

STRATEGIC PLAN MENU

Partnership Name	Strategic Plan Menu Information			Implementation Plan Proposal					Implementation Progress
	Strategic Plan Goal Number	Strategy	Menu Option	Local Government Scope of Work to address the Menu Option	Goal	Milestones	Time Line	Projected Budget	Sep-10
Beaumont	Goal 4 : Local governments lead their communities with innovative programs for energy efficiency, sustainability and climate change.	4.1 Adopt a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.1 Develop a regional template for Climate Action Plans (CAP) or Energy Action Plans (EAP) 4.1.2 Customize CAP with energy efficiency language and data 4.1.4 Conduct the energy efficiency savings analysis for an annual Greenhouse Gas inventory for the City.	The City of Beaumont will direct staff to partner with various local experts to develop a Climate Action Plan template. Staff will gather input from local stakeholders, citizens, business owners and elected officials to address the various aspects of developing a CAP. Staff will work with SCE to identify and coordinate the various resources available for development of the CAP. City staff will obtain permission from City Council to move forward with CAP development and implementation of recommended measures.	To create and implement a Climate Action Plan in order to identify potential energy efficiency projects and develop a "pipeline" of projects and benchmarks to identify various energy efficiency achievements.	1. Begin advertising and holding community input meetings once strategic plan solicitation is approved. 2. Obtain relevant calculations on greenhouse gas emissions by 1st Quarter 2011. 3. Complete first draft of CAP and submit to City Council for review by 3rd Quarter 2011. 4. Approval/disapproval of City Council by 4th Quarter 2011.	4th Quarter 2011	\$10,835	Changed menu item in April 2010. Completed final copy of Energy Action Plan to be presented and approved at September Council Meeting.
Community Energy Partnership	Goal 2: Strong support from local governments for energy code compliance enforcement.	2.1 Improve processes resulting in increased code compliance through education, training, and enforcement practices.	2.1.1 Local government staff and contract staff attend code compliance workshops offered by the California Energy Commission, utility codes & standards staff, or other local governments with strong compliance records.	Coordinate with Partner Cities, IOU's, CEC, and other stakeholders to deliver workshops in energy code compliance locally to interested Cities. Educate city staff on importance of training. Assist with workshop marketing and delivery.	80% of Partner City staff trained in the latest energy efficiency and code compliance standards for sustainability.	Training offerings available to cities	1. 2010 2. 2010 3. 2011-2012		Disseminated available Climate Zone cost-effectiveness studies to Partner Cities. Discussions to invite appropriate experts to speak with Partner Cities during upcoming meeting. One training has been scheduled for November in the City of Irvine through SCE's CTAC. Remaining trainings to be scheduled in 2011 and 2012.
	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.1 Develop a program to track municipal energy usage, such as through energy management software and benchmarking of municipal facilities.	3.1.1 Develop energy benchmarking policies and procedures to enable ongoing benchmarking of all local government facilities.	Proactively encourage and support Partner Cities in developing policies and procedures to benchmark major facilities. Educate appropriate City staff on available tools for benchmarking. Offer support with development of ongoing benchmarking procedures. Compare similar use facilities across cities in order to motivate ongoing tracking.	80% Partner Cities adopt & implement benchmarking policies for government facilities with ongoing tracking.	1. Tools needed to benchmark 2. Benchmarking procedures and policies developed across cities	1. 2010 2. 2011-2012		The benefits and resources to benchmark municipal facilities has been shared with all Partner Cities. Currently speaking to individual Cities about current practices and future policies. ENERGY STAR Portfolio Manager has been suggested as the default tool to benchmark.
	Goal 4 : Local governments lead their communities with innovative programs for energy efficiency, sustainability and climate change.	4.1 Adopt a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.3 Update General Plan/Conservation Element with Climate policies. Provide energy efficiency framework and data for other people doing planning.	Work with City staff to identify gaps in General Plan policies relating to Climate. Obtain existing Climate Policy templates from CLEI or other sources and modify with energy efficiency framework according to City needs. Support city in adopting Climate policies.	15% of Partner Cities include Climate Policy when updating their General Plan	1. Timeline for General Plan updates 2. Templates to cities and work with city to customize	1. 2010 2. 2011-2012		Surveyed each Partner City on current and future climate policies. All seven Partner Cities either have Climate Policies in place or are in the process of developing them. CEP has presented tools and resources to assist with Climate Policies to Cities and is ready to release additional information as it is released by the Statewide Energy Efficiency Collaborative. CEP invited Pat Stoner to speak at Team Leaders Meeting webinar. CEP will offer assistance in disseminating tools and resources as well as reviewing Partner Cities' policies.
