

Prof. Janice Beecher has served as **Director** of the **Institute of Public Utilities at Michigan State University** since 2002. Her areas of interest include regulatory theory, institutions, principles, and ethics; market failure and response; structural and regulatory change; commission jurisdiction, organization, and demographics; and ratemaking and incentives. She is a frequent author, lecturer, and participant in national and international academic and professional forums and is Associate Editor of *Utilities Policy*. She previously held positions at The Ohio State and Indiana Universities and the Illinois Commerce Commission. Prof. Beecher has appointments at MSU in Political Science and Economics, teaches courses in public policy and regulation, and supervises graduate research students. She holds a B.A. in Economics, Political Science, and history from Elmhurst College and a M.A. and Ph.D. in Political Science from Northwestern University.

ROBERT E. BURNS, ESQ.

Mr. Burns has thirty-five years experience working in public utility and natural resource laws. Twenty-seven and one-half of those years were spent as a Research Specialist and attorney at the National Regulatory Research Institute (NRRI), which was at that time the objective, university-based research and service arm of the National Association of Regulatory Utility Commissioners (NARUC). NRRI was then located at The Ohio State University. He joined the NRRI's Electric and Gas Research Division in 1980. He was the most senior and prolific researcher and policy analyst at the NRRI, having written over eighty monographic reports and one hundred and twenty articles and papers and having made over two hundred presentations on diverse regulatory topics mostly concerning electric and gas public utility regulatory policy. Mr. Burns remained at The Ohio State University (OSU) after the NRRI departed the University in 2007. After one year as a Research Specialist and Principal Investigator (PI) at OSU's Engineering Experiment Station, where he worked on geologic carbon sequestration legal and regulatory issues, he retired briefly in July 2008, only to return to the University in November of 2008 as part of OSU's Center for Energy, Sustainability, and the Environment. As of June 1st, he returned to retiree status. Mr. Burns is still currently a member of the OSU Shale Gas Working Group under the Subsurface Energy Resource Center and a member of the OSU Hilltop Working Group.

Most recently, Mr. Burns has focused much of his attention on natural gas issues including regulatory issues connected with shale gas development, from exploration, through drilling, gathering lines, midstream pipelines, and natural gas storage. He is also studying the effect shale gas is having on the natural gas pipeline system and the resource mix and adequacy of electric generation.

Earlier in his career, Mr. Burns wrote several reports and articles with social/regulatory compact issues that were and still are under pressure from the industry restructuring in the electric and gas industries. He also wrote several reports and articles on potential commission responses using performance-based and incentive rate making.

Mr. Burns is a Phi Beta Kappa of Marietta College, a small liberal arts college with one of the nation's leading petroleum engineering and geology program. Mr. Burns had concentrations (minors) in economics, geology, and music. As salutatorian, he graduated magna cum laude in 1975. He received his J.D. from The Ohio State University College of Law in 1978.

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Mr. Conn is Vice President, State Regulatory, for T-Mobile USA, leading a team that spearheads the company's efforts on all matters related to state regulatory activity and numbering policy. Mr. Conn has been with T-Mobile since 2003. T-Mobile USA provides mobile communications and data services to over 33 million customers throughout the United States, and was the first company to make a nationwide 4G wireless network available to its customers.

Prior to joining T-Mobile, Mr. Conn was Vice President and Deputy General Counsel for McLeodUSA, providing legal and regulatory support for McLeodUSA's retail telecommunications operations. Before joining McLeodUSA, Mr. Conn was employed by the Iowa Department of Justice, the Iowa Utilities Board, and the Iowa State Commerce Commission, spending 16 years representing the interests of consumers generally in administrative practice and in court, on issues related to telecommunications, electric, and natural gas rates and policy.

Mr. Conn has over 30 years' experience in telecommunications policy issues, and has appeared as both a lawyer and a witness before various courts, state utility commissions, and the United States Congress. He has also has been a guest lecturer on Telecommunications Law at the University of Washington School of Law; served as a Director of the Universal Service Administrative Company (USAC), which administers the federal Universal Service Fund; as a Member of the FCC-Joint Board Rural Task Force on Universal Service; as a Director of the Competition Policy Institute; and as a Member of the Operating Board of the Association for Local Telecommunications Services (ALTS). Mr. Conn holds BA, MA, and JD degrees from the University of Iowa.

