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Decision No.

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

In the Matter of the Application) of SFO AIRPORTER, INC. for) authority to increase its passenger stage corporation fares,) pursuant to Section 454 of the) Public Utilities Code.

Application No. 60099 (Filed November 20, 1980)

OPINION

SFO Airporter, Inc. (Airporter) furnishes bus transportation as a passenger stage corporation for passengers and their baggage, and express, between San Francisco International Airport (SFO), Oakland International Airport, San Jose Municipal Airport, and various bus terminals in the San Francisco Bay Area. It also operates as a Class A charter-party carrier. In this application it requests a fare increase of 50 cents in each of its existing one-way adult passenger fares, and further requests interim ex parte relief on the ground of financial emergency.

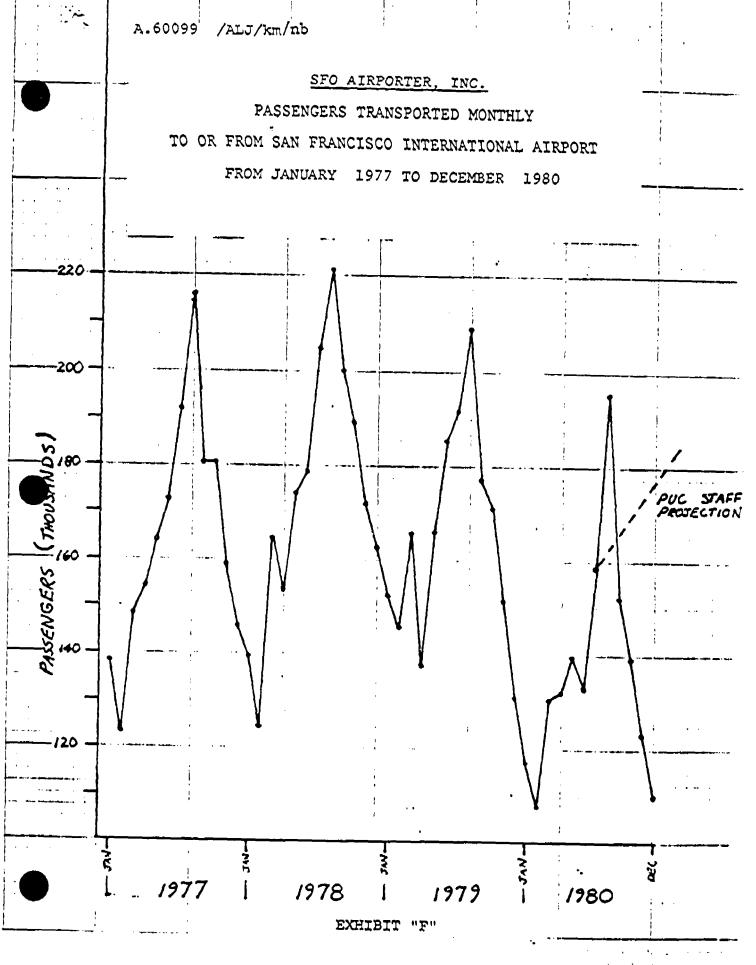
Exhibit D attached to the application shows that for 1979 Airporter sustained a net operating loss of \$492,103. It sought rate relief in Application No. 59630 filed May 1, 1980, and Application No. 59753 filed June 23, 1980. We granted some of the relief requested in Decision No. 91834 dated May 20, 1980 and Decision No. 92148 dated August 19, 1980.

The latter decision assumed that declining patronage, then being experienced by Airporter, would be reversed upon completion of the new downtown San Francisco terminal. This was the position taken by the staff. Airporter had argued that other factors were responsible and no such reversal would occur.

According to Airporter, subsequent events have proved that the decline is not the result of an obsolete or inadequate passenger terminal in downtown San Francisco but such considerations as competition from newly established service by Lorrie's Travel & Tours and Bankers Limousine Service, as well as the publicly subsidized 80 cents SamTrans fare, and the SamTrans service between the Daly City BART station and SFO.

Thus, Airporter's application states, the staff's previous passenger projections have proved invalid while Airporter's have been verified. By employing actual (recorded) passenger counts through October 1980, and applying estimates for November and December consistent with the recorded 1980 figures, Airporter estimates a passenger count for 1980 of 1.627.428 passengers (compared to the previous staff estimate of 1.917,000 on which the Commission relied, and compared to Airporter's original estimate of 1.670,000). The actual passenger counts and the estimates demonstrate a gradual passenger diminution from 1978 through 1980. Exhibit F to the application illustrates this graphically; Exhibit G shows the actual passengers carried between SFO and the downtown San Francisco terminal from 1977 through 1980 (using estimates for November and December 1980). Reproductions of these exhibits follow.

