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SmartMeter™/CC&B Initiatives Steering Committee Update – December December 10, 2007



Smart Meter

SmartMeter Contingency Reconciliation (\$000)		(\$000)	Total	Notes
1. Bu s iness C	ase Approved Contingency	*********** \$	128,773	
Total PCRs A	dopted by Steering Committee	\$	(2,856)	
	Remaining Continge	ncy Balance = \$	125,918	
2. Pending Di	sposition			,
IT	A	\$	(1,253)	Approved at May 11, 2007 Steering Committee meeting
	IT Integration (AFUDC)	\$	(26,404)	ÎII
	CC&B	\$	(33,788)	ii ii
	Data Center SM Applications	3	(6,025)	1
	Funded by CPP Marketing / O&M	\$	(454) 11,224	H H
	PMO	\$	(4,353)	'n
		\$	(61,053)	
Additional IT	costs for shift in "Go Live" date to Sept 4			
П		\$	(4,500)	Approved at May 11, 2007 Steering Committee meeting
	CC&B	\$	(15,500)	Ü
	PMO	\$	(1,400)	u
	Deployment	\$	(900)	ŧ
		\$	(22,300)	

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SmartMeter™/CC&B Initiatives Steering Committee Update – January January 9, 2008



SmartMeter Contingency Reconciliation (\$000)		(\$000)	Total	
1. Business Case Approved	Contingency		\$	128,773
Total PCRs Adopted by Steerin	g Committee		\$	(2,856)
	Remaining Contir	ngency Balance =	\$	125,918

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SmartMeter[™]/CC&B Initiatives Steering Committee Update – February

February 14, 2008



Appendix – SmartMeter Contingency Reconciliation

SmartMeter Contingency Reconciliation	Total (\$000)
1. Business Case Approved Contingency	\$128,773
Total PDRs Adopted by Steering Committee	\$2,856
Remaining Contingency Balance	\$125,918

Total PDRs	\$105.364
Subtotal PDRs	\$102,508
Other	\$616
Vendor technical support for ongoing testing	\$115
MBCDW architectural review	\$126
SmartTrack system	\$150
PG&E failed to order from tendor	,
Upgrade 4 servers from their current memory	\$386
CC&B Memory Upgrade	\$416
TOU Deployment Deferrals	\$448
IVR Outage (Go Live)	\$573
Manual review of customer bills	\$596
Labor Day OT Meter Reading	\$630
Use anchor reads to bill in CC&B	\$747
Performance rocognition 2007	\$854
Vendor termination fees	
SM 1 hardware parallel environment	\$2,997
Non-retrofittable gas meters	\$3,315
Technology assessment	\$7,500
CC&B Date Move 2	\$22,300
CC&B Date Move 1	\$58,183
Workstream Budget Under Allocations (expect so	me offset by future project underruns)

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SmartMeterTM/CC&B Initiatives Steering Committee Update – March

March 12, 2008



SmartMeter Contingency Reconciliation	\$000s
1. Business Case Approved Contingency	\$128,773
Total PDRs Adopted by Steering Committee	\$2,856
Remaining Contingency Balance	\$125,918
2. Approved Project Decision Requests (PDRs) - Pending Contingen	cy Drawdown
CC&B Date Move 1	\$58,183
CC&B Date Move 2	\$22,300
Technology assessment	\$7,500
Non-retrofittable gas meters	\$3,315
SM 1 hardware parallel environment	\$2,997
L&G termination fees	
Performance rocognition 2007	\$854
Use anchor reads to bill in CC&B	\$747
Labor Day OT Meter Reading	\$630
Manual review of customer bills	\$596
IVR Outage (Go Live)	\$573
TOU Deployment Deferrals	\$448
CC&B Memory Upgrade	\$416
Upgrade 4 servers from their current memory	\$386
PG&E failed to order from L&G	
SmartTrack system	\$150
MBCDW architectural review	\$126
Wellington technical support for ongoing testing	
Other (less than \$100,000 each)	\$616
Subtotal PDRs	\$102,508
Total PDRs	\$105,364

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SmartMeterTM/CC&B Initiatives Steering Committee Update – April