	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.1 Develop a program to track municipal energy usage, such as through energy management software and benchmarking of municipal facilities.	3.1.2 Set up a 'utility manager' computer program to track municipal usage. Identify need for sub-metering to plan, budget and manage bills.	Develop a marketing program for cities and other local governments to join LA Counties Enterprise Energy Management Information System (EEMIS).	To provide a cost effective means for cities and other municipalities to monitor, analyze, and benchmark facility energy usage through the existing energy management software tool that LA County currently manages.	Create new processes and administrative functions to support system expansion. Identify customer utility accounts/meters specific to each facility. Provide technical support on meter/submeter specifications and requirements for data transfer.	2nd Quarter 2011		

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Los Angeles County	<p>Goal 5: Local government energy efficiency expertise becomes widespread and typical. By 2020 100% of local governments have in-house capabilities devoted to achieving all cost-effective energy efficiency in their facilities and stimulating the same throughout their communities.</p> <p>Local governments participating in activities under Goals 1 – 4 will be increasing their expertise. The activities under Goal 5 are more directly related to the programs operated by the statewide local government associations (ICLEI, ILG and LGC), by regional local government agencies such as the Association of Bay Area Governments and Great Valley Center, and by the Statewide Local Government Energy Efficiency Best Practices Coordinator.</p>	<p>Develop a program to engage local governments, local government energy management organizations, coalitions of local governments, and other agencies involved in regional, public agency energy efficiency and sustainable energy to share best practices and expertise, develop common knowledge bases, develop consistent community energy strategies and climate action plans, and leverage resources.</p>	<p>This program will support Strategic Plan Goal 3, above as well as Strategic Plan Goal 4.</p>	<p>Develop a program for outreach and communication to local governments and their energy management organizations. Develop a plan for funding common platforms which can be used by a variety of local governments (e.g. EEMS expansion above) to include: common consulting resources, best practices for energy efficiency and energy management, education and updates on legislative and regulatory issues, analytical tools, procurement and contracting programs, sharing resources and enhancing/developing energy expertise where none exists.</p>	<p>To provide a central, regional source of energy management expertise and resources to support local governments in Southern CA, particularly in Los Angeles County.</p>	<p>Create a coordinating group/leadership committee, develop an ad hoc governance structure, develop a schedule of events and implementation plan. Most implementation budgeting would go towards marketing, outreach and hiring technical resources for initial support and development of initial tools.</p>	<p>2nd Quarter 2011</p>	<p>\$30,000</p>	<p>County is looking at mirroring the embedded Strategic Plan Strategy with their RFP strategy and will be working with the PM to set and establish milestones, reporting and invoices for the Strategic Plan elements. Additional consideration has been given to linking these embedded strategic plan dollars to Code Compliance, although the County does not think the money is sufficient to support a new initiative outside of the RFP.</p>
San Bernardino County	<p>Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.</p>	<p>3.1 Develop a program to track municipal energy usage, such as through energy management software and benchmarking of municipal facilities.</p>	<p>3.1.2 Set up a 'utility manager' computer program to track municipal usage. Identify need for sub-metering to plan, budget and manage bills.</p>	<p>The scope of work of the RFP package will be developed, approved by the County Board of Supervisors and released to potential bidders. The County will perform utility account audits of all Facilities Management managed accounts while ensuring that the selected 'utility manager' interfaces with its existing accounting system</p>	<p>Set up an operational energy monitoring software system.</p>	<p>1. RFP for utility manager software package. 2. Audit utility accounts by identifying accounts/meters to specific facilities for FM managed accounts</p>	<p>3rd Quarter 2011</p>	<p>\$30,000</p>	<p>Instead of the RFP route, the County, through ISD developed a requirements document to upgrade their current FM Utilities program. They have also audited the utility accounts to include each accounts corresponding utility meter. The County is currently implementing phase 1 of the upgrade. A prototype of the upgraded FM utilities was presented by ISD to FM last week. Please note that the audited utility account information will be entered in the prototype before FM utilities goes in production.</p>
Riverside County	<p>Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.</p>	<p>3.2 Adopt an Energy or Climate Action Plan for municipal operations. The plan could include setting energy efficiency standards for new and existing facilities, developing a revolving loan fund for energy efficiency projects, and so on.</p>	<p>3.2.3 Develop policy for a revolving energy efficiency fund for City/County facilities.</p>	<p>The County has an existing policy on Energy Conservation (Policy #H-4). The County will amend this policy to promote energy-efficiency projects and establish a fund for ongoing energy efficiency projects. The fund will be created from any rebates or incentives earned from existing energy-related projects. The policy will also establish a central point of contact for the rebate/incentive application process as well as oversight for use of the energy efficiency project fund. The County will have the policy approved by the Board of Supervisors. The County will begin depositing rebates or incentives received into the fund starting in Fiscal Year 2010-11.</p>	<p>1. Amend current Energy Conservation Policy to create an energy-efficiency project fund and other needed support language. 2. Present policy to Executive Office for approval. 3. Present policy to Board of Supervisors for approval. 4. County establishes accounting structure for energy efficiency project fund. 5. County energy efficiency project fund is established.</p>	<p>1. Document is presented to EDA management for approval. 2. Policy set for consideration on Board meeting agenda. 3. Revised policy is approved and posted on County web site. 4. Paperwork to establish new account/fund is completed. 5. County energy efficiency project fund accumulates enough money to begin funding projects.</p>	<p>1. 2nd Quarter 2010 2. 2nd Quarter 2010 3. 2nd Quarter 2010 4. 3rd Quarter 2010 5. 3rd Quarter 2010</p>	<p>\$30,000</p>	<p>Changed menu item from 3.1 in April 2010 Board of Supervisors approved the Energy Revolving fund on August 10th, 2010. The Energy Revolving fund is an interest bearing account, which will fund the PD Sheriff Station's New Construction Project. Any incentives received will be placed directly into the account to fund future projects.</p>

