Smart/leter

SmartMeter™/CC&B Initiatives Steering Committee Update – December December 10, 2007



Smart Meter

SmartMeter	Con	itingency Reconciliation (\$000)		Total	Notes
1. Business			\$ 128,773			
Total PCRs			\$	\$ (2,856)		
		Remaining Contingency	Balance =	\$	125,918	
2. Pending	Disp	osition				
	IT:	Customer IT Integration (AFUDC) CC&B Data Center SM Applications Funded by CPP Marketing / O&M	999		(1,253) (26,404) (33,788) (6,025) (454) 11,224	Approved at May 11, 2007 Steering Committee meeting II II II II II II II II
		РМО		\$	(4,353)	'n
Additional	IT cos	sts for shift in "Go Live" date to Sept 4	\$	}	(61,053)	
	Π:	IT Integration (AFUDC) CC&B	\$ \$		(4,500) (15,500)	Approved at May 11, 2007 Steering Committee meeting
		РМО	\$	\$	(1,400)	ıı
		Deployment	\$	6	(900)	11
			-\$;	(22,300)	

Smart/elen

SmartMeter™/CC&B Initiatives Steering Committee Update – January January 9, 2008



SmartMeter Contingency Rec	conciliation	(\$000)	Total
1. Business Case Approved	Contingency		\$ 128,773
Total PCRs Adopted by Steerin	g Committee		\$ (2,856)
	Remaining Contin	gency Balance =	\$ 125,918

Smart Veter

SmartMeterTM/CC&B Initiatives Steering Committee Update – February

February 14, 2008



Appendix – SmartMeter Contingency Reconciliation

SmartMeter Contingency Reconciliation	Total (\$000)	
1. Business Case Approved Contingency	\$128,773	
Total PDRs Adopted by Steering Committee	\$2,856	
Remaining Contingency Balance	\$125,918	

otal PDRs	\$105,364
ubtotal PDRs	\$102,508
Other	\$616
Vendor technical support for ongoing testing	\$115
MBCDW architectural review	\$126
SmartTrack system	\$150
PG&E failed to order from tendor	,
Upgrade 4 servers from their current memory	\$386
CC&B Memory Upgrade	\$416
TOU Deployment Deferrals	\$448
IVR Outage (Go Live)	\$573
Manual review of customer bills	\$596
Labor Day OT Meter Reading	\$630
Use anchor reads to bill in CC&B	\$747
Performance rocognition 2007	\$854
Vendor termination fees	
SM 1 hardware parallel environment	\$2,997
Non-retrofittable gas meters	\$3,315
Technology assessment	\$7,500
CC&B Date Move 2	\$22,300
CC&B Date Move 1	\$58,183

Smart Velen

SmartMeterTM/CC&B Initiatives Steering Committee Update – March

March 12, 2008



SmartMeter Contingency Reconciliation	\$000s
1. Business Case Approved Contingency	\$128,773
Total PDRs Adopted by Steering Committee	\$2,856
Remaining Contingency Balance	\$125,918
2. Approved Project Decision Requests (PDRs) - Pending Contingency	Drawdown
CC&B Date Move 1	\$58,183
CC&B Date Move 2	\$22,300
Technology assessment	\$7,500
Non-retrofittable gas meters	\$3,315
SM 1 hardware parallel environment	\$2,997
L&G termination fees	
Performance rocognition 2007	\$854
Use anchor reads to bill in CC&B	\$747
Labor Day OT Meter Reading	\$630
Manual review of customer bills	\$596
IVR Outage (Go Live)	\$573
TOU Deployment Deferrals	\$448
CC&B Memory Upgrade	\$416
Upgrade 4 servers from their current memory	\$386
PG&E failed to order from L&G	
SmartTrack system	\$150
MBCDW architectural review	\$126
Wellington technical support for ongoing testing	
Other (less than \$100,000 each)	\$616
Subtotal PDRs	\$102,508
Total PDRs	\$105,364