Charles M. Davidson is Co-Director of the Advanced Communications Law & Policy Institute (ACLP) at New York Law School.

The mission of the **ACLP** is to promote robust and solution-focused dialogues amongst local, state, and federal policymakers, academe, service providers, the financial community, and consumers concerning changes to the state and federal legal, policy and regulatory regimes. The ACLP has published a number of papers and has hosted an array of interdisciplinary public policy events on key public policy issues, with a particular emphasis on examining the impacts of broadband in key demographics and sectors, including the healthcare, education, and energy sectors.

Davidson previously served as a Commissioner on the Florida Public Service Commission, the regulatory agency that oversees the state's telecommunications, energy, and water industries. His government work included serving as the Executive Director of Florida's Information Technology Taskforce and as the Staff Director of the state's Committee on Information Technology. He previously served as a Special Professor at Hofstra University School of Law. His research interests include the antitrust implications of a changing communications marketplace and policy reforms needed to spur enhanced broadband adoption and utilization across key demographics and sectors of the economy. Davidson holds a Masters of Law in Trade Regulation from New York University, a Masters in International Business from Columbia University, and his B.A. and J.D. degrees from the University of Florida, where he served as a fellowship instructor at the College of Law.

Rishi Garg, Esq. joined the **National Regulatory Research Institute** in October 2012. He began his career as an attorney for the State of Illinois, serving as Policy Advisor to the Illinois Lieutenant Governor and as Assistant Attorney General in the Public Utilities Bureau of the Office of the Illinois Attorney General. He later worked for the Natural Resources Defense Council's Project for a Sustainable Federal Energy Regulatory Commission Policy. Prior to joining NRRRI, he was Assistant People's Counsel in the District of Columbia's Office of the People's Counsel. During his career, he has been involved in various energy-related stakeholder groups, submitted oral and written testimony before regulatory and legislative boards, and made numerous presentations. He received his B.A. from the University of Illinois and his J.D. from the University of Minnesota Law School. He is admitted to the bar in the State of Illinois and the District of Columbia.

Doug Garrett
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Doug Garrett is Vice President, Regulatory Affairs - Western Region for Cox Communications.

Doug and his team are responsible for managing the company's relationships with regulators and service providers in several Western and Mid-Western states, and developing policies and advocacy consistent with the company's vision of being the most trusted provider of communications and entertainment services in America.

Prior to joining Cox in 2001, Doug spent more than 20 years in the telecommunications industry including two small facilities-based CLECs formed after the passage of the '96 Act and in various Network Operations, Planning, Regulatory and Marketing positions with Pacific Bell/SBC (now AT&T). Doug is a life-long San Francisco Bay Area resident and a graduate of St. Mary's College of California. Doug currently serves on the board of directors of the California Cable and Telecommunications Association.

About Cox Communications [Cox Communications](#) is a broadband communications and entertainment company, providing advanced digital video, Internet and telephone services over its own nationwide IP network. The third-largest U.S. cable TV company, Cox serves approximately 6 million residences and businesses. Cox Business is a facilities-based provider of voice, video and data solutions for commercial customers, and Cox Media is a full-service provider of national and local cable spot and new media advertising.

Cox is known for its pioneering efforts in cable, telephone and commercial services, industry-leading customer care and its outstanding workplaces. For seven years, Cox has been recognized as the top operator for women by Women in Cable Telecommunications; Cox has ranked among DiversityInc's Top 50 Companies for Diversity eight times, including the last seven years. More information about Cox Communications, a wholly owned subsidiary of Cox Enterprises, is available at www.cox.com and www.coxmedia.com.

JOSEPH GILLAN

Mr. Gillan is a **consulting economist** specializing in the evaluation of regulatory policies and related business opportunities in the telecommunications industry. Mr. Gillan has MA and BA Degrees in Economics from the University of Wyoming. Prior to starting his consulting practice, Mr. Gillan was on the Staff of the Illinois Commerce Commission and was Vice President–Strategic Planning at US Switch. Mr. Gillan has testified over 300 times before 40 state commissions, the Federal Communications Commission, the Federal-State Board on Universal Service, and the Canadian Radio-Telecommunications Commission. Mr. Gillan also teaches at the annual Regulatory Studies Program at Michigan State University, and serves on the Advisory Council to the Center for Public Utilities at New Mexico State University. In 2008, Mr. Gillan was named to the Board of Directors of the Universal Service Administrative Company.