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Desert Cities	Goal 1: Local governments lead adoption and implementation of "reach" codes stronger than Title 24 on both mandatory and voluntary bases.	1.1 Adopt codes, ordinances, standards, guidelines or programs that encourage or require building performance that exceeds state requirements. The focus should be on using existing models, or if there is something new and unique that it be replicable.	1.1.6 Develop educational programs for local elected officials, building officials, commissioners, and stakeholders to improve adoption of energy efficiency codes, ordinances, standards, guidelines and programs.	Host workshops to educate jurisdictions, residents and businesses on "reach" codes, green building policies, energy efficiency incentives, ordinances, and model programs. Provide support to "SCE Jurisdiction Cities" to present their own specialized workshops to inform their residents/businesses: 1. Provide 6-8 hours of staff support to help plan and convene workshops; 2. Ensure that workshop topics are interesting and meet the strategic plan goals; 3. Provide staff support to "SCE Jurisdiction Cities" on city specific Workshops; 4. Develop and present informational workshops	Educate local elected officials, Municipal/Tribal staff, appropriate Municipal/Tribal City Councils/Boards and Commissions, residents, businesses and others to provide a foundation of knowledge and pave the way for adoption of energy efficiency codes, green building ordinances, and associated standards, guidelines, and programs.	1. Schedule of workshops 2. Agenda 3. Participant List 4. Feedback Surveys	4th Quarter 2011		A draft calendar of workshop dates and topics has been set for June 2010 to September 2011. First workshop - Title 24 and Green Building Code Workshop - was held on June 21, 2010. Approximately 81 participants attended; approximately 41% of the attendees were city/tribal gov./municipality staff, commissioners. Speakers are scheduled for upcoming September 20 workshop. In process of confirming speakers for October 2010 workshop. Marketing/promotion of June 21, 2010 workshop complete. Marketing for September 20, 2010 workshop in progress. Participants now included in distribution/outreach email list. A survey/assessment was completed by June 2010 workshop participants. A feedback survey sheet/tracking sheet has been established for each workshop. An email distribution list has been prepared for outreach on future workshops. Workshop was well received with average score on questions re meeting objectives, helpful info = 4.5 out of 5.
	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.2 Adopt an Energy or Climate Action Plan for municipal operations. The plan could include setting energy efficiency standards for new and existing facilities, developing a revolving loan fund for energy efficiency projects, and so on.	3.2.5 Develop educational programs for local elected officials, building officials, commissioners, and stakeholders to educate them about Energy and Climate Action Plans, what is involved, and how these plans could be developed for their municipal operations and activities.	Host workshops to educate jurisdictions, city staff and elected officials about opportunities to reduce energy use footprint, and develop Energy/Climate Action Plan goals: 1. Provide 6-8 hours of staff support to help plan and convene workshops; 2. Ensure that workshop topics are interesting and meet the strategic plan goals 3. Provide staff support to "SCE Jurisdiction Cities" on city specific workshops; 4. Develop and present informational workshops	Educate local elected officials, Municipal/Tribal staff, appropriate Municipal/Tribal City Councils/Boards and Commissions, residents, businesses and others to inform them about ways to reduce energy usage, integrate energy efficiency with climate action and sustainability, and minimize their energy/carbon footprint in municipal facilities.	1. Schedule of workshops 2. Agenda 3. Participant List 4. Feedback Surveys	4th Quarter 2011	\$27,193	Workshop calendar for 2010 includes Fall workshop (October 2010) on energy efficiency retrofits. In addition to workshops, outreach will include presentations to elected officials through CVAG Energy & Environment Committee on Energy Efficiency and outreach on EE retrofits to businesses, residents. Confirmation of speakers for October 2010 workshop in progress. Marketing will outreach to elected officials, municipal staff, business groups, residents (e.g. homeowner's associations). Survey and evaluation for October 2010 workshop will focus on factors that encourage installation of energy efficiency retrofits
	Goal 4: Local governments lead their communities with innovative programs for energy efficiency, sustainability and climate change.	4.1 Adopt a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.5 Develop educational programs for local elected officials, building officials, jurisdiction staff, commissioners, residents, businesses and stakeholders to lay the groundwork for adoption of a Climate/Energy Action Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	Host workshops to educate jurisdictions, city staff and elected officials about integrating energy efficiency, sustainability, and climate action planning: 1. Provide 6-8 hours of staff support to help plan and convene workshops; 2. Ensure that workshop topics are interesting and meet the strategic plan goals 3. Provide staff support to "SCE Jurisdiction Cities" on city specific workshops; 4. Develop and present informational workshops	Educate local elected officials, Municipal/Tribal staff, appropriate Municipal/Tribal City Councils/Boards and Commissions, residents, businesses and others to inform them about Climate Action planning, examples of successful plans from other areas and ways to minimize their energy/carbon footprint.	1. Schedule of workshops 2. Agenda 3. Participant List 4. Feedback Surveys	4th Quarter 2011		Some workshops focus on integration of energy efficiency and climate action planning. Workshop calendar drafted thru September 2011. Next workshop - Climate Action Planning - is scheduled for September 20, 2010. Workshop speakers include city staff, ICLEI representatives, and U.S. Green Building Council. Workshop will integrate energy efficiency, climate action & sustainability planning. In process of confirming speakers for October 2010 workshop. Marketing for September workshop will focus on city staff, elected officials, city commissions. Outreach about upcoming workshops will be provided to all past workshop participants. A feedback survey/workshop evaluation/tracking sheet has been established for each workshop. An email distribution list has been prepared for outreach on future workshops. Desert Cities Energy Partnership Working Group (jurisdiction energy champions) will be asked to evaluate workshops in terms of strategic objectives.