Smart Veter

SmartMeterTM/CC&B Initiatives Steering Committee Update – April

April 14, 2008



SmartMeter Contingency Reconciliation	\$000s	100.4
1. Business Case Approved Contingency	\$128,773	
Total PDRs Adopted by Steering Committee	\$2,856	
Remaining Contingency Balance	\$125,918	
2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown		
CC&B Date Move 1	\$58,183	
CC&B Date Move 2	\$22,300	
Change Management	\$7,591	
Technology Assessment	\$7,501	
Non-retrofittable gas meters	\$3,315	
SM 1 hardware Parallel Environment	\$2,997	
L&G termination fees		
Fund Manual workarounds in SM Ops	\$875	
Performance recognition 2007	\$854	
Use anchor reads to bill in CC&B	\$747	
Labor Day OT Meter Reading	\$630	
Manual review of customer bills	\$596	
IVR Outage (Go Live)	\$573	
TOU Deployment Deferrals	\$448	
CC&B Memory Upgrade	\$416	
Upgrade 4 servers (2 in SF and 2 in Fairfield) from their current memory of 32 GB each to 64 GB each	\$386	
PG&E failed to order from Landis+Gyr		
SmartTrack System	\$150	
MBCDW architectural review	\$126	
Wellington technical support for ongoing testing		
Other (less than \$100,000 each)	\$616	
Net Reduction Advertising Subtotal PDRs	\$7,000	
SUDIOIdi FURS	\$103,975	
Total PDRs	\$106,831	

Smart Veter

SmartMeter[™]/CC&B Initiatives Steering Committee Update – May

May 16, 2008

SmartMeter Contingency Reconciliation	\$000s
1. Business Case Approved Contingency	\$128,773
Total PDRs Adopted by Steering Committee	\$2,856
Remaining Contingency Balance	\$125,918
2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
CC&B date move 1	\$58,183
CC&B date move 2	\$22,300
Change management / business process	\$7,591
Technology Monitoring	\$7,501
SM Ops Hex Electric support and staffing budget true-up	\$5,900
Non-retrofittable gas meters	\$3,315
Hardware: Code Drop, SI & Sand Box enviornments	\$2,997
L&G termination fees	
SM Ops staffing for manual workarounds	\$875
Performance recognition 2007	\$854
Use anchor reads to bill in CC&B	\$747
Labor Day OT for Meter Reading	\$630
Manual review of customer bills	\$596
Manual workarounds 1 due to IVR Outages	\$573
Manual workarounds 2 due to IVR Outages	\$484
TOU deployment deferrals	\$448
Memory upgrade 2	\$416
Memory upgrade 1	\$386
PG&E failed to order from Landis+Gyr	
SmartTrack system	\$150
Measure, Bill & Collect Data Warehouse (MBCDW) architectural review	\$126
Wellington technical support for ongoing testing	
Other (less than \$100,000 each)	\$616
Cut advertising from Communications	-\$7,000
Subtotal PDRs	\$110,359
Total PDRs	\$113,215

Smart Veter

SmartMeter[™]/CC&B Initiatives Steering Committee Update – June June 19, 2008

	Gontangoney .	
k ka ana ang akan gi mangahan temba ana paraman kacampah sangah sangan anti-ran di sangah mah	SmartMeter Contingency Reconciliation	\$000s
	1. Business Case Approved Contingency	\$128,773
	Total PDRs Adopted by Steering Committee	\$2,856
Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
2/14/07	Architectural review of MBCDW	\$126
3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$448
5/22/07	Hardware: Memory upgrade for 4 servers in SFand Fairfield (April 2007)	\$386
7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416
8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
9/17/07	Supplier 2006 failure to order penalty (electro-mechanical meters)	
10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150
3.60.677.77	Deployment vendor technical support for ongoing testing	\$115
11/16/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
11/28/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
12/27/07		\$854
1/10/08	Performance recognition 2007	Ψ00-1
1/18/08	Supplier contract termination fee (electro-mechanical meters)	\$7,501
2/12/08	Technical Monitoring funding	\$7,591
4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	-\$7,000
4/7/08	Communication budget net reduction (cut advertising)	\$484
5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$5,900
5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900 \$2,174
5/23/08	Metering Services: Project management support	AND AND AND ASSESSMENT OF THE PARTY OF THE P
5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
6/9/08	Records: Increased workload due to SM implementation	\$1,812
6/13/08	Customer Contact Center: SmartMeter project management support	\$524
various	Other (less than \$100,000 each) Subtotal PDRs	\$616 \$108,447
	3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
	Release B Supplemental Funding True-up	\$671
	Rotary Meter Solution	\$3,644
	3-Dial Sprague Meter replacement	\$2,645
	Subtotal PDRs pending	\$6,960
	Total PDRs approved and pending	\$118,263