Airporter has now furnished us with the November 1980 recorded passenger total, 119,359. Compared to the 1979 November total of 150,793, there is a decrease of 31,442 or 20.85 percent, exceeding the estimated diminution for that month.



SFO AIRPORTER, INC.

Passangers Carried

San Francisco to/from San Francisco International Airport

| | of the second of the second of the second of the post | | | | | | |
|--------------|---|------------------|-----------|--------------------------|--|--|--|
| IANTIARY | From Airport | To Airport | _Total | Diminution Vs Prior Year | | | |
| 1977 | 79,091 | 59,174 | 120 256 | | | | |
| 1978 | 80,925 | | 138,265 | | | | |
| 1979 | 89,669 | 58,399 | 139,324 | 1,059 | | | |
| 1980 | 1 | 62,895 45,003 | 152,564 | 13,240 | | | |
| 2000 | 70,82 <u>6</u> | 46,091 | 116,917 | (35,647) - 23.36% | | | |
| FEBRUARY | • | • . | | | | | |
| 1977 | 69,819 | 53,926 | 123,745 | | | | |
| 1978 | 71,589 | 52,816 | 124,405 | 660 | | | |
| 1979 . | 86,451 | 60,076 | 146,527 | 22,122 | | | |
| 1980 | 64,979 | 42,655 | 107,634 | (38,893) - 26.54% | | | |
| MARCH | | | | | | | |
| 1977 | 83,821 | 64,465 | 140 200 | | | | |
| 1978 | 93,450 | - | 148,286 | | | | |
| 1979 | 97,803 | 71,242 | 164,692 | 16,406 | | | |
| .1980 | 77,916 | 57,965 52,514 | 165,768 | 1,076 | | | |
| .2500 | 11,510 | 52,514 | 130,430 | (35,338) - 21.31% | | | |
| <u>APRIL</u> | | | | | | | |
| 1977 | 87,752 | 66,273 | 154,025 | | | | |
| 1978 | 87,411 | 65,925 | 153,336 | (689) | | | |
| 1979 | 80,943 | 56,474 | 137,417 | | | | |
| 1980 | 80,920 | 51,262 | · _ · _ · | (15,919) | | | |
| | 00,020 | 01,202 | 132,182 | (5,235) - 3.80% | | | |
| MAY | , | | • | | | | |
| 1977 | 93,540 | 70,746 | 164,286 | | | | |
| 1978 | 98,232 | 75,544 | 173,776 | 9,490 | | | |
| 1979 | 97,520 | 68,927 | 166,447 | (7,329) | | | |
| 1980 | 84;405 | 55,536 | 139,941 | (26,536) - 15.94% | | | |
| IUNE | | | | | | | |
| 1977 | 99,394 | 73,071 | 172,465 | | | | |
| 1978 | 102,487 | 75,761 | · | F 30) | | | |
| 1979 | 110,922 | 74,915 | 178,246 | 5,781 | | | |
| 1980 | 80,403 | • | 185,837 | .7,591 | | | |
| 2500 | 60,405 | 52,344 | 132,747 | (53,090) - 28.56% | | | |
| INTX | | | | | | | |
| 1977 | 111,116 | 81,077 | 192,193 | | | | |
| 1978 | 117,988 | 86,900 | 204,888 | 12,695 | | | |
| 1979 | 113,933 | 78,096 | . 192,029 | (12,859) | | | |
| 1980 | 92,452 | 65,832 | 158,284 | (33,745)- 17.57% | | | |
| | | | | | | | |

EXHIBIT "G"