April 14, 2008



SmartMeter Contingency Reconciliation	\$000s
1. Business Case Approved Contingency	\$128,773
Total PDRs Adopted by Steering Committee	\$2,856
Remaining Contingency Balance	\$125,918
2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
CC&B Date Move 1	\$58,183
CC&B Date Move 2	\$22,300
Change Management	\$7,591
Technology Assessment	\$7,501
Non-retrofittable gas meters	\$3,315
SM 1 hardware Parallel Environment	\$2,997
L&G termination fees	
Fund Manual workarounds in SM Ops	\$875
Performance recognition 2007	\$854
Use anchor reads to bill in CC&B	\$747
Labor Day OT Meter Reading	\$630
Manual review of customer bills	\$596
IVR Outage (Go Live)	\$573
TOU Deployment Deferrals	\$448
CC&B Memory Upgrade	\$416
Upgrade 4 servers (2 in SF and 2 in Fairfield) from their current memory of 32 GB each to 64 GB each	\$386
PG&E failed to order from Landis+Gyr	
SmartTrack System	\$150
MBCDW architectural review	\$126
Wellington technical support for ongoing testing	
Other (less than \$100,000 each)	\$616
Net Reduction Advertising	<u>-\$7,000</u>
Subtotal PDRs	\$103,975
Total PDRs	\$106,831

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SmartMeter[™]/CC&B Initiatives Steering Committee Update – May

May 16, 2008

SmartMeter Contingency Reconciliation	\$000s
	<u> </u>
1. Business Case Approved Contingency	\$128,773
Total PDRs Adopted by Steering Committee	\$2,856
Remaining Contingency Balance	\$125,918
2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
CC&B date move 1	\$58,183
CC&B date move 2	\$22,300
Change management / business process	\$7,591
Technology Monitoring	\$7,501
SM Ops Hex Electric support and staffing budget true-up	\$5,900
Non-retrofittable gas meters	\$3,315
Hardware: Code Drop, SI & Sand Box enviornments	\$2,997
L&G termination fees	
SM Ops staffing for manual workarounds	\$875
Performance recognition 2007	\$854
Use anchor reads to bill in CC&B	\$747
Labor Day OT for Meter Reading	\$630
Manual review of customer bills	\$596
Manual workarounds 1 due to IVR Outages	\$573
Manual workarounds 2 due to IVR Outages	\$484
TOU deployment deferrals	\$448
Memory upgrade 2	\$416
Memory upgrade 1	\$386
PG&E failed to order from Landis+Gyr	
SmartTrack system	\$150
Measure, Bill & Collect Data Warehouse (MBCDW) architectural review	\$126
Wellington technical support for ongoing testing	
Other (less than \$100,000 each)	\$616
Cut advertising from Communications	-\$7,000
Subtotal PDRs	\$110,359
Total PDRs	\$113,215

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SmartMeter[™]/CC&B Initiatives Steering Committee Update – June June 19, 2008

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	SmartMeter Contingency Reconciliation	\$000s
	1. Business Case Approved Contingency	\$128,773
	Total PDRs Adopted by Steering Committee	\$2,856
Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	er e e
Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
2/14/07	Architectural review of MBCDW	\$126
3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$448
5/22/07	Hardware: Memory upgrade for 4 servers in SFand Fairfield (April 2007)	\$386
7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416
8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
9/17/07	Supplier 2006 failure to order penalty (electro-mechanical meters)	
10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150
11/16/07	Deployment vendor technical support for ongoing testing	\$115
11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
1/10/08	Performance recognition 2007	\$854
1/18/08	Supplier contract termination fee (electro-mechanical meters)	
2/12/08	Technical Monitoring funding	\$7.501
4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591
4/7/08	Communication budget net reduction (cut advertising)	-\$7,000
5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$484
5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
5/23/08	Metering Services: Project management support	\$2,174
5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
6/9/08	Records: Increased workload due to SM implementation	\$1,812
6/13/08	Customer Contact Center: SmartMeter project management support	\$524
various	Other (less than \$100,000 each)	\$616
Tanous	Subtotal PDRs	\$108,447
	3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
	Release B Supplemental Funding True-up	\$671
	Rotary Meter Solution	\$3,644
	3-Dial Sprague Meter replacement	\$2,645
	Subtotal PDRs pending	\$6,960
	Total PDRs approved and pending	\$118,263

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SmartMeter[™]
Steering Committee Update – July
July 9, 2008