MICHAEL GRANT

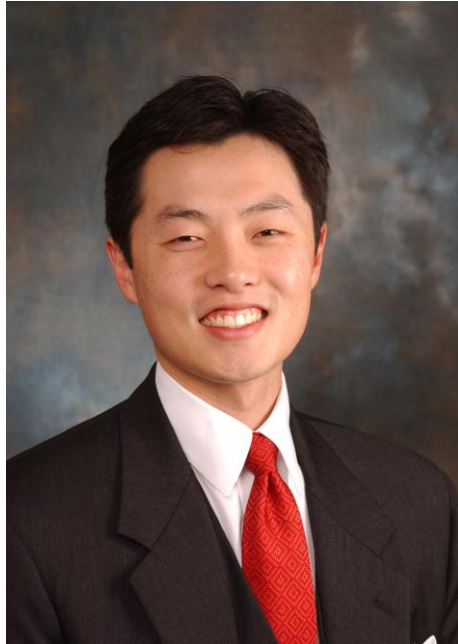
Michael Grant joined the Public Utility Commission of Oregon in 1993 and has served as its Chief Administrative Law Judge since 2003. Michael is currently Chair of the NARUC Subcommittee on Administrative Law Judges and has given numerous presentations on utility regulation and administrative law. He holds a B.S. from The Ohio State University and received his J.D. from the University of Oregon.

Angela Hawkins joined the **Public Utilities Commission of Ohio (PUCO)** being named Legal Director in April 2013. In her new appointed role, Hawkins brings 11 years of legal and government experience to the PUCO. Hawkins comes to the PUCO from the State Treasurer of Ohio's office where she held multiple leadership roles serving as General Counsel and Director of Communication and Community Education. Prior to entering the public sector, Hawkins worked as an associate at Lee Smith & Associates, where she specialized in Bureau of Workers' Compensation law. Her previous experience also includes serving as an Assistant Attorney General in the Ohio Attorney General's consumer protection division. Hawkins began her career as Deputy Press Secretary at the State Treasurer of Ohio's office prior to attending law school. Hawkins graduated summa cum laude with a bachelor's degree from The Ohio State University and holds a J.D. from the University of Minnesota Law School.

Ross C. Hemphill is Vice President of Regulatory Policy & Strategy for Commonwealth Edison Company (ComEd). Ross' executive responsibilities include regulatory affairs, retail rates, revenue policy, ComEd's ICC dockets, development and implementation of ComEd's pricing policy, and analysis of strategic policy options for ComEd's distribution business.

Prior to his appointment at ComEd, he served as director, Rate and Regulatory Advisory Group for Black & Veatch Corporation, where he managed utility ratemaking and regulatory policy analysis as well as rate case management. Prior to joining Black & Veatch, Ross held senior level positions performing economic and management consulting assignments for clients at National Economic Research Associates and Laurits R. Christensen Associates. In addition, he has direct employment experience with utilities, a state regulatory commission, and nationally recognized research institutions.

Ross holds a Ph.D. in resource economics from The Ohio State University, a master's degree in economics from Indiana State University, and a bachelor's degree in economics from Lewis University.



Michael Jung serves as **Policy Director at Silver Spring Networks**, a leading provider of networking equipment and smart grid services for utilities across the country and around the world. He was appointed by Oregon Governor John Kitzhaber as chairman of the state's ten year energy plan task force; is a founding board member of *Smart Grid Oregon*; and serves as an expert lecturer with the National Regulatory Research Institute and Portland State University.

Prior to joining Silver Spring Networks, Michael served as an energy policy advisor to the campaign and administration of Ohio Governor Ted Strickland, where he was an architect of milestone energy legislation in 2008, Ohio Senate Bill 221. He previously managed climate change policy at American Electric Power and also worked as chief of staff to the President/COO of the company's flagship operating company, AEP Ohio.

Michael has served as a U.S. Fulbright Fellow, holds a black belt in Tae Kwon Do, was once a competitive ballroom dancer, and is an Eagle Scout. He is a graduate of Phillips Exeter Academy, Yale College, and the Harvard Kennedy School of Government.

Beth Krogel Roads is an **Assistant General Counsel** with the **Indiana Utility Regulatory Commission (“Indiana Commission” or “IURC”)** and also serves as Legal Counsel, RTO/FERC Issues.