Eastern Sierra	Goal 1: Local governments lead adoption and implementation of "reach" codes stronger than Title 24 on both mandatory and voluntary bases.	1.1 Adopt codes, ordinances, standards, guidelines or programs that encourage or require building performance that exceeds state requirements. The focus should be on using existing models, or if there is something new and unique that it be replicable.	1.1.7 Develop custom Title 24 Adjustments	Using Mammoth Lakes as a pilot, work with Rob Hudler at CEC to develop high altitude (Alpine) Title 24 adjustments	Have adjusted Title 24 values for high altitudes	1. Agreement with CEC 2. Refine CEC software 3. Reach decision on value	3rd Quarter 2010		Awaiting release of elevation-adjusted from CEC, delayed due to data issues per Rob Hudler of CEC. Agreement reached with EnergySoft to conduct analysis on residential, commercial and hospitality structure utilizing CEC data (when released).
	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.1 Develop a program to track municipal energy usage, such as through energy management software and benchmarking of municipal facilities.	3.1.2 Set up a 'utility manager' computer program to track municipal usage. Identify need for sub-metering to plan, budget and manage bills.	The scope of work will be developed, approved by the County Board of Supervisors and released to potential bidders. Using Inyo County as a pilot evaluate, the County will test and purchase networkable energy management software ensuring that the selected 'utility manager' interfaces with the facilities.	Implement an energy monitoring software system in at least one municipal facility.	1. Select buildings to be monitored 2. Establish test platform 3. Evaluate results	3rd Quarter 2011	\$32,505	Building selection awaiting completion of ARRA projects.

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Kern County	Goal 1: Local governments lead adoption and implementation of "reach" codes stronger than Title 24 on both mandatory and voluntary bases.	1.1 Adopt codes, ordinances, standards, guidelines or programs that encourage or require building performance that exceeds state requirements. The focus should be on using existing models, or if there is something new and unique that it be replicable.	1.1.6 Develop educational programs for local elected officials, building officials, commissioners, and stakeholders to improve adoption of energy efficiency codes, ordinances, standards, guidelines and programs.	Hold workshops and trainings to educate local elected officials, building officials, commissioners, and stakeholders to educate improve adoption of energy efficiency codes, ordinances, standards, guidelines, and programs.	100% of jurisdictions participate in educational workshops and trainings	1. Target Audience Selected 2. Message Adopted 3. Medium Selected 4. Material(s) Created 5. Message Delivered 6. Workshops held	Fourth Quarter 2011	\$97,425	The Partner will discuss how to proceed during the Kern Energy Watch Partnership Meeting scheduled for September 23, 2010.
	Goal 2: Strong support from local governments for energy code compliance enforcement.	2.1 Improve processes resulting in increased code compliance through education, training, and enforcement practices.	2.1.2 Redesign enforcement, compliance, plan review processes; introduce new forms and templates.	Establish a Kern Energy Watch working group comprised of Kern County, Bakersfield, and others. Carry out Strategy. Determine whether to hire an energy efficiency consultant.	To develop a strategy for a better process for code compliance in energy efficiency.	Establish Work Group. Determine focus. IFEE Consultant, create RFP, hire, award contract. If no consultant, gather sample policies and documents. Work Group members share information with all SCE jurisdictions in Kern. Cities, County, CSD carry out adoption process. Cities, County, CSD train staff	Fourth Quarter 2011		The work group was established in July 2010 and consists primarily of permit services staff. Kern County and the City of Bakersfield are taking the lead on developing sample forms and hosting training workshops.
	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.2 Adopt an Energy or Climate Action Plan for municipal operations. The plan could include setting energy efficiency standards for new and existing facilities, developing a revolving loan fund for energy efficiency projects, and so on.	3.2.1 Develop/adopt an energy chapter for City/County climate or energy action plan.	Create energy plans for Kern County, the cities and special districts within SCE's jurisdiction. Adopt the energy plans and make templates available to other Kern Energy Watch partners.	Create a template for all jurisdictions to adopt in their respective plans.	Gathered the committed partners, Created Scope of Work, Develop Plan. Partners Enact Plan Adoption Process, Public Workshops held in communities	Fourth Quarter 2012		Start of this work element to begin in third Quarter 2010. The key steps of identifying the committed partners and creating a Scope of Work will be discussed during the Kern Energy Watch Partnership Meeting scheduled for September 23, 2010. The Kern Energy Watch Coordinator will attend the Statewide Best Practices Forum held October 13 & 14 by the Statewide Energy Efficiency Collaborative.
	Goal 4: Local governments lead their communities with innovative programs for energy efficiency, sustainability and climate change.	4.1 Adopt a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.4 Conduct the energy saving analysis for an annual green gas emission inventory for the south bay cities	Kern County Jurisdictions compile their energy usage data to complete their climate action plan and establish the carbon footprint	The goal is to provide the data to create a regional climate action plan.	Meetings set, Establish download process, Create spreadsheet template. Test the program. Train Local Government personnel, Monitor, Evaluate, Report	Fourth Quarter 2012		Several cities have identified potential staff to dedicate to conducting this work. Next steps scheduled to take place in First Quarter 2011.
