

**PACIFIC GAS AND ELECTRIC COMPANY
General Rate Case 2011 Phase I
Division of Ratepayer Advocates
Data Response**

PG&E Data Request No.:	DRA_091-07		
PG&E File Name:	GRC2011-Ph-I_DR_DRA_091-Q07		
Request Date:	November 24, 2009	Requester DR No.:	DRA-091-SWC
Date Sent:	January 22, 2010	Requesting Party:	DRA
PG&E Witness:	Steve T. Coleman	Requester:	Sophie Chia

SUBJECT: SUPPLY CHAIN – SOURCING OPERATIONS

QUESTION 7

In response to data request DRA-055, questions 6(c) and 6(d), PG&E provided the sourcing costs that are direct-charged to other departments for recorded 2004 to 2008 and the 2011 forecast. The 2011 forecast is approximately \$4.4 million greater than 2008 recorded.

- a. Please explain fully if the direct-charged sourcing costs for each Lines of Business increased in 2011 due to the increased capital and/or expenses requested in electric transmission and generation as part of the 2011 GRC.
- b. Please explain fully if the DRA witnesses on electric transmission and generation were to make a recommendation to decrease the capital and/or expenses requested in the 2011 GRC, will there be a corresponding decrease in the direct-charged sourcing costs for these Lines of Business. Please explain fully how the recommended adjustment works in the RO Model.

ANSWER 7

- a. As PG&E explained in response to data request DRA-055, question 6(b), “Subsequent to the NOI submittal, it was determined that the Sourcing organization would move towards a fully direct charge organization in 2010 and 2011. The benefit of going to a direct charge organization is to provide a direct relationship between services provided and cost incurred.” As a result of this change, there is an increase in direct charges forecasted for 2011. The increase in the forecast is not a result of increased capital and/or expenses requested in electric transmission and generation. Rather the forecast of these direct-charged costs supports a baseline of work using 2009 support as the model.

As a point of clarification and as mentioned also in question (b) below, transmission related work is not reflected in the General Rate Case.

- b. As with question (a) above, any reduction in transmission-related work would not be reflected in the General Rate Case. With that clarification in mind, if the Commission were to reduce the capital and/or expenses PG&E has requested in the 2011 GRC, there would not necessarily be a corresponding decrease in the direct-charged sourcing costs for these Lines of Business. Since PG&E's forecast of direct-charged costs supports baseline work (see PG&E response to question (a)), there would have to be a significant decrease in project and/or contracted work in order to result in a decrease below the level of forecasted direct-charged costs.

With respect to the portion of this question about the RO model, any adjustments to the forecast could be implemented through the use of high-level expense and capital orders as with other chargebacks such as fleet and corporate real estate. Based on November YTD 2009 recorded charges from Sourcing to power generation, approximately 61% of their costs are allocated to capital and 26% are allocated to expense. The remaining portion is allocated to other balance sheet.