Smart Veter

SmartMeter[™]
Steering Committee Update – July
July 9, 2008

Photosopie i si si sa	ti i kuni entori ne tipo polo pisone na kongo proprima populari populari kongo populari populari populari kongo		izoodiioiiiatio
		SmartMeter Contingency Reconciliation	\$000s
		1. Business Case Approved Contingency	\$128,773
		Total PDRs Adopted by Steering Committee	\$2,856
	Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 A	ddi Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
07-0149	2/14/07	Architectural review of MBCDW	\$126
07-0176	3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
07-0210	5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
07-0189	5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$448
07-0197	5/22/07	Hardware: Memory upgrade for 4 servers in SFand Fairfield (April 2007)	\$386
07-0211	7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416
07-0212	8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
07-0213	8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
07-0217	9/17/07	Supplier 2006 failure to order penalty (electro-mechanical meters)	
07-0223	10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
07-0225	10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	
07-0228	11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150
07-0229	11/16/07	Deployment vendor technical support for ongoing testing	\$ 115
07-0231	11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
07-0233	12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
07-0236	1/10/08	Performance recognition 2007	\$854
08-0237	1/18/08	Supplier contract termination fee (electro-mechanical meters)	Ψ00-
08-0240	2/12/08	Technical Monitoring funding	\$7,501
08-0243	4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591
08-0244	4/7/08	Communication budget net reduction (cut advertising)	-\$7,000
08-0252	5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$484
08-0249	5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
08-0255	5/23/08	Metering Services: Project management support	\$2,174
08-0253	5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
08-0256	6/9/08	Records: Increased workload due to SM implementation	\$1,812
08-0258	6/13/08	Customer Contact Center: SmartMeter project management support	\$524
08-0257		Release B Supplemental Funding True-up	\$671 *
	various	Other (less than \$100,000 each)	\$616
		Subtotal PDRs	\$116,118
		3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
08-0259		Rotary Meter Solution	\$3,644
08-0260		3-Dial Sprague Meter replacement	\$2.645
		Subtotal PDRs pending	\$6,289
		Total PDRs approved and pending	\$125,263

Smart Veter

SmartMeter[™]
Steering Committee Update – August
August 14, 2008

Contingency Reconciliation

WARRING WARRING WITH the Supplement and page	ette til på ette trade det en kalle sikke på er på kriftelde för by fra til til trade til fryske til som kalle I fra forske til som forske til fra forske til fra forske til	SmartMeter Contingency Reconciliation	\$000s
		1. Business Case Approved Contingency	\$128,773
		Total PDRs Adopted by Steering Committee	\$2,856
	Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
	Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
07-0149	2/14/07	Architectural review of MBCDW	\$126
07-0176	3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
07-0210	5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
07-0189	5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$448
07-0197	5/22/07	Hardware: Memory upgrade for 4 servers in SFand Fairfield (April 2007)	\$386
07-0211	7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416
07-0212	8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
07-0213	8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
07-0217	9/17/07	Supplier 2006 failure to order penalty (electro-mechanical meters)	
07-0223	10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
07-0225	10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
07-0228	11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150
07-0229	11/16/07	Deployment vendor technical support for ongoing testing	\$135 \$115
07-0231	11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
07-0233	12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
07-0236	1/10/08	Performance recognition 2007	\$854
08-0237	1/18/08	Supplier contract termination fee (electro-mechanical meters)	Ψ00-1
08-0240	2/12/08	Technical Monitoring funding	\$7.501
08-0243	4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591
08-0244	4/7/08	Communication budget net reduction (cut advertising)	-\$7,000
08-0252	5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$484
08-0249	5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
08-0255	5/23/08	Metering Services: Project management support	\$2,174
08-0253	5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
08-0256	6/9/08	Records: Increased workload due to SM implementation	\$1,812
08-0258	6/13/08	Customer Contact Center: SmartMeter project management support	\$524
08-0257	6/20/2008	Release B Supplemental Funding True-up	\$671
	various	Other (less than \$100,000 each)	\$616
		Subtotal PDRs	\$116,118
		3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
08-0259		Rotary Meter Solution	\$4,144
08-0260		3-Dial Sprague Meter replacement	\$2,645
		Subtotal PDRs pending	\$6,789
		Total PDRs approved and pending	\$125.763