Ms. Roads joined the Indiana Commission in December 2005. Since October 2008, Ms. Roads has been legal counsel to the Indiana Commission’s RTO/FERC Team, focusing on regional and federal energy issues. The Team tracks issues at the two regional transmission organizations with Indiana utilities as members, works with the relevant regional state committees (the Organization of PJM States, Inc. and the Organization of MISO States), and drafts filings on behalf of the Indiana Commission to the Federal Energy Regulatory Commission.

Ms. Roads’ additional responsibilities include the Indiana Commission’s appellate work, legal counsel to the Electricity Division, filings with the Federal Communications Commission, and rulemakings, including the establishment of the Indiana Voluntary Clean Energy Portfolio Standards program and the revision of the Integrated Resource Planning rules.

Ms. Roads is a graduate of Western Michigan University in 2002 with a Bachelor of Arts degree. In 2005, Ms. Roads graduated summa cum laude from Valparaiso University School of Law. Ms. Roads has been a member of the Indiana State Bar Association since 2005 and a member of the Energy Bar Association since 2007. Ms. Roads also served as President of the 2012 National Conference of Regulatory Attorneys.

WILLIAM LEVIS
CONSUMER COUNSEL
STATE OF COLORADO

Bill Levis has been the **Colorado Consumer Counsel** since March 2009. In that position, he represents residential, small business and agricultural consumers before the Colorado Public Utilities Commission (PUC), the state legislature and federal agencies. Bill is a member of the executive committee of the National Association of State Utility Consumer Advocates and is the consumer advocate on the Federal-State Joint Board on Universal Service.

Previously, he was the director of public policy for MCI and appeared on behalf of the company before PUCs and state legislatures in 20 states. Before joining MCI, Bill was an Assistant Attorney General in the Colorado Department of Law where he represented numerous state departments. He received his BA from the University of Michigan and his JD from the University of Illinois.

Frank R. Lindh was appointed **General Counsel** of the **California Public Utilities Commission (CPUC)** effective June 23, 2008.

Mr. Lindh has been a lawyer in the energy field for over 25 years, in a variety of settings, in Washington, D.C., and in San Francisco. Prior to his appointment as the CPUC's General Counsel, he practiced law at private law firms, at Pacific Gas and Electric Company, and in the Office of the Solicitor at the Federal Energy Regulatory Commission.

Mr. Lindh is a 1985 honors graduate of the Georgetown University Law Center. He also holds a Masters Degree in Social Work from the University of North Carolina at Chapel Hill, and worked in several social service agencies before becoming a lawyer. He is a graduate of The Pennsylvania State University.

Mr. Lindh previously has served as a member of the Board of Directors of the Energy Bar Association, a professional association of more than 2,600 members headquartered in Washington, D.C. From 2009 until February 2011, he served as President of the EBA's Western Chapter.

For the past 20+ years, Mr. Lindh has been a member of the Conference of California Public Utility Counsel, a professional association of lawyers and other professionals who practice before the California Public Utility Commission. Mr. Lindh currently serves on the Conference's Board of Directors.

Mr. Lindh is an adjunct law professor at the University of San Francisco School of Law and at the University of California Hastings College of the Law. He has published several law review articles on issues of federal and state jurisdiction in the electricity and natural gas industries.

Mr. Lindh was the law clerk to the Solicitor General of the United States, in the U.S. Department of Justice, during the Supreme Court's 1984-1985 Term.

Mr. Lindh is a member of the State Bar of California (admitted in 1992) and a member of the District of Columbia Bar (admitted in 1985; currently on inactive status). He is admitted to practice before the Supreme Court of the United States and the United States Courts of Appeals for the District of Columbia, Second, Fourth, Fifth, Seventh, Ninth and Tenth Circuits.

Robert Loubé, Vice President, Rolka Loubé Saltzer Associates, B.S. (economics), University of Maryland, M.A. (economics), University of Massachusetts; Ph.D. (economics), Michigan State University. His consulting practice specializes in providing technical assistance to state and federal government agencies.

He has testified on behalf of consumer advocates and state attorneys general in cases that focus on rate design, broadband deployment, service quality, universal service, revenue forecasts, market power, electricity demand forecasts, electricity demand side management practices, mergers and regulatory structure. He has also helped the National Association of State Utility Consumer Advocates (NASUCA), several state commissions, and the state members of the universal service joint board prepare comments in FCC proceedings related to UNE cost, SLC increases, Universal Service and jurisdictional separations.