Passenger Carried - Page Two

| AUGUST | | | , | | |
|---|--|--|---|---|----------|
| 1977 1978 1979 1980 | 120,490 123,810 120,509 109,174 | 94,784 97,909 88,684 85,963 | 215,274 221,719 209,193 195,137 | 6,445 (12,526) (14,056) | - 6.71% |
| SEPTEME | <u>er</u> | | | | |
| 1977 1978 1979 1980 | 102,866 114,607 104,274 87,406 | 77,357 85,969 73,070 65,045 | 180,223 200,576 177,344 152,451 | 20,353 (23,232) (24,893) | - 14.03% |
| OCTOBER | | | | | |
| 1977 1978 1979 1980 | 104,047 108,197 102,642 81,521 | 76,584 80,682 68,675 57,575 | 180,631 188,879 171,317 139,096 | 8,248 (17,562) (32,221) | - 18.80% |
| NOVEMBE | <u>R</u> | | | | |
| 1977 1978 1979 1980 (es | 89,656 98,390 89,872 stimate) | 67,968 74,448 60,921 | 157,624 172,838 150,793 123,000 | 15,214 (22,045) (27,793) | - 18.43% |
| · DECEMBE | 3 | | | | |
| 1977 1978 1979 1980 (es | 81,064 89,591 76,331 timate) | 65,757 70,681 55,409 | 146,821 160,272 131,740 110,000 | 13,451 (28,532) (21,740) | - 16.50% |
| | | YEAR | : | | |
| 1977 1978 1979 *1980 **1980 | 1,122,656 1,186,675 1,170,869 551,901 | 851,182 896,276 816,107 366,234 | 1,973,838 2,082,951 1,986,976 918,135 1,637,819 | 109,113 (95,975) (228,484) (349,157) | - 17.57% |
| | | | | | |

^{*} Through July 1980 ** 1980 arrualized

The above figures demonstrate that Airporter will suffer a total loss of passengers for 1980 of 349,157, a 17.5 percent drop. Airporter emphasizes in this connection that after the opening of the new downtown terminal on July 2, 1980 there was no discernible change in the diminution of riders.

Airporter also points out that a major contributing trend is the gradual decrease in the number of passengers traveling through SFO, due to recessionary factors and higher air fares. In the first nine months of 1980, SFO was used by 1,186,894 fewer passengers than in the same nine months of 1979 (Exhibit H to application).

Exhibit C to the application shows revenue and expense projections for existing and proposed new fares. This table is essentially based on the Commission's adopted methodology for Airporter in its last rate applications (Applications Nos. 59630 and 59753) which includes certain adjustments for lease payments to affiliates made for bus equipment and its terminal. On this basis, for a 1979 historical year, Airporter sustained a \$148,082 operating loss. For 1980, based on the 1979 adopted expenses in Decision No. 92148 and the revenues adjusted for 1980 passenger diminution, present fares produce an estimated operating loss of \$94,711. If the same expense figures are used except for a \$78,127 increase for fees paid to the airports, but the fares are increased as proposed, a net operating income of \$640,876 is estimated.

The following table shows existing and proposed fares:

SFO AIRPORTER, INC.

Present and Proposed One-Way Fares*

| | Between | | | | | |
|-----------------------|---|------|---|--------------|--------------------------------------|------------|
| | San Francisco International Airport and | | Oakland International Airport and | | San Jose Municipal Airport and | |
| | (A) | (B) | (A) | (B) | (A) | (B) |
| San Francisco | | | | | | |
| International Airport | \$ - | \$ _ | \$2.60 | \$3.10 | \$4.70 | \$4.60 |
| San Francisco | 2.75 | 3.25 | 2.45 | 2.95 | | 4.60 |
| Treasure Island | 2.75 | 3.25 | 2.45 | 2.95 | 4.10 | 4.00 |
| Oakland International | | | 4.70 | 2.75 | _ | _ |
| Airport | 2.60 | 3.10 | _ | _ | | |
| Oakland | 2.60 | 3.10 | 2.20 | 2.70 | _ | _ |
| Berkeley | 2.90 | 3.40 | | 2.70 | - | _ |
| Burlingame | 2.15 | 2.65 | _ | _ | 4.10 | 4-60 |
| San Mateo | 2.15 | 2.65 | ٠_ | _ | 3.90 | |
| Belmont | 2.40 | 2.90 | _ | _ | 3.75 | 4.25 |
| San Carlos | 2.70 | 3.20 | _ | - | 3.75 | 4.25 |
| Redwood City | 2.70 | 3.20 | _ | _ | 3.75 3.75 | 4.25 |
| Menlo Park | 3.30 | 3.80 | _ | _ | 3.75 | |
| Palo Alto | 3.30 | 3.80 | _ | _ | 3.45 | |
| Mountain View | 3.55 | 4.05 | _ | _ | 3.45 | |
| Sunnyvale | 3.75 | 4.25 | _ | - | 3.30 | |
| Santa Clara | 3.85 | 4.35 | _ | _ | | 3.80 |
| San Jose | 2.00 | | _ | _ | 3.20 | 3.70 |
| Municipal Airport | 4.10 | 4.60 | _ | _ | | |
| San Jose | 4.10 | 4.60 | _ | _ | 2.90 | 3.40 |
| | | | _ | - | 2.90 | 3.40 |

⁽A) Present fares.