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		SmartMeter Contingency Reconciliation	\$000s
		1. Business Case Approved Contingency	\$128,773
		Total PDRs Adopted by Steering Committee	\$2,856
	Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 Ad	ddi Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
07-0149	2/14/07	Architectural review of MBCDW	\$126
07-0176	3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
07-0210	5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
07-0189	5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$448
07-0197	5/22/07	Hardware: Memory upgrade for 4 servers in SFand Fairfield (April 2007)	\$386
07-0211	7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416
07-0212	8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
07-0213	8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
07-0217	9/17/07	Supplier 2006 failure to order penalty (electro-mechanical meters)	
07-0223	10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
07-0225	10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
07-0228	11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150
07-0229	11/16/07	Deployment vendor technical support for ongoing testing	\$115
07-0231	11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
07-0233	12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
07-0236	1/10/08	Performance recognition 2007	\$854
08-0237	1/18/08	Supplier contract termination fee (electro-mechanical meters)	
08-0240	2/12/08	Technical Monitoring funding	\$7,501
08-0243	4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591
08-0244	4/7/08	Communication budget net reduction (cut advertising)	-\$7,000
08-0252	5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$484
08-0249	5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
08-0255	5/23/08	Metering Services: Project management support	\$2,174
08-0253	5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
08-0256	6/9/08	Records: Increased workload due to SM implementation	\$1,812
08-0258	6/13/08	Customer Contact Center: SmartMeter project management support	\$524
08-0257		Release B Supplemental Funding True-up	\$671 *
	various	Other (less than \$100,000 each)	\$616
		Subtotal PDRs	\$116,118
		3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
08-0259		Rotary Meter Solution	\$3,644
08-0260		3-Dial Sprague Meter replacement	\$2,645
		Subtotal PDRs pending	\$6,289
		Total PDRs approved and pending	\$125,263

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SmartMeter[™]
Steering Committee Update – August
August 14, 2008

Contingency Reconciliation

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		1. Business Case Approved Contingency	\$128,773
		Total PDRs Adopted by Steering Committee	\$2,856
	Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
	Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
07-0149	2/14/07	Architectural review of MBCDW	\$126
07-0176	3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
07-0210	5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
07-0189	5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$448
07-0197	5/22/07	Hardware: Memory upgrade for 4 servers in SFand Fairfield (April 2007)	\$386
07-0211	7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416
07-0212	8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
07-0213	8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
07-0217	9/17/07	Supplier 2006 failure to order penalty (electro-mechanical meters)	
07-0223	10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
07-0225	10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
07-0228	11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150
07-0229	11/16/07	Deployment vendor technical support for ongoing testing	\$1 15
07-0231	11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
07-0233	12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
07-0236	1/10/08	Performance recognition 2007	\$854
08-0237	1/18/08	Supplier contract termination fee (electro-mechanical meters)	
08-0240	2/12/08	Technical Monitoring funding	\$7,501
08-0243	4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591
08-0244	4/7/08	Communication budget net reduction (cut advertising)	-\$7,000
08-0252	5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$484
08-0249	5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
08-0255	5/23/08	Metering Services: Project management support	\$2.174
08-0253	5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
08-0256	6/9/08	Records: Increased workload due to SM implementation	\$1,812
08-0258	6/13/08	Customer Contact Center: SmartMeter project management support	\$524
08-0257	6/20/2008	Release B Supplemental Funding True-up	\$671
	various	Other (less than \$100,000 each)	\$616
		Subtotal PDRs	\$116,118
		3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
08-0259		Rotary Meter Solution	\$4,144
08-0260		3-Dial Sprague Meter replacement	\$2,645
		Subtotal PDRs pending	\$6,789

Total PDRs approved and pending

\$125,763

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SmartMeter[™]
Steering Committee Update – September
September 10, 2008