Long Beach	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.1 Develop a program to track municipal energy usage, such as through energy management software and benchmarking of municipal facilities.	3.1.2 Set up a 'utility manager' computer program to track municipal usage. Identify need for sub-metering to plan, budget and manage bills.	The scope of work for this activity will be developed as part of the RFP package to be approved by the city and released to potential bidders. The city will review other SOW's and computer systems already developed and put in use before doing so.	Set up an energy monitoring software system in at least one municipal facility.	1. RFP developed for a utility manager software package 2. Approval to release RFP. 3. Identify potential facility for monitoring. 4. Award a contract and begin implementation.	1. 4th quarter 2010 2. 2nd quarter 2011 3. 2nd quarter 2011 4. 3rd quarter 2011	\$60,734	Progress is currently on-track as of September 2010. This effort is dependent on SCE's response to the City of Long Beach's proposal to the revised RFP prepared by SCE and due in October.
Orange County	Goal 1: Local governments lead adoption and implementation of "reach" codes stronger than Title 24 on both mandatory and voluntary bases.	1.1 Adopt codes, ordinances, standards, guidelines or programs that encourage or require building performance that exceeds state requirements. The focus should be on using existing models, or if there is something new and unique that it be replicable.	1.1.6 Develop educational programs for local elected officials, building officials, commissioners, and stakeholders to improve adoption of energy efficiency codes, ordinances, standards, guidelines and programs.	Create educational program for elected officials and stakeholders to build support for planned energy/climate policies.	Implement leading edge energy policies for items under management control, build the business case for extending those same policies to jurisdictional control areas.	RFP for professional services to create this marketing plan tailored for Orange County elected officials and stakeholders. Implementation schedule to be over a 2 yr period.	Fourth Quarter 2012	\$81,263	These activities were incorporated as leveraged activities with SCE's Flight #5.4 competitive grant solicitation. The Orange County cities are working with SCE and the PUC to finalize the Statement of Work and proceed with these activities.
		1.2 - Implement codes, ordinances, standards, guidelines or programs that encourage building performance that exceeds state standards.	1.2.1 - Implement any of the strategies in section 1.1 through a process involving internal and external stakeholders, etc.						

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Redlands	Goal 4 : Local governments lead their communities with innovative programs for energy efficiency, sustainability and climate change.	4.1 Adopt a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.5 Conduct a greenhouse gas inventory for entire city and produce a plan with specific strategies and goals for reducing GHG emissions.	The City will contract with SANBAG (San Bernardino Associated Governments) and PBS&J Corporation to provide a GHG inventory and strategic plan study.	Comprehensive GHG inventory and plan of GHG emission reduction strategies.	1. City will take delivery of GHG inventory 2. City will take delivery of GHG reduction plan/strategies	1. 1st Quarter 2012 2. 2nd Quarter 2012	\$27,087	Changed menu item from 1.1 in April 2010. SANBAG has entered into an agreement with 20 cities. The firms of ICF Jones & Stokes and PBS&J have been retained to conduct the inventory, develop the reduction plan and prepare the related EIR. A kick-off meeting has been held and the consultant team is now compiling the necessary information and data necessary to do their work. Periodic meetings with the affected agencies will take place in the near future as work progresses.
Ridgecrest	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.1 Develop a program to track municipal energy usage, such as through energy management software and benchmarking of municipal facilities.	3.1.2. Set up a "utility manager" computer program to track municipal usage. Identify need for sub-metering plan, budget, and manage bills.	The scope of work will be developed to test and purchase networkable energy management software ensuring that the selected 'utility manager' interfaces with the facilities.	Implement an energy monitoring software system in at least one municipal facility.	1. Select buildings to be monitored 2. Establish test platform 3. Evaluate results	3rd quarter 2011	\$26,817	Technical audits conducted at the Ridgecrest facilities in August, 2010. The audit results will determine buildings to be monitored. Further work will be performed in 4th Quarter 2011.
San Gabriel Valley	Goal 1: Local governments lead adoption and implementation of "reach" codes stronger than Title 24 on both mandatory and voluntary bases.	1.1 Adopt codes, ordinances, standards, guidelines or programs that encourage or require building performance that exceeds state requirements. The focus should be on using existing models, or if there is something new and unique that it be replicable.	1.1.6 Develop educational programs for local elected officials, building officials, commissioners, and stakeholders to improve adoption of energy efficiency codes, ordinances, standards, guidelines and programs.	Develop and conduct surveys to A) identify strategic actions and samples B) identify needs for ordinances, policies, etc. C) identify templates or samples for the region available to all SGV cities through a resources library.	Identify existing needs and provide a regional library of sample codes and ordinances for the San Gabriel Valley cities	1. Completed survey 2. Survey findings 3. Samples identified 4. Customized samples 5. Resource library published on SGVEWP website 6. Marketing pieces/events for library	2. 1st Quarter 2011	\$31,734	The Partnership completed a first draft of the electronic model Energy-Efficiency Policies and Programs library.
San Joaquin Valley	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.1 Develop a program to track municipal energy usage, such as through energy management software and benchmarking of municipal facilities.	3.1.1 Develop energy benchmarking policies and procedures to enable ongoing benchmarking of all local government facilities.	Develop Implementation strategy to identify buildings for benchmarking and establish internal process to facilitate coordination IOU and collection of information internally to prepare for benchmarking activities.	20% of buildings are benchmarked by defined date.	1. Complete Building Assessment 2. Complete Internal Process and Procedure Doc 3. Generate Building Inventory and Data 4. Completed BM and provide BM Index 5. Completed and Delivery CPUC Report	4th Quarter 2011	\$81,263	Working with Account Manager and Cities to gather inventory for the complete building assessment. In process of reviewing Process and Procedure models and format option.