Previously, he was an industry economist at the Federal Communications Commission, the Director of the Office of Economics of the Public Service Commission of the District of Columbia, and the econometrician of the Indiana Utility Regulatory Commission. Dr. Loubé has served on the Federal-State Joint Boards for Universal Service and Separations.

Richard A. Mills, P.E.
California Department of Water Resources

California native, Rich Mills has worked 41 years in the field of water resources and water quality engineering. He is in charge of the Water Recycling and Desalination Section of the California Department of Water Resources after working many years for the California State Water Resources Control Board.

Most of his career has been devoted to wastewater reclamation and reuse (also called water recycling). Mr. Mills was involved in writing the State Water Board's, if not the state's, first recycled water policy in 1977. Within the state government framework of improving water management and water use efficiency, he has been involved in planning, economics, funding, policy, public health, regulatory, and legislative issues related to water reclamation, conservation, and water desalination.

Mr Mills holds B.S. and M.S. degrees in civil and environmental engineering from the University of California, Davis. He is a registered professional engineer in California.

From February 1998 through July 2010, **Eve Moran** served as an **administrative law judge** at the **Illinois Commerce Commission**. In this role, she presided over a variety of complex regulatory matters and prepared recommended orders for the agency's action. Eve began her legal career as an Assistant Public Defender in Cook County and later served as an Assistant Attorney General in both the civil appeals and public utilities bureaus. Since 2006 she has produced ethics programs annually for the National Conference of Regulatory Attorneys (NCRA) and the National Association of Regulatory Utility Commissioners (NARUC). Among other things, Eve is currently of counsel with The Law Offices of Mark Goldstein, P.C., and Eimer Stahl LLP.

Genevieve Morelli is President of the Independent Telephone and Telecommunications Alliance (“ITTA”), the voice of mid-size communications companies in Washington, D.C. Ms. Morelli has over twenty-five years’ experience as a telecommunications professional. Immediately prior to joining ITTA in March 2011, Ms. Morelli was a Partner in the Washington, D.C. office of national law firm Kelley Drye & Warren LLP, where she represented a diverse group of communications service providers in federal and state regulatory, appellate litigation and transactional matters. Ms. Morelli previously headed the federal and state regulatory and legislative programs for Qwest Communications International and prior to that time served as Executive Vice President & General Counsel of the Competitive Telecommunications Association (“COMPTEL”). Ms. Morelli also served as communications counsel for the National Association of Regulatory Utility Commissioners (“NARUC”).

Ms. Morelli holds a law degree from George Washington University School of Law and a Bachelor of Arts degree in Politics from New York University. She is a member of the District of Columbia bar and the Federal Communications Bar Association.

Noel A. Obiora joined the **California Public Utilities Commission** shortly after the electricity crisis of 2000. Prior to joining the Commission he was in private practice as a civil and criminal litigator. Since joining the Commission, he has been leads counsel for the Commission's Division of Ratepayer Advocates in the Long-Term Procurement Planning (LTPP) Proceeding and the Renewable Portfolio Standard program (RPS) proceeding, from the inception of both proceedings in 2003 until 2010. In late 2010 he was assigned counsel for the Commission's Transmission Planning team, among his other duties on behalf of the DRA. He is currently counsel for DRA in the Tehachapi Renewable Transmission Project (TRTP – Segment 4 - 11) a \$2 billion dollar, 173 mile transmission line intended to connect renewable resources from the remote regions in Northern California to Los Angeles Basin. He graduated from Southern Connecticut State University and the University of Texas, School of Law.

Professor Gregory L. Ogden is a **professor of law at Pepperdine University** where he has taught since 1978. He teaches administrative law, civil procedure, professional responsibility, and remedies. He is a graduate of UCLA, (BA, cum laude) UC Davis school of Law (JD, Law Review Editor), and he has two LLM=s, one from Temple University in legal education, and one from Columbia University in administrative law. He has been an administrative law consultant to the Administrative Conference of the United States. He also served as a consultant to the California Law Revision Commission. He has been the Reporter for the Drafting Committee for the 2010 Revised Model State Administrative Procedure Act from 2006 to 2010. The 2010 Act was adopted by the Uniform Law Commission in July 2010. He has taught administrative law for over 30 years, and was the principal author of California Public Agency Practice, (three volumes, Matthew, Bender & Co., Inc.1989), and California Public Administrative Law (two volumes, Matthew Bender & Co., Inc. 1997), a treatise on California administrative law. Professor Ogden has been the faculty editor of the Journal of the National Association of Administrative Law Judiciary (NAALJ) from 2000 to 2013. Professor Ogden has spoken at numerous continuing legal education and judicial education conferences on administrative law related topics.