Smart Veterin

SmartMeter[™]
Steering Committee Update – September
September 10, 2008

i en maior de desposación de la compansación de la compansación de la compansación de la compansación de la co		Jonath Gordon	VIIIACIVII
		SmartMeter Contingency Reconciliation	<u>\$000s</u>
		1. Business Case Approved Contingency	\$128,773
		Total PDRs Adopted by Steering Committee	\$2,856
	Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 Add	li Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
07-0149	2/14/07	Architectural review of MBCDW	\$126
07-0176	3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
07-0210	5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
07-0189	5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$448
07-0197	5/22/07	Hardware: Memory upgrade for 4 servers in SFand Fairfield (April 2007)	\$386
07-0211	7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416
07-0212	8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
07-0213	8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
07-0217	9/17/07	Supplier 2006 failure to order penalty (electro-mechanical meters)	φοσο
07-0223	10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
07-0225	10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
07-0228	11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150
07-0229	11/16/07	Deployment vendor technical support for ongoing testing	\$150 \$115
07-0231	11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	
07-0233	12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$2,997
07-0236	1/10/08	Performance recognition 2007	\$3,315 \$854
08-0237	1/18/08	Supplier contract termination fee (electro-mechanical meters)	Ф004
08-0240	2/12/08	Technical Monitoring funding	67.504
08-0243	4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,501 \$7,501
08-0244	4/7/08	Communication budget net reduction (cut advertising)	\$7,591 \$7,000
08-0252	5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	-\$7,000 **********************************
08-0249	5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$484
08-0255	5/23/08	Metering Services: Project management support	\$5,900
08-0253	5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$2,174
08-0256	6/9/08	Records: Increased workload due to SM implementation	\$578
08-0258	6/13/08	Customer Contact Center: SmartMeter project management support	\$1,812
08-0257	6/20/08	Release B Supplemental Funding True-up	\$524
08-0260	9/8/08	Pre-1920 3-Dial Sprague A-1 gas meter replacement	\$671
00 0200	various	Other (less than \$100,000 each)	\$2,645
	various	Subtotal PDRs	\$616
		Subtotal FDRS	\$118,763
		3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
08-0259		Rotary Meter Solution	\$4,591
08-0264		Meter route filter tool in MDM to assist in deployment	\$111
		Subtotal PDRs pending	\$4,702
		Total PDRs approved and pending	\$126,321

Smart/elen

SmartMeter[™]
Steering Committee Update – October
October 14, 2008

Smart/Veter

Contingency Reconciliation

\$000s

404 chicheologic Propie				Ψ ννν
		1. Business Case Approved Contingency	<u>\$128,773</u>	
		Total PDRs Adopted by Steering Committee	\$2,856	
	Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown		
Cycle 1 Ac	ldi Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183	
07-0149	2/14/07	Architectural review of MBCDW	\$126	
07-0176	3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875	
07-0210	5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300	
07-0189	5/16/07	Defer TOU/Demand meter deployment post SM 1.0	\$448	
07-0197	5/22/07	Hardware: Memory upgrade for 4 servers in SF and Fairfield (April 2007)	\$386	
07-0211	7/31/07	Hardware: CC&B Memory Upgrade (July 2007)	\$416	
07-0212	8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573	
07-0213	8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630	
07-0217	9/17/07	Supplier 2006 failure to order penalty (electro-mechanical meters)		
07-0223	10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747	
07-0225	10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1,1) implementation	\$596	
07-0228	11/16/07	SmartTrack system (tracks defective SmartMeter assets)	\$150	
07-0229	11/16/07	Deployment vendor technical support for ongoing testing	\$ 115	
07-0231	11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997	
07-0233	12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315	
07-0236	1/10/08	Performance recognition 2007	\$854	
08-0237	1/18/08	Supplier contract termination fee (electro-mechanical meters)		
08-0240	2/12/08	Technical Monitoring funding	\$7,501	
08-0243	4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591	
08-0244	4/7/08	Communication budget net reduction (cut advertising)	-\$7,000	
08-0252	5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$484	
08-0249	5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900	
08-0255	5/23/08	Metering Services: Project management support	\$2,174	
08-0253	5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578	
08-0256	6/9/08	Records: Increased workload due to SM implementation	\$1,812	
08-0258	6/13/08	Customer Contact Center: SmartMeter project management support	\$524	
08-0257	6/20/08	Release B Supplemental Funding True-up	\$671	
08-0260	9/8/08	Pre-1920 3-Dial Sprague A-1 gas meter replacement	\$2,645	
08-0264	9/29/08	Meter route filter tool in MDM to assist in deployment	\$111	
08-0265	10/3/08	Updated field test sets for use with SmartMeter™ industry standard solid state meters	\$600	
	various	Other (less than \$100,000 each)	<u>\$616</u>	
		Subtotal PDRs	\$119,474	
		3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown		
08-0259		Rotary Meter Solution	\$4,591	
		Subtotal PDRs pending	\$4,591	
		Total PDRs approved and pending	\$126,921	
		ionali sito approvoa ana penamy	φ120,321	