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		1. Business Case Approved Contingency	\$128,773
		Total PDRs Adopted by Steering Committee	\$2,856
	Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 Add	Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
07-0149	2/14/07	Architectural review of MBCDW	\$126
07-0176	3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
07-0210	5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
07-0189	5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$448
07-0197	5/22/07	Hardware: Memory upgrade for 4 servers in SFand Fairfield (April 2007)	\$386
07-0211	7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416
07-0212	8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
07-0213	8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
07-0217	9/17/07	Supplier 2006 failure to order penalty (electro-mechanical meters)	
07-0223	10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
07-0225	10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
07-0228	11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150
07-0229	11/16/07	Deployment vendor technical support for ongoing testing	\$115
07-0231	11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
07-0233	12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
07-0236	1/10/08	Performance recognition 2007	\$854
08-0237	1/18/08	Supplier contract termination fee (electro-mechanical meters)	Ψ00**
08-0240	2/12/08	Technical Monitoring funding	\$7,501
08-0243	4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7.591
08-0244	4/7/08	Communication budget net reduction (cut advertising)	-\$7,000
08-0252	5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$484
08-0249	5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
08-0255	5/23/08	Metering Services: Project management support	\$2,174
08-0253	5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
08-0256	6/9/08	Records: Increased workload due to SM implementation	\$1,812
08-0258	6/13/08	Customer Contact Center: SmartMeter project management support	\$524
08-0257	6/20/08	Release B Supplemental Funding True-up	\$671
08-0260	9/8/08	Pre-1920 3-Dial Sprague A-1 gas meter replacement	\$2,645
00 0200	various	Other (less than \$100,000 each)	\$616
	· · · · · · · · · · · · · · · · · · ·	Subtotal PDRs	\$118,763
		3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
08-0259		Rotary Meter Solution	\$4,591
08-0264		Meter route filter tool in MDM to assist in deployment	\$111
and management		Subtotal PDRs pending	\$4,702
		Total PDRs approved and pending	\$126,321

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SmartMeter[™]
Steering Committee Update – October
October 14, 2008



Contingency Reconciliation

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	in and other constraints and agents			
Cirolo 1 Ade	Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	ØE0.402	
07-0149	di Cycle 1 Additions 2/14/07	Pre-CC&B date move 1 ('Cycle 1 Additions') Architectural review of MBCDW	\$58,183	
07-0149	3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$126 \$875	
07-0210	5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300	
07-0210	5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$22,300 \$448	
07-0103	5/22/07	Hardware: Memory upgrade for 4 servers in SF and Fairfield (April 2007)	\$386	
07-0211	7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416	
07-0212	8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573	
07-0213	8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630	
07-0217	9/17/07	Supplier 2006 failure to order penalty (electro-mechanical meters)	7500	
07-0223	10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747	
07-0225	10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596	
07-0228	11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150	
07-0229	11/16/07	Deployment vendor technical support for ongoing testing	\$115	
07-0231	11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997	
07-0233	12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315	
07-0236	1/10/08	Performance recognition 2007	\$854	
08-0237	1/18/08	Supplier contract termination fee (electro-mechanical meters)		
08-0240	2/12/08	Technical Monitoring funding	\$7,501	
08-0243	4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591	
08-0244	4/7/08	Communication budget net reduction (cut advertising)	-\$7,000	
08-0252	5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$484	
08-0249	5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900	
08-0255	5/23/08	Metering Services: Project management support	\$2,174	
08-0253	5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578	
08-0256	6/9/08	Records: Increased workload due to SM implementation	\$1,812	
08-0258	6/13/08	Customer Contact Center: SmartMeter project management support	\$524	
08-0257	6/20/08	Release B Supplemental Funding True-up	\$671	
08-0260	9/8/08	Pre-1920 3-Dial Sprague A-1 gas meter replacement	\$2,645	
08-0264	9/29/08	Meter route filter tool in MDM to assist in deployment	\$111	
08-0265	10/3/08	Updated field test sets for use with SmartMeter™ industry standard solid state meters	\$600	
	various	Other (less than \$100,000 each)	<u>\$616</u>	
		Subtotal PDRs	\$119,474	
		3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown		
08-0259		Rotary Meter Solution	<u>\$4,591</u>	
		Subtotal PDRs pending	\$4,591	
		Total PDRs approved and pending	\$126,921	

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SmartMeter[™]
Steering Committee Update – November
November 18, 2008