Chris Pirik is currently the **Deputy Director, Chief of Gas and Power Siting**, in the Legal Department with the Public Utilities Commission of Ohio. Chris has extensive experience in utility regulation. From 1999 to 2006, Chris served as the Chief of Staff of the PUCO, overseeing the business functions of the agency, coordinating utility issues with the Commissioners and staff, and representing the PUCO at meetings with stakeholders and other agencies. Prior to her tenure as Chief of Staff, Chris held the positions of Deputy Director and Chief of Telecommunications in the Utilities Department of the PUCO, and Attorney Examiner and Chief of Telecommunications, Water, and Radio Common Carrier in the Legal Department of the PUCO. Chris served as co-chair of the technology group for the National Association of Regulatory Utilities Commissioners, Staff Subcommittee on Telecommunications from 1996 to 1999, and a member of the NARUC Executive Directors Subcommittee from 1999 to 2006. Chris received a Bachelor of Arts Degree from Otterbein College with a major in political science and speech, and she received her Juris Doctor Degree from Capital University Law School.

Mandy Rasmussen is a former utilities engineer for the California PUC Division of Ratepayer Advocates water branch where she reviewed plant investment plans and projects for several utility general rate cases. Her favorite topics of discussion in terms of utility cost efficiency are treatment facility improvements, pipeline replacements, source of supply, and energy efficiency. She is now an engineer with JVA, Incorporated in Fort Collins, Colorado designing 1,000 gallon per day to two million gallon per day water and wastewater treatment facilities for small communities and towns in Colorado. When away from her desk, Mandy is often found riding her bike around Fort Collins with her partner Melissa.

Bizunesh “Biz” Scott is a partner in Steptoe's Washington office, where she is a member of the Regulatory & Industry Affairs department. She provides litigation, regulatory, and strategic legal advice and counsel to energy and transportation companies, with a particular focus on pipeline and the transportation of hazardous materials matters. Ms. Scott previously served as Chief (General) Counsel to the Pipeline and Hazardous Materials Safety Administration (PHMSA), a Department of Transportation operating administration responsible for establishing and enforcing pipeline and hazardous materials safety laws. During her tenure at PHMSA, she led the administration’s response to a significant oil spill in Marshall, MI and advised on other incidents including the gas pipeline failures in San Bruno, CA and Allentown, PA. She was instrumental in the development of the Department of Transportation’s pipeline safety action plan, pipeline safety bill, and several regulatory initiatives. Day to day, she managed the attorneys responsible for the enforcement program and provided strategic direction on enforcements, fines, corrective action orders, and settlements. Prior to joining Steptoe, Ms. Scott was a Special Assistant to President Barack Obama advising the President and Cabinet secretaries on presidential and Senate-confirmed appointments, including key administration posts at the departments of Energy, Transportation, Interior, and Agriculture, the Environmental Protection Agency, the Federal Energy Regulatory Commission, the Chemical Safety Board, and the National Transportation Safety Board. She also served as Interim General Counsel and Secretary at Golfsmith International Holdings, Inc., as well as positions at other international law firms.

Wayne T. Scott is currently the **First Deputy Chief Prosecutor** for the **Bureau of Investigation and Enforcement of the Pennsylvania Public Utility Commission**. He has been with the Pennsylvania Commission for more than 25 years and has served as a rate case prosecutor, staff counsel, and First Deputy Chief Counsel. He has been responsible for the investigation and prosecution of cases involving all aspects of the utility industry. Prior to coming to the Commission he served as a prosecuting attorney for the Pennsylvania Office of Attorney General and Department of State. He has spoken internationally in the areas of rate regulation and enforcement.