Smart / eter

SmartMeter[™]
Steering Committee Update – November
November 18, 2008

Smart Meter

Contingency Reconciliation

\$000s 1. Business Case Approved Contingency \$128,773 Total PDRs Adopted by Steering Committee \$2,856 **Approved Date** 2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown Cycle 1 Additions Pre-CC&B date move 1 ('Cycle 1 Additions') \$58.183 2/14/07 Architectural review of MBCDW \$126 3/13/07 SM Ops staff funding to support changes in technology & manual workgrounds \$875 5/7/2007 CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live') \$22,300 5/16/07 Defer TOU/Demand meter deployment post SM 1.0 \$448 5/22/07 Hardware: Memory upgrade for 4 servers in SFand Fairfield (April 2007) \$386 7/31/07 Hardware: CC&B Memory Upgrade (July 2007) \$416 8/29/07 Customer Contact Center: Manual work during SM implementation (and IVR system is down) \$573 8/31/07 Metering Services: Overtime during CC&B (Labor Day 2007) implementation \$630 9/17/07 Supplier 2006 contract penalty (electro-mechanical meters) 10/19/07 SmartMeter Anchor Billing costs for system & process changes \$747 10/23/07 Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation \$596 11/16/07 SmartTrack system (tracks defective SmartMeter assets) \$150 11/16/07 Deployment vendor technical support for ongoing testing \$115 11/28/07 Hardware & deploy 3 environments (code Drop. SI & Sand Box) in SFGO \$2,997 12/27/07 Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters \$3,315 1/10/08 Headcount related expenses 2007 \$854 1/18/08 Supplier contract termination fee (electro-mechanical meters) 2/12/08 **Technical Monitoring funding** \$7,501 Business process (transfer support from IT-BSAR) and project management consultants \$7,591 Communication budget net reduction (cut advertising) -\$7,000 Customer Contact Center: Manual work during SM implementation (and IVR system is down) \$484 SM Ops staff funding to support changes in technology & manual workarounds \$5,900 Metering Services: Project management support \$2,174 5/29/08 Records: Manually review customer bills converted to SmartMeter Billing & future releases \$578 Records: Increased workload due to SM implementation \$1.812 Customer Contact Center: SmartMeter project management support \$524 Release B Supplemental Funding True-up \$671 Pre-1920 3-Dial Sprague A-1 gas meter replacement \$2.645 Meter route filter tool in MDM to assist in deployment \$111 10/3/08 Updated field test sets for use with SmartMeter™ industry standard solid state meters \$600 10/20/08 **Rotary Meter Solution** \$4.591 10/31/08 Software change to shipper file Other (less than \$100,000 each) \$616 Subtotal PDRs \$124,194 3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown Subtotal PDRs pending \$0