			3.1.2. Set up a "utility manager" computer program to track municipal usage. Identify need for sub-metering plan, budget, and manage bills.	Conduct an assessment of applicable facilities that will be cost effective and can significantly impact building efficiency. Determine system requirements and develop contracting and procurement strategy to procure, implement, and commission the EMS system.	Energy usage management system is in operation by a certain date. 10% of buildings are benchmarked	1. Train the trainer on use of EnergySTAR Portfolio Manager 2. Set up Portfolio Manager for each VIEW Partner 3. Train VIEW Partner jurisdictions on use of Portfolio Manager	4th Quarter 2011		Two trainers familiar with basic processes of Portfolio Manager.
	Goal 4 : Local governments lead their communities with innovative	4.1 Adopt a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as	4.1.1 Develop a regional template for Climate Action Plans (CAP) or Energy Action Plans (EAP).	San Joaquin Cities to research and customize a	Community energy/climate action plan or other policy document adopted by 2011	1. Identify and secure consultant 2. Identify and review model approaches 3. Develop draft and finalize policies and procedures	4th Quarter 2011	Identified and secured USGBC Central California Chapter special project team accepted by partners to complete work.	

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	programs for energy efficiency, sustainability and climate change.	General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.3 Update General Plan/Conservation Element with Climate policies. Provide energy efficiency framework and data for other people doing planning.	Provide a template of generic policies that can be used by jurisdictions to update their General Plan	Template for updated General Plan	1. Consultant Contract and NTP 2. Model template 3. Draft Policies and Procedures 4. Final Policies and Procedures	4th Quarter 2011		USGBC Central California Chapter special project team accepted by partners to complete work.
Santa Ana	Goal 4 : Local governments lead their communities with innovative programs for energy efficiency, sustainability and climate change.	4.1 Adopt a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.1 Develop a regional template for Climate Action Plans (CAP) or Energy Action Plans (EAP). 4.1.4 Conduct the energy efficiency savings analysis for an annual Greenhouse Gas inventory for the City.	1) Develop a template or approach for a Climate Action Plan. 2) Conduct a green house emissions analysis- a baseline inventory of emissions generated by the City. 3) Adopt a CAP to reduce greenhouse gas emissions with a focus on energy efficiency. We are anticipating that project will begin in summer of 2010 and will cost approximately \$70,000. Next steps will be to determine a reduction goal and to develop a climate action plan that identifies actions to be taken to move the city toward the reduction goal. The timeframe on these steps is slightly more difficult to determine but is currently estimated to be completed in late 2011. This is expected to cost an additional \$180,000.	The approach for a long term Climate Action Plan for the City of Santa Ana.	1. Enter into contract with consultant to start analysis of baseline inventory. 2. Analysis is completed and presented to the City. 3. Set a reduction goal. 4. Long term Climate Action Plan is completed.	1. 3rd Quarter 2010. 2. 1st Quarter 2011. 3. 1st Quarter 2011. 4. 4th Quarter 2011.	\$68,622	The Implementation Plan is directly linked to Flight 6.8 on which final approval is expected late September or in October. Milestone No. 1 will be executed after an agreement between SCE and the City of Santa Ana is completed. City staff will be working with SCE this month to complete this agreement.
Santa Barbara	Goal 1: Local governments lead adoption and implementation of "reach" codes stronger than Title 24 on both mandatory and voluntary bases.	1.1 Adopt codes, ordinances, standards, guidelines or programs that encourage or require building performance that exceeds state requirements. The focus should be on using existing models, or if there is something new and unique that it be replicable.	1.1.1 Adopt building energy codes more stringent than Title 24's requirements, using cost-effectiveness studies by Climate Zone done by the utilities; adopt one or two additional tiers of increasing stringency.  1.1.6 Develop educational programs for local elected officials, building officials, commissioners, and stakeholders to improve adoption of energy efficiency codes, ordinances, standards, guidelines and programs.	Review the road map of sample ordinances with stakeholders in South County.	At least two partners adopt a reach code by 4th quarter 2010.	1. Customized ordinance 2. City Council/Board of Supervisors approval of reach code adoption	1. 2nd Quarter 2010 2. 4th Quarter 2010	\$51,510	Held workshop with cities of Carpinteria, Goleta and Santa Barbara to review cost effectiveness study on June 24th, 2010. Draft ordinance available July 2010. Brief City Council leaders and County Supervisors, in part through a workshop with local contractors and architects in late July 2010. Build public support by engaging key stakeholders  Present ordinance to appropriate subcommittees in August/September 2010.