Susan Simms Marsh presently serves as **Corporate Counsel** and **Assistant Corporate Secretary** for **Pennsylvania American Water** which is the largest water and wastewater service provider in Pennsylvania. She joined the Company in 1997 and has more than twenty-four years of experience in the area of public utility and administrative law. Ms. Marsh served eleven years in state government including service with the Pennsylvania Public Utility Commission. In 1993, she was selected to serve as legal counsel to the Vice Chairman of the Pennsylvania Public Utility Commission. Ms. Marsh also served as legal counsel to the Pennsylvania Legislative Budget and Finance Committee and has experience in the legislative process including analyzing and drafting legislation. Ms. Marsh is a graduate of Duke University. She received her J.D. from North Carolina Central University School of Law. She has been active in professional and civic organizations at the local, state and national level. She is a member of the Public Utility Law Section, Women in the Profession, In House Counsel, and Minority Bar Committee of the Pennsylvania Bar Association. She is also a member of the National Bar Association, Association of Corporate Counsel and Corporate Counsel Women of Color. She serves on the Board of Directors of the Central Pennsylvania Chapter of the Association of Corporate Counsel and is a member of Pennsylvania Department of State Corporation Bureau Advisory Committee and Early Learning Investment Commission. Ms. Marsh is active in her community. Presently, she serves on the Board of Directors for United Way of the Capital Region, and AAA Central Penn.

Since August 2012, **Holly Rachel Smith** has been the **Assistant General Counsel** for **NARUC** where she handles the Association's energy related legal and policy work before the federal agencies, (such as FERC, DOE, EPA, NIST) and the Federal courts. Prior to joining NARUC, Holly managed a national regulatory law practice and represented, among others, large private energy consumers on rate, energy conservation, renewable energy and environmental issues before State utility commissions. She has appeared before more than 25 State commissions in more than 60 energy regulatory proceedings. Holly developed extensive experience in federal and State telecommunications and energy regulatory issues while working for six years in Washington at several large law firms, including Hogan & Hartson LLP and Preston Gates Ellis & Rouvelas Meeds. Holly also served as Senior Legal and Policy Advisor to the Director of the Tennessee Regulatory Authority and Law Clerk to the Administrative Hearings Division of Oregon Public Utilities Commission. Holly earned her Juris Doctorate from the University of Oregon School of Law in 1999. She also holds a Masters of Public Policy from the College of William and Mary, and a Bachelor of Arts (Economics) from the University of Colorado at Boulder. Holly has authored several articles, including Federal Preemption of State Universal Service Regulations Under the Telecommunication Act of 1996, published in 1999 in the Federal Communications Law Journal.

CHERYL WALKER DAVIS

Cheryl Walker Davis has been involved in utility regulation for more than 30 years. She commenced her career with the South Carolina Public Service Commission as an attorney responsible for advising the Commission on, and representing the public interest in, public utility matters affecting all utility types. She then moved to the **Pennsylvania Public Utility Commission** where at various times she has directed legal and technical staff responsible for advising the Commission on all aspects of utility regulation, including, rates and ratemaking, tariff changes, affiliated interest agreements, securities filings, mergers and acquisitions, restructuring and competition. As the Director of the Office of Special Assistants, she currently directs senior legal and technical professionals responsible for drafting Commission orders and advising the Commission on ALJ decisions in all contested proceedings, as well as petitions for post-final order relief, and negotiated and arbitrated interconnection agreements. She has lectured both nationally and internationally, on rates and ratemaking, administrative and regulatory law and process, electric reliability, and consumer issues. She is past President of the NCRA, former Chair of the NARUC Staff Subcommittee on Law, and former liaison to the Staff Subcommittee on International Relations.

Gary Weatherford, an **Administrative Law Judge** at the **CPUC** in San Francisco, California, has extensive experience in western water law and policy. Formerly he was a partner with the law firm of Weatherford & Taaffe LLP in San Francisco, California, where he specialized in water resources law. His water-related assignments at the CPUC have included matters concerning contaminated water, the accounting treatment of contamination proceeds, recycled water, CPUC jurisdiction and moratoria on connections. He has been Director of the John Muir Institute, Deputy Secretary for Resources for the State of California, and a Special Assistant both to the Solicitor, U.S. Department of the Interior, and to the U. S. Attorney General. Mr. Weatherford has taught water and natural resources law at the University of Oregon, UCLA, and the University of Santa Clara. He is a board member of the Water Education Foundation. He has served on the Water Science and Technology Board of the National Research Council, the Advisory Committee of the Water Resources Research Center and the board of the Water Resources Archives at the University of California, and on the advisory board of the Congressionally-funded Utton Transboundary Resources Center in New Mexico. Published works include Acquiring Water for Energy (1982, Editor), Water and Agriculture in the Western U.S. (1982, Editor), New Courses for the Colorado River (1986, Co-Editor), and “Decree Enforcement Comes to the Law of the River,” Rocky Mt. Mineral Law Institute (2003). Mr. Weatherford is a member of the California Bar (Inactive) and holds a law degree from Yale University.

