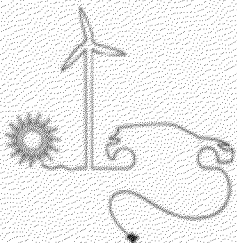


**SMART power**

Climate Change, the Smart Grid,  
and the Future of Electric Utilities



Peter Fox-Penner