## PACIFIC GAS AND ELECTRIC COMPANY <br> General Rate Case 2011 Phase I <br> Application 09-12-020 <br> Data Response

| PG\&E Data Request No.: | DRA_136-12 |  |  |
| :--- | :--- | :--- | :--- |
| PG\&E File Name: | GRC2011-Ph-I_DR_DRA_136-Q12-Supp01 |  |  |
| Request Date: | February 5, 2010 | Requester DR No.: | DRA-136-SWC |
| Date Sent: | March 16, 2010 | Requesting Party: | DRA |
| PG\&E Witness: | Corey Wong | Requester: | Sophie Chia |

## Subject: Shared Services \& Other Support Cost - CRE - 111 Almaden

## Question 12

On page 6-37 of Exhibit PG\&E-7, Chapter 6, lines 17 18, PG\&E states, "As part of this project, PG\&E will consolidate its contact center operations from four to three centers." Please provide the four contact center operations and the number of contact center employees for each location for each year of 2004 to 2008.

## Answer 12 (Original)

Below is the total headcount, by contact center, for 2006-2008. HR data prior to 2006 is not available in SAP. PG\&E is researching archived records and will provide the requested 2004 and 2005 information and the 2006 data for Stockton as soon as possible.

| Cost Center | Dec 2006 | Dec 2007 | Dec 2008 |  |
| :--- | :--- | ---: | ---: | ---: |
| 11035 | CC Sacramento Contact Center | 327 | 306 | 283 |
| 11036 | CC Fresno Contact Center | 246 | 261 | 265 |
| 11037 | CC San Jose Contact Center | 256 | 214 | 167 |
| 13716 | CC Stockton Contact Center |  | 58 | 64 |
| Overall Result $\quad 109$ | 839 | 778 |  |  |

## Answer 12 - Supplemental

Below is a revised table of total headcount, by contact center, for 2004-2008. PG\&E first began contact center operations at Stockton in 2007.

All data is as of December for the particular year and includes both active and leave of absence employees (employees on workers comp are excluded). Data for 2004-2005 is from the HR Legacy System and data for 2006-2008 is from SAP HR (PCC022 Reports).

## Contact Center Operations Normalized Headcount

|  | Dec-04 | Dec-05 | Dec-06 | Dec-07 | Dec-08 |
| :--- | ---: | ---: | :---: | ---: | ---: |
| Sacramento | 269.9 | 263.6 | 326.6 | 305.9 | 282.6 |
| Fresno | 194.6 | 191.2 | 246.2 | 261.0 | 265.2 |
| San Jose | 166.9 | 212.6 | 256.2 | 213.8 | 166.6 |
| Stockton | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | 58.0 | 63.7 |
| Total | $\mathbf{6 3 1 . 4}$ | $\mathbf{6 6 7 . 4}$ | $\mathbf{8 2 9 . 0}$ | $\mathbf{8 3 8 . 7}$ | $\mathbf{7 7 8 . 0}$ |

Normalized headcount adjusts for part-time schedules. For example, four part-time employees who are each scheduled to work 10 hours per week (excluding overtime) equals one normalized headcount. Normalized headcount does not include overtime. As such, it is reflective of employee work schedules, rather than actual hours worked.