	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.2 Adopt an Energy or Climate Action Plan for municipal operations. The plan could include setting energy efficiency standards for new and existing facilities, developing a revolving loan fund for energy efficiency projects, and so on.	3.2.4 Develop local gov't energy policies (service levels with regard to comfort and energy) including commissioning/retro-commissioning. Publish HB's commissioning projects as a case study to educate/motivate others	South County partners work with internal staff to hire consultants to develop a commissioning/retro-commissioning policy for municipal buildings.	Establish policy that facilitates 50% of municipal buildings in program region commissioned by 2015 and 100% commissioned by 2020.	1. Contract and NTP for commissioning policy consultant 2. Draft M/R/Cx policy 3. Final R/Cx policy 4. Adopt policy at Council/Board levels	1. 1st Quarter 2011 2. 2nd Quarter 2011 3. 3rd Quarter 2011 4. 4th Quarter 2011		The Partnership has received a proposal from a consultant to develop the MBCx/R/Cx policy. The Partners have agreed to request additional proposals for review before proceeding with the selection of the consultant. The City of Santa Barbara is leading this effort and will report to the Partnership at the end of September.
Simi Valley	Goal 2: Strong support from local governments for energy code compliance enforcement.	2.1 Improve processes resulting in increased code compliance through education, training, and enforcement practices.	2.1.1 Local government staff and contract staff attend code compliance workshops offered by the California Energy Commission, utility codes & standards staff, or other local governments with strong compliance records.	City Building and Safety Inspectors and other staff to participate in CEC or other organizations' workshops on the topic of energy code compliance. Staff will attend workshops over the term of the Partnership, depending on their offerings.	100% of staff trained in the latest energy efficiency and code compliance standards for sustainability.	1. Training dates and certificates. 2. Complete final report for SCE	No later than the third quarter of 2010, 2011, and 2012	\$2,718	Investigating SCE Codes & Standards class and coordinating with CTAC to schedule classes. Anticipate first classes being held in November.

STRATEGIC PLAN MENU

Partnership Name	Strategic Plan Menu Information			Implementation Plan Proposal					Implementation Progress
	Strategic Plan Goal Number	Strategy	Menu Option	Local Government Scope of Work to address the Menu Option	Goal	Milestones	Time Line	Projected Budget	Sep-10
South Bay	Goal 4 : Local governments lead their communities with innovative programs for energy efficiency, sustainability and climate change.	4.1 Adopt a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.1 Develop a regional template for Climate Action Plan (CAP) or Energy Action Plan (EAP) 4.1.2 Customize CAP with energy efficiency language and data 4.1.4 Conduct the energy efficiency savings analysis for an annual Greenhouse Gas Inventory for the City or Cities	South Bay Cities are compiling their energy usage data to complete their climate action plan and establish the carbon footprint	The goal is to create a regional climate action plan template, to be customized and adopted by at least 3 member cities.	1. Complete climate action template 2. Energy usage data from each South Bay city into template 3. Determine sub regional energy use as they relate to GHG emissions 4. Regional carbon footprint and measures into template	1. Establish a list of municipal buildings by end of 2Q2010 2. Collect energy usage by end of 4Q2010 3. Train city staff to perform GHG calculations by 1Q2011 4. Complete the first draft the EAP template by end 4Q2011. 4a. Implement and Evaluate and make needed adjustment in the process of the EAP template by 2Q2012. 4b. Final and distribute to the member cities for their use by 3Q2012, provided adequate funding	\$108,350	The Partnership has completed the first draft of the EAP for 14 of the 15 Cities in the South Bay.
South Gate	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.1 Develop a program to track municipal energy usage, such as through energy management software and benchmarking of municipal facilities.	3.1.2 Set up a 'utility manager' computer program to track municipal usage. Identify need for sub-metering to plan, budget and manage bills.	The development of a SCADA System covering South Gate's 12 wells and pump houses providing the wherewithal to track pumping costs throughout the year. It is intended this will also provide the information necessary for the city to run wells off-peak and participate in Southern California Edison's Demand Response Program. The plans developed in this task will assist in the preparation for installation at a later date.	The ability to automatically gather and report information on the city's 12 wells and pump houses.	1. RFP approval 2. Funding for the total project is approved by city council. 3. A vendor is selected. 4. System is designed and prepared for installation.	1) 1st Quarter 2011 2) 1st Quarter 2011 3) 2nd Quarter 2011 4) 4th Quarter 2011	\$27,087	The City of South Gate is currently working with CyberNet Consulting in implementing the SCADA improvements located at 4244 Santa Ana Street, South Gate. The project submittals are being reviewed by staff and design consultant. Once the project review is completed, the City of South Gate will then give the Notice to Proceed to contractor for the development and implementation of hardware as specified in the design. The City of South Gate has made it a priority in the design phase to be able to look at energy consumption and output from its well sites. As a participant in SCE's Energy on Demand, it is our goal to shed energy during peak times. Project is scheduled for completion by Summer 2011.
Ventura	Goal 1: Local governments lead adoption and implementation of "reach" codes stronger than Title 24 on both mandatory and voluntary bases.	1.1 Adopt codes, ordinances, standards, guidelines or programs that encourage or require building performance that exceeds state requirements. The focus should be on using existing models, or if there is something new and unique that it be replicable.	1.1.6 Develop educational programs for local elected officials, building officials, commissioners, and stakeholders to improve adoption of energy efficiency codes, ordinances, standards, guidelines and programs.	Provide training to elected officials at least 10 sessions per year during the 3-year duration regarding energy efficiency codes, ordinances, etc.	Adopt a code, ordinance, standard or program	1. Schedule of workshops 2. Agenda 3. Participant List 4. Impact document 5. Feedback Surveys	1. 1st Quarter 2010- Preparation 2. 4th Quarter 2012- Completion of workshops	\$94,850	Conducted 15 sessions either individually or in group settings. Preparing additional training in fourth Quarter 2010 or 2011 on Reach Codes with Utility Partners.