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Statistics in the defect of the control of the cont	Business Case Approved Contingency Total PDRs Adopted by Steering Committee	\$128,773 \$2,856
Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
2/14/07	Architectural review of MBCDW	\$126
3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$448
5/22/07	Hardware: Memory upgrade for 4 servers in SFand Fairfield (April 2007)	\$386
7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416
8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
9/17/07	Supplier 2006 contract penalty (electro-mechanical meters)	
10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150
11/16/07	Deployment vendor technical support for ongoing testing	\$115
11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2.997
12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
1/10/08	Headcount related expenses 2007	\$854
1/18/08	Supplier contract termination fee (electro-mechanical meters)	
2/12/08	Technical Monitoring funding	\$7,501
4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591
4/7/08	Communication budget net reduction (cut advertising)	-\$7,000
5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$484
5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
5/23/08	Metering Services: Project management support	\$2,174
5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
6/9/08	Records: Increased workload due to SM implementation	\$1,812
6/13/08	Customer Contact Center: SmartMeter project management support	\$524
6/20/08	Release B Supplemental Funding True-up	\$671
9/8/08	Pre-1920 3-Dial Sprague A-1 gas meter replacement	\$2,645
9/29/08	Meter route filter tool in MDM to assist in deployment	\$111
10/3/08	Updated field test sets for use with SmartMeter™ industry standard solid state meters	\$600
10/20/08	Rotary Meter Solution	\$4,591
10/31/08	Software change to shipper file	
various	Other (less than \$100,000 each)	\$616
	Subtotal PDRs	\$124,194
	3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown Subtotal PDRs pending	\$0
	Total PDRs approved and pending	\$127,050

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SmartMeter[™]
Steering Committee Update – December
December 10, 2008

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Contingency Reconciliation

OHIC		Contingency reconnection	\$000s
describer outstanding on your fund of the section o	ane dhe dinga ka sa kun kun da a sa	SmartMeter Contingency Reconciliation	\$000s
		1. Business Case Approved Contingency	\$128,773
		Total PDRs Adopted by Steering Committee	\$2,856
	Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
	d Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
07-0176	3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
07-0210	5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
07-0212	8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
07-0213	8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
07-0223	10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
07-0225	10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
07-0231	11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
07-0233	12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
07-0236	1/10/08	Headcount related expenses 2007	\$854
08-0237	1/18/08	Supplier contract termination fee (electro-mechanical meters)	
08-0240	2/12/08	Technical Monitoring funding	\$7,501
08-0243	4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591
08-0244	4/7/08	Communication budget net reduction (cut advertising)	-\$7,000
08-0252	5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$484
08-0249	5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
08-0255	5/23/08	Metering Services: Project management support	\$2,174
08-0253	5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
08-0256	6/9/08	Records: Increased workload due to SM implementation	\$1,812
08-0258	6/13/08	Customer Contact Center: SmartMeter project management support	\$524
08-0257	6/20/08	Release B Supplemental Funding True-up	\$671
08-0260	9/8/08	Pre-1920 3-Dial Sprague A-1 gas meter replacement	\$2,645
08-0265	10/3/08	Updated field test sets for use with SmartMeter™ industry standard solid state meters	\$600
08-0259R	10/20/08	Rotary Meter Solution	\$4,591
	various	Other (less than \$500,000 each)	\$2,797
		Subtotal PDRs	\$124,193
		3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
08-0253A		Records: Manually review customer bills (extension through March 2009)	\$819
08-0271		Transition to RF Network and SSN Technology - Final number pending	-\$40,000
		DCSI termination fees	
		Subtotal PDRs pending	

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SmartMeter[™]
Steering Committee Update – January
January 27, 2009



Contingency Reconciliation

\$000s

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,	SmartMeter Contingency Reconciliation	\$000s
	1. Business Case Approved Contingency	\$128,773
	Total PDRs Adopted by Steering Committee	\$2,856
Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
1/10/08	Headcount related expenses 2007	\$854
1/18/08	Supplier contract termination fee (electro-mechanical meters)	
2/12/08	Technical Monitoring funding	\$7,501
4/7/08	Communication budget net reduction (cut advertising)	(\$7,000)
4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591
5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
5/23/08	Metering Services: Project management support	\$2,174
5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
6/9/08	Records: Increased workload due to SM implementation	\$1,812
6/13/08	Customer Contact Center: SmartMeter project management support	\$524
6/20/08	Release B Supplemental Funding True-up	\$671
9/8/08	Pre-1920 3-Dial Sprague A-1 gas meter replacement	\$2,645
10/7/08	Updated field test sets for use with SmartMeter™ industry standard solid state meters	\$600
10/20/08	Rotary Meter Solution	\$4,591
12/15/08	Records: Manually review customer bills (extension through March 2009)	\$819
various	Other (less than \$500,000 each)	\$3,281
	Subtotal PDRs	\$125,013
	Total PDRs	\$127,869
	3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
	Transition to RF Network and SSN Technology	(\$40,191)
	Adjustments related to DCSI	
	Subtotal PDRs pending	
	Total PDRs approved and pending	\$86,095