Total PDRs approved and pending

4/7/08

4/7/08

5/5/08

5/7/08

5/23/08

6/9/08

6/13/08

6/20/08

9/8/08

9/29/08

various

\$127,050

Smart / eter

SmartMeter[™]
Steering Committee Update – December
December 10, 2008

Smart Meter

OHIC			\$000s
licone caerendamperpec acepitonimo	and the second of the second o	SmartMeter Contingency Reconciliation	\$00 0s
		1. Business Case Approved Contingency Total PDRs Adopted by Steering Committee	\$128,773 \$2,856
	Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	750 7 364 7 1
Cycle 1 Ad	di Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
07-0176	3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
07-0210	5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
07-0212	8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
07-0213	8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
07-0223	10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
07-0225	10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
07-0231	11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	
07-0233	12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$2,997
07-0236	1/10/08	Headcount related expenses 2007	\$3,315 \$854
08-0237	1/18/08	Supplier contract termination fee (electro-mechanical meters)	\$004
08-0240	2/12/08	Technical Monitoring funding	\$7,501
08-0243	4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	
08-0244	4/7/08	Communication budget net reduction (cut advertising)	\$7,591 -\$7,000
08-0252	5/5/08	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	-ъ7,000 \$484
08-0249	5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
08-0255	5/23/08	Metering Services: Project management support	
08-0253	5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$2,174
08-0256	6/9/08	Records: Increased workload due to SM implementation	\$578
08-0258	6/13/08	Customer Contact Center: SmartMeter project management support	\$1,812
08-0257	6/20/08	Release B Supplemental Funding True-up	\$524
08-0260	9/8/08	Pre-1920 3-Dial Sprague A-1 gas meter replacement	\$671
08-0265	10/3/08	Updated field test sets for use with SmartMeter™ industry standard solid state meters	\$2,645
08-0259R	10/20/08	Rotary Meter Solution	\$600 \$4,591
	various	Other (less than \$500,000 each)	\$2,797
		Subtotal PDRs	\$124,193
		3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
08-0253A		Records: Manually review customer bills (extension through March 2009)	\$819
08-0271		Transition to RF Network and SSN Technology - Final number pending	-\$40,000
		DCSI termination fees	
		Subtotal PDRs pending	

Smart Veter

SmartMeter[™]
Steering Committee Update – January January 27, 2009

Smart/Veter

Contingency Reconciliation

\$000s

VIII G		\$000:
	SmartMeter Contingency Reconciliation	\$000s
	1. Business Case Approved Contingency	\$128,773
	Total PDRs Adopted by Steering Committee	\$2,856
Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 Additions	Pre-CC&B date move 1 ('Cycle 1 Additions')	\$58,183
3/13/07	SM Ops staff funding to support changes in technology & manual workarounds	\$875
5/7/2007	CC&B replatforming date moved from Memorial Day to Labor Day ('Go Live')	\$22,300
8/29/07	Customer Contact Center: Manual work during SM implementation (and IVR system is down)	\$573
8/31/07	Metering Services: Overtime during CC&B (Labor Day 2007) implementation	\$630
10/19/07	SmartMeter Anchor Billing costs for system & process changes	\$747
10/23/07	Records: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation	\$596
11/28/07	Hardware & deploy 3 environments (code Drop, SI & Sand Box) in SFGO	\$2,997
12/27/07	Capital cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$3,315
1/10/08	Headcount related expenses 2007	\$854
1/18/08	Supplier contract termination fee (electro-mechanical meters)	
2/12/08	Technical Monitoring funding	\$7,501
4/7/08	Communication budget net reduction (cut advertising)	(\$7,000)
4/7/08	Business process (transfer support from IT-BSAR) and project management consultants	\$7,591
5/7/08	SM Ops staff funding to support changes in technology & manual workarounds	\$5,900
5/23/08	Metering Services: Project management support	\$2,174
5/29/08	Records: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
6/9/08	Records: Increased workload due to SM implementation	\$1,812
6/13/08	Customer Contact Center: SmartMeter project management support	\$524
6/20/08	Release B Supplemental Funding True-up	\$671
9/8/08	Pre-1920 3-Dial Sprague A-1 gas meter replacement	\$2,645
10/7/08	Updated field test sets for use with SmartMeter™ industry standard solid state meters	\$600
10/20/08	Rotary Meter Solution	\$4,591
12/15/08	Records: Manually review customer bills (extension through March 2009)	\$819
various	Other (less than \$500,000 each)	\$3,281
	Subtotal PDRs	\$125,013
	Total PDRs	\$127,869
	3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
	Transition to RF Network and SSN Technology	(\$40,191)
	Adjustments related to DCSI	
	Subtotal PDRs pending	
	Total PDRs approved and pending	\$86,095