Dawn White has a Bachelor's degree in Environmental Science and 27 years of experience working on drinking water quality programs. She started out analyzing water samples in a water quality laboratory and is currently the **Water Quality Manager** for **Golden State Water Company**. Her responsibilities include managing the monitoring and water quality compliance programs as well as permitting and optimization of the Company's groundwater treatment plants. Dawn is a past Chair of the California-Nevada Section of the American Water Works Association. She currently serves as a Director on the American Water Works Association Board and was a 2011 recipient of the George Warren Fuller Award.

Chris Witteman joined the staff of the **California Public Utilities Commission** 2001, and has worked since then as **staff counsel in the Telecommunications Section**. In that capacity, he has litigated consumer protection issues, written comments in FCC proceedings, and represented the Commission in interconnection cases before the U.S. District Court and the Ninth Circuit. Prior to joining the Commission, he was in private practice, representing government agencies in banking fraud cases, and consumers, producers, and small business owners in actions involving cable television, the FTC's franchise rules, and public utility torts, *inter alia*. In his spare time, he rides his bike around San Francisco, tends his garden, and writes about the crisis in American communications, including a recent article about the First Amendment on electronic networks ("Information Freedom," 36:1 *Hastings Int'l & Comp. Law Review* 145 (2013), available at http://papers.ssrn.com/sol3/papers.cfm?abstract_id=2218076)

Lisa Youngers is **Vice President and Assistant General Counsel** - Federal Affairs at **XO Communications** one of the nation's largest competitive communications service providers focused exclusively on businesses, government, and carrier and wholesale service providers nationwide. In that capacity, she is responsible for all federal policy, regulatory, and legislative matters affecting XO's interests before the FCC, Congress, and all levels of executive administration including regulatory and legislative strategy. Ms. Youngers also oversees the company's corporate PR and messaging. Prior to joining XO, Ms. Youngers was Federal Regulatory Counsel for General Communication, Inc. ("GCI"), in Washington D.C., a telecommunications and cable television provider operating primarily in the state of Alaska, whom she represented before the FCC on wireline, wireless, universal service, telehealth, and school access issues. Ms. Youngers also served as Federal Regulatory Counsel for MCI appearing before the FCC on competition policy, enforcement matters, and consumer issues. Ms. Youngers is a former Assistant Attorney General for the state of Minnesota where she served as legal counsel to the Minnesota Public Utilities Commission. A former television news producer, Ms. Youngers is a frequent presenter at industry events, has appeared on C-SPAN, and has been quoted in several publications regarding regulatory and public policy matters. Ms. Youngers earned her B.A. from the University of Wisconsin and received her J.D. *magna cum laude* from William Mitchell College of Law. She is a member of the Minnesota and District of Columbia Bars and currently resides in suburban Washington, DC.

Jason Zeller has been an Assistant Chief Counsel at the California Public Utilities Commission for 11 years. He has approximately thirty years of regulatory experience and has worked as a regulator for all of the industries subject to the Commission's jurisdiction including rail safety, electric, gas, water, communications and transportation carriers. Prior to becoming an Assistant Chief Counsel he was an active litigator for the Commission's Division of Ratepayer Advocates. He has been an active member of the NCRA Board for eight years and is currently serving as the organization's President. Mr. Zeller is magna cum laude graduate of Claremont McKenna College, has a Masters of Arts from the New School University (in Urban Affairs and Policy Analysis), and a JD degree from New York Law School. He is a member of the California, Oregon and Washington State Bar Associations.

In addition to his work for the California Commission, Mr. Zeller served as the Manager of the Washington (State) Energy Facility Site Evaluation Council for seven years. He has a broad background in regulatory and environmental law and has participated in the legislative process in both Washington and California.