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Public Version

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SmartMeter[™]
Steering Committee Update – February February 20, 2009

SmartMeter*

Smart	Continuency reconcination	\$000s
	1. Business Case Approved Contingency Total PDRs Adopted by Steering Committee	\$128,773 \$2,856
ed to an king many mandage (<u>m. 2</u> m. 152)		
Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	450 400
Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
1/10/08	Headcount related expenses 2007	\$854
1/18/08	Supplier contract termination fee (electro-mechanical meters)	A= = 0.
2/12/08	Technical Monitoring funding	\$7,501
4/7/08	Communication budget net reduction (cut advertising)	(\$7,000
4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591
5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
5/23/08	Metering Services: Project management support	\$2,174
5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
6/9/08	Records: Increased workload due to SM implementation	\$1,812
6/13/08	Customer Contact Center: SmartMeter project management support	\$524
6/20/08	Release B Supplemental Funding True-up	\$67
9/8/08	Pre-1920 3-Dial Sprague A-1 gas meter replacement	\$2,645
10/7/08	Updated field test sets for use with SmartMeter™ industry standard solid state meters	\$600
10/20/08	Rotary Meter Solution	\$4,591
12/15/08	Records: Manually review customer bills (extension through March 2009)	\$819
2/4/09	Network equipment poles placed on EBMUD land (Concord)	\$21
various	Other (less than \$500,000 each)	\$3,281
	Subtotal PDRs	\$125,224
	Total PDRs	\$128,080
	3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
	Change to RF network and SSN technology	(\$40,191
	Change to RF technology: additional vendor specific costs adjustments	
	Change to RF technology: new endpoint supplier agreement	
	Subtotal PDRs pending	(\$40,650
, B	Total PDRs approved and pending	\$87,430

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SmartMeter[™]
Steering Committee Update – March
March 18, 2009



Contingency Reconciliation

\$000s

i. Dusilless Case	Approved Contingency	\$128,773
Approved Date	Total PDRs Adopted by Steering Committee	\$2,856
	ect Decision Request (PDRs) - Pending Contingency Dra	wdown
Cycle 1 Additions	Cycle 1 additions	\$58,183
3/13/07	SM Operations Staff Funding	\$875
5/7/2007	CC&B replatformaing	\$22,300
8/29/07	Customer Contact Center - SM implementation	\$22,300
8/31/07	Metering Services overtime during implementation	\$630
10/19/07	SmartMeter anchor billing changes	\$747
10/23/07	SM 1.1 manual bill review	\$596
11/28/07	SM 1.0 Hardware: parallel environments	\$2,997
12/27/07	Replace non-retrofittable gas meters	\$3,315
1/10/08	Headcount related expenses 2007	\$854
1/18/08	Electro-mechanical meter contract termination fee	400,
2/12/08	Technical Monitoring funding	\$7,501
4/7/08	Communication budget reduction	(\$7,000)
4/7/08	Transfer support from IT-BSAR to SM Project	`\$7,591 [°]
5/7/08	SM Ops staff funding	\$5,900
5/23/08	Metering Services: SM Project implementation	\$2,174
5/29/08	Continue SM manual bill review	\$578
6/9/08	Records: SM implementation costs	\$1,812
6/13/08	Customer Contact Center: SM support	\$524
6/20/08	Release B Funding true-up	\$671
9/8/08	3-Dial Sprague meter replacement	\$2,645
10/7/08	Electric meter test sets	\$600
10/20/08	Rotary meter solution	\$4,591
12/15/08	Extend manual bill review	\$819
various	Other (less than \$500,000 each)	\$3,897
	Subtotal PDRs	\$125,629
	Total PDRs	\$128,485

Change to RF technology: new endpoint supplier agreement

Total PDRs approved and pending

Subtotal PDRs pending

\$87,835

(\$40,650)