DRAFT – For discussion purposes only

Public Version

Smart Veter

SmartMeter[™]
Steering Committee Update – February February 20, 2009

\$0008

Smart Meter

Approved Date Cycle 1 Additions 3/13/07 SM Ope 5/7/2007 CC&B r 8/29/07 Custom 8/31/07 Meterin 10/19/07 SmartM 10/23/07 Record	I PDRs Adopted by Steering Committee roved Project Decision Request (PDRs) - Pending Contingency Drawdown (&B date move 1 ('Cycle 1 Additions') s staff funding to support changes in technology & manual workarounds replatforming date moved from Memorial Day to Labor Day ('Go Live') her Contact Center: Manual work during SM implementation (and IVR system is down) ag Services: Overtime during CC&B (Labor Day 2007) implementation Meter Anchor Billing costs for system & process changes s: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation are & deploy 3 environments (code Drop, SI & Sand Box) in SFGO cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters bunt related expenses 2007	\$128,773 \$2,856 \$58,183 \$875 \$22,300 \$573 \$630 \$747 \$596 \$2,997
Approved Date Cycle 1 Additions 3/13/07 SM Ope 5/7/2007 CC&B r 8/29/07 Custom 8/31/07 Meterin 10/19/07 SmartM 10/23/07 Record	roved Project Decision Request (PDRs) - Pending Contingency Drawdown &B date move 1 ('Cycle 1 Additions') s staff funding to support changes in technology & manual workarounds replatforming date moved from Memorial Day to Labor Day ('Go Live') her Contact Center: Manual work during SM implementation (and IVR system is down) s Services: Overtime during CC&B (Labor Day 2007) implementation Meter Anchor Billing costs for system & process changes s: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation are & deploy 3 environments (code Drop, SI & Sand Box) in SFGO cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$58,183 \$875 \$22,300 \$573 \$630 \$747 \$596 \$2,997
Cycle 1 Additions Pre-CC 3/13/07 SM Op: 5/7/2007 CC&B r 8/29/07 Custom 8/31/07 Meterin 10/19/07 SmartN 10/23/07 Record	skB date move 1 ('Cycle 1 Additions') s staff funding to support changes in technology & manual workarounds replatforming date moved from Memorial Day to Labor Day ('Go Live') her Contact Center: Manual work during SM implementation (and IVR system is down) ag Services: Overtime during CC&B (Labor Day 2007) implementation feter Anchor Billing costs for system & process changes s: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation fore & deploy 3 environments (code Drop, SI & Sand Box) in SFGO cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$875 \$22,300 \$573 \$630 \$747 \$596 \$2,997
3/13/07 SM Op: 5/7/2007 CC&B i 8/29/07 Custom 8/31/07 Meterin 10/19/07 SmartM 10/23/07 Record	skB date move 1 ('Cycle 1 Additions') s staff funding to support changes in technology & manual workarounds replatforming date moved from Memorial Day to Labor Day ('Go Live') her Contact Center: Manual work during SM implementation (and IVR system is down) ag Services: Overtime during CC&B (Labor Day 2007) implementation feter Anchor Billing costs for system & process changes s: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation fore & deploy 3 environments (code Drop, SI & Sand Box) in SFGO cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$875 \$22,300 \$573 \$630 \$747 \$596 \$2,997
3/13/07 SM Op: 5/7/2007 CC&B r 8/29/07 Custom 8/31/07 Meterin 10/19/07 SmartN 10/23/07 Record	s staff funding to support changes in technology & manual workarounds replatforming date moved from Memorial Day to Labor Day ('Go Live') her Contact Center: Manual work during SM implementation (and IVR system is down) as Services: Overtime during CC&B (Labor Day 2007) implementation Meter Anchor Billing costs for system & process changes s: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation are & deploy 3 environments (code Drop, SI & Sand Box) in SFGO cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$875 \$22,300 \$573 \$630 \$747 \$596 \$2,997
8/29/07 CC&B n 8/29/07 Custom 8/31/07 Meterin 10/19/07 SmartN 10/23/07 Record	replatforming date moved from Memorial Day to Labor Day ('Go Live') her Contact Center: Manual work during SM implementation (and IVR system is down) log Services: Overtime during CC&B (Labor Day 2007) implementation feter Anchor Billing costs for system & process changes s: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation for & deploy 3 environments (code Drop, SI & Sand Box) in SFGO cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$22,300 \$573 \$630 \$747 \$596 \$2,997