	Goal 2: Strong support from local governments for energy code compliance enforcement.	2.1 Improve processes resulting in increased code compliance through education, training, and enforcement practices.	2.1.1 Local government staff and contract staff attend code compliance workshops offered by the California Energy Commission, utility codes & standards staff, or other local governments with strong compliance records.	VCREA will present code compliance workshops each year.	Codes compliances and standards are aligned with state goals	1. Schedule of workshops 2. Agenda 3. Participant List 4. Impact document 5. Feedback Surveys	1. 1st Quarter 2010- Preparation 2. 4th Quarter 2012- Completion of workshops		Conducted 8 code workshop presentations.
	Goal 3: Local governments lead by example with their own facilities and energy usage practices. The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.	3.2 Adopt an Energy or Climate Action Plan for municipal operations. The plan could include setting energy efficiency standards for new and existing facilities, developing a revolving loan fund for energy efficiency projects, and so on.	3.2.1 Develop/adopt an energy chapter for City/County climate or energy action plan. 3.2.3 Develop policy for a revolving energy efficiency fund for City/County facilities.	VCREA will compile existing and relevant public documents to share through resource center for city/county staff and to coordinate information sharing with statewide Best Practice Coordinator VCREA will develop a reinvestment policy for VCREA board/ cities/county	Adopt Municipal Climate Action chapter of Plan by 12/2012 Public Agencies have reinvestment budget plan	1. Documentation available 2. Resource center available to local governments in Ventura 3. Data Delivered 4. Code adopted 1. Board Template 2. Agency Template	1. 2nd Quarter 2010 2. 3rd Quarter 2010 3. 4th Quarter 2010 4. 1st Quarter 2012 4th Quarter 2010		All Partners provided copy of CPUC Energy Efficiency Strategic Plan and the CEC Energy Action Plan. All Partners have initiated Energy Action Plans. VCREA is participating with all Partners in local meetings as requested. Provided funding resource information to all Partners. Quarterly VCREA Board Meetings include Subject; Individual partners leveraging stimulus funds and utility incentives to understand budget planning.

STRATEGIC PLAN MENU									
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	Goal 4 : Local governments lead their communities with innovative programs for energy efficiency, sustainability and climate change.	4.1 Adopt a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.3 Update General Plan/Conservation Element with Climate policies. Provide energy efficiency framework and data for other people doing planning.	Provide training and networking sessions with planning officials to facilitate policy dialogue among implementers.	Develop local expertise	1. Schedule of workshops 2. Agenda 3. Participant List 4. Impact document 5. Feedback Surveys	1. 1st Quarter 2010- Preparation 2. 4th Quarter 2012- Completion of workshops		Provided two specific sessions on topic; incorporated finance discussion in nine additional sessions. Budget and staff reductions creating barriers to building local capacity; networking and coordinating underway with energy champions working various sustainability issues.
Western Riverside	Goal 1: Local governments lead adoption and implementation of "reach" codes stronger than Title 24 on both mandatory and voluntary bases.	1.1 Adopt codes, ordinances, standards, guidelines or programs that encourage or require building performance that exceeds state requirements. The focus should be on using existing models, or if there is something new and unique that it be replicable.	1.1.6 Develop educational programs for local elected officials, building officials, commissioners, and stakeholders to improve adoption of energy efficiency codes, ordinances, standards, guidelines and programs.	Host a full day Energy Summit for elected officials, building officials, planning commissions, and stakeholders on energy efficiency, model jurisdiction programs,	Create awareness for local electeds, building officials, planning commissioners, and stakeholders on energy efficiency, demand response, ordinances, standards, and programs.	1. Develop topics for summit 2. Schedule summit. 3. Prepare agenda. 4. Prepare feedback survey.	2nd Quarter 2011	\$43,000	Added Western Riverside Energy Leader Partnership in second Quarter 2010. Partner selected menu item in August 2010.
	Goal 3: Local governments lead by example with their own facilities and energy usage practices	3.2 Adopt an Energy or Climate Action Plan for municipal operations. The plan could include setting energy efficiency standards for new and existing facilities, developing a revolving loan fund for energy efficiency projects, and so on.	3.2.4 Develop commissioning/retro-commission policies for municipal facilities	Develop and conduct surveys to A) identify strategic actions and samples B) identify needs for ordinances, policies, etc. C) identify templates or samples for the region available to partnering cities through a resources library.	Identify existing needs and provide a regional library of sample codes and ordinances for the WRCOG cities	1. Completed survey 2. Survey findings 3. Samples identified 4. Customized samples 5. Resource library published on WRCOG website	3rd Quarter 2011		
	Goal 4: Local governments lead their communities with innovative programs for energy efficiency, sustainability and climate change.	4.1 Adopt a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.1 Develop a regional template for Climate Action Plans (CAP) or Energy Action Plans (EAP).	Develop a template or approach for an Energy Action Plan for partnering jurisdictions to incorporate in their General Plan Updates.	To develop a regional Energy Action Plan template that partnering jurisdictions can adopt or modify for their individual needs.	1. Issue RFP for consultant work. 2. Develop listing of energy policies and procedures. 3. Present EAP to partnering jurisdictions for consideration.	3rd Quarter 2012		