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SmartMeter[™]
Steering Committee Update – April

Smart Meter*

Smart∀e∈	Contingency Reconciliation	\$000s
-6 gas (described and described as described as the contract of the contract	1. Business Case Approved Contingency	\$128,773
	Total PDRs Adopted by Steering Committee	\$2,856
Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	7
Cycle 1 Additions	Cycle 1 additions	\$58,183
3/13/07	SM Operations Staff Funding	\$875
5/7/2007	CC&B replatformaing	\$22,300
8/29/07	Customer Contact Center - SM implementation	\$573
8/31/07	Metering Services overtime during implementation	\$630
10/19/07	SmartMeter anchor billing changes	\$747
10/23/07	SM 1.1 manual bill review	\$596
11/28/07	SM 1.0 Hardware: parallel environments	\$2,997
12/27/07	Replace non-retrofittable gas meters	\$3,315
1/10/08	Headcount related expenses 2007	\$854
1/18/08	Electro-mechanical meter contract termination fee	
2/12/08	Technical Monitoring funding	\$7,501
4/7/08	Communication budget reduction	(\$7,000)
4/7/08	Transfer support from IT-BSAR to SM Project	\$7,591
5/7/08	SM Ops staff funding	\$5,900
5/23/08	Metering Services: SM Project implementation	\$2,174
5/29/08	Continue SM manual bill review	\$578
6/9/08	Records: SM implementation costs	\$1,812
6/13/08	Customer Contact Center: SM support	\$524
6/20/08	Release B Funding true-up	\$671
9/8/08	3-Dial Sprague meter replacement	\$2,645
10/7/08	Electric meter test sets	\$600
10/20/08	Rotary meter solution	\$4,591
12/15/08	Extend manual bill review	\$819
various	Other (less than \$500,000 each)	<u>\$3,897</u>
	Subtotal PDRs	\$125,629
	Total PDRs	\$128,485
	3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
	Change to RF network and SSN technology	(\$40,191)
	Change to RF technology: additional vendor specific costs adjustments	
	Change to RF technology: new endpoint supplier agreement	
	Release E Funding Revision	\$3,507
	Subtotal PDRs pending	(\$37,143)
	Total PDRs approved and pending	\$91,342

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SmartMeter[™]
Steering Committee Update – May
May 29, 2009



Contingency Reconciliation

\$000s

1	. CPUC Approved Contingency (including Upgrade)	\$177,753
	Total Approved Contingency Drawdown	\$2,856
Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 Additions	Cycle 1 additions	\$58,183
3/13/07	SM Operations Staff Funding	\$875
5/7/2007	CC&B replatformaing	\$22,300
8/29/07	Customer Contact Center - SM implementation	\$573
8/31/07	Metering Services overtime during implementation	\$630
10/19/07	SmartMeter anchor billing changes	\$747
10/23/07	SM 1.1 manual bill review	\$596
11/28/07	SM 1.0 Hardware: parallel environments	\$2,997
12/27/07	Replace non-retrofittable gas meters	\$3,315
1/10/08	Headcount related expenses 2007	\$854
1/18/08	Electro-mechanical meter contract termination fee	
2/12/08	Technical Monitoring funding	\$7,501
4/7/08	Communication budget reduction	(\$7,000)
4/7/08	Transfer support from IT-BSAR to SM Project	\$7,591
5/7/08	SM Ops staff funding	\$5,900
5/23/08	Metering Services: SM Project implementation	\$2,174
5/29/08	Continue SM manual bill review	\$578
6/9/08	Records: SM implementation costs	\$1,812
6/13/08	Customer Contact Center: SM support	\$524
6/20/08	Release B Funding true-up	\$671
9/8/08	3-Dial Sprague meter replacement	\$2,645
10/7/08	Electric meter test sets	\$600
10/20/08	Rotary meter solution	\$4,591
12/15/08	Extend manual bill review	\$819
5/21/09	Change to RF network and SSN technology	(\$40,191)
5/21/09	Change to RF technology: additional vendor specific costs adjustments	
5/21/09	Change to RF technology: new endpoint supplier agreement	
5/21/09	Release E Funding Revision	\$3,507
various	Other (less than \$500,000 each)	\$3,897
	Subtotal PDRs	\$88,486
	Total PDRs	\$91,342