8/29/07 Custom 8/31/07 Meterin 10/19/07 SmartN 10/23/07 Record	ner Contact Center: Manual work during SM implementation (and IVR system is down) Ig Services: Overtime during CC&B (Labor Day 2007) implementation Ileter Anchor Billing costs for system & process changes Is: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation In the Adeptor of the Code Drop, SI & Sand Box) in SFGO Is cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$573 \$630 \$747 \$596 \$2,997
10/19/07 Meterin 10/19/07 SmartM 10/23/07 Record	Ig Services: Overtime during CC&B (Labor Day 2007) implementation Meter Anchor Billing costs for system & process changes s: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation are & deploy 3 environments (code Drop, SI & Sand Box) in SFGO cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$630 \$747 \$596 \$2,997
10/19/07 SmartM 10/23/07 Record	Meter Anchor Billing costs for system & process changes s: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation are & deploy 3 environments (code Drop, SI & Sand Box) in SFGO cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$747 \$596 \$2,997
10/23/07 Record	s: Manually review customer bills converted during SmartMeter Billing (SM 1.1) implementation are & deploy 3 environments (code Drop, SI & Sand Box) in SFGO cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$596 \$2,997
	re & deploy 3 environments (code Drop, SI & Sand Box) in SFGO cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	\$2,997
11/26/07 Hardwa	cost transfer from CFS to SM for the 2007 replacement of non-retrofittable gas meters	
12/27/07 Capital	unt related expenses 2007	\$3,315
1/10/08 Headco	varie related expenses 2007	\$854
1/18/08 Supplie	r contract termination fee (electro-mechanical meters)	3004
2/12/08 Technic	al Monitoring funding	\$7,501
4/7/08 Commu	inication budget net reduction (cut advertising)	(\$7,000)
4/7/08 Busines	ss process (transfer support from IT-BSAR) and project management consultants	\$7,591
5/7/08 SM Ops	s staff funding to support changes in technology & manual workarounds	\$5,900
5/23/08 Meterin	g Services: Project management support	\$3,900 \$2,174
5/29/08 Records	s: Manually review customer bills converted to SmartMeter Billing & future releases	\$578
6/9/08 Records	s: Increased workload due to SM implementation	\$1,812
6/13/08 Custom	er Contact Center: SmartMeter project management support	\$524
6/20/08 Release	B Supplemental Funding True-up	\$671
9/8/08 Pre-192	20 3-Dial Sprague A-1 gas meter replacement	\$2.645
10/7/08 Updated	d field test sets for use with SmartMeter™ industry standard solid state meters	\$600
10/20/08 Rotary I	Meter Solution	\$4,591
12/15/08 Records	s: Manually review customer bills (extension through March 2009)	\$819
2/4/09 Network	equipment poles placed on EBMUD land (Concord)	* 404.000
various Other (le	ess than \$500,000 each)	\$211 \$3,281
	otal PDRs	\$125,224
Total	PDRs	
		\$128,080
	ing Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
Change	to RF network and SSN technology	(\$40,191)
Change	to RF technology: additional vendor specific costs adjustments	(410,101)
Change	to RF technology: new endpoint supplier agreement	
Subte	otal PDRs pending	(\$40,650)
Total	PDRs approved and pending	\$87,430

Smart / eler

SmartMeter[™]
Steering Committee Update – March
March 18, 2009



Contingency Reconciliation

\$000s

1. Business Case	Approved Contingency	\$128,773
	Total PDRs Adopted by Steering Committee	\$2,856
Approved Date		
2. Approved Proje	ect Decision Request (PDRs) - Pending Contingency Dra	awdown
Cycle 1 Additions	Cycle 1 additions	\$58,183
3/13/07	SM Operations Staff Funding	\$875
5/7/2007	CC&B replatformaing	\$22,300
8/29/07	Customer Contact Center - SM implementation	\$573
8/31/07	Metering Services overtime during implementation	\$630
10/19/07	SmartMeter anchor billing changes	\$747
10/23/07	SM 1.1 manual bill review	\$596
11/28/07	SM 1.0 Hardware: parallel environments	\$2,997
12/27/07	Replace non-retrofittable gas meters	\$3,315
1/10/08	Headcount related expenses 2007	\$854
1/18/08	Electro-mechanical meter contract termination fee	
2/