Airporter points out that it has traditionally offered low fares per mile compared to other cities and that the fares will continue to be relatively low. Comparisons of fares in Exhibit J to the application show that Airporter's present fare is the lowest, per mile, in any major city.

⁽B) Proposed fares.

^{*} Children 5 to 12 years charged one-half fare - under 5 years, no charge.

Discussion

Airporter's application amply demonstrates that ex parte relief is essential. It sustained an operating loss of \$148,082 in 1979, and has shown with more than adequate documentation that an operating loss of approximately \$95,000 will result for 1980. In Decision No. 86496 dated August 13, 1976, farcs producing an operating ratio of 94.7 were found to be reasonable. Present fares for 1980 will produce an operating ratio of 101.88. Proposed fares will, according to Airporter's estimates, result in an operating ratio of 94.33. Such a fare level is reasonable.

We agree with Airporter that subsequent events have verified its previous passenger projections. In the face of a general decline of passenger volume at SFO, we wish to maintain a clean and efficient transportation system. Airporter has historically been a major part of that system, offering comparatively low fares while paying full union wages. If we fail to act promptly, we may set in motion a chain of events which will force Airporter to curtail service in order to cut costs, which will lead to further passenger diminution, in turn prompting the necessity for even higher fares. Maintaining an adequate passenger volume is essential if such a cycle is to be avoided. A 50 cents increase still leaves Airporter with a reasonably low fare and should, in our opinion, cause minimal, if any, passenger diversion.

Nor is there likelihood of any reversal of general air passenger trends in the immediate future. As of January 1, 1981, some transcontinental air fares will increase drastically, and there will be tighter restrictions on discount fares.

We will make ex parte relief effective the date this order is signed, granting the fare increase requested.

Findings of Fact

- 1. For a 1979 historical year, Airporter sustained a net operating loss of \$148,082 and for 1980, based upon ten months of recorded information and estimates for November and December, it is reasonable to assume that a net operating loss of \$94,711 will be experienced.
- 2. Since 1978, Airporter has experienced a decline in passengers carried monthly. The opening of the new downtown San Francisco passenger terminal on July 2, 1980 did not reverse this trend. Based upon ten months of recorded information and estimates for November and December consistent with the recorded figures, it is reasonable to estimate that Airporter's total passengers carried for 1980 will be 1,627,428, a decline in excess of 17 percent from 1979.
- 3. For approximately a year, total arrivals and departures at SFO have declined due to recessionary factors and changes in air fares. Because of projected air fare increases and stricter rules on discounts, it is reasonable to expect this decline to continue through 1982.
- 4. Airporter is in need of immediate rate relief in order to prevent further operating losses.
- 5. Airporter's proposed new fares are reasonable and will result in an estimated operating income for 1981 of \$640,876 and an operating ratio of 94.33.

Conclusions of Law

- 1. Relief of 50 cents for each one-way fare should be granted, producing the schedule of fares set forth in the opinion section of this decision.
- 2. Such fare relief should be granted immediately, subject to public availability of fare schedules containing the new fares.
- 3. The effective date of this order should be the date it is signed because Airporter is experiencing operating losses.

ORDER

IT IS ORDERED that:

- 1. SFO Airporter, Inc. is authorized, subject to public availability of fare schedules listing the new fares, to increase its one-way fares by 50 cents, producing the fare schedule set forth in the opinion section of this decision.
- 2. Tariff publications authorized to be made as a result of this order shall be filed not earlier than the effective date of this order and may be made effective not earlier than five days after the effective date of this order on not less than five days' notice to the Commission and to the public.
- 3. The authority shall expire unless exercised within ninety days after the effective date of this order.
- 4. In addition to the required posting and filing of tariffs, applicant shall give notice to the public by posting in its buses

and terminals a printed explanation of its fares. Such notice shall be posted not less than five days before the effective date of the fare changes and shall remain posted for a period of not less than thirty days.

5. Hearings will be set for a date or dates in 1981 to determine whether these new fares should be made permanent.

The effective date of this order is the date hereof.

Dated _______, at San Francisco, California.

President

Commissioner Vernon L. Sturgeon, being necessarily absent, did not participate in the disposition of this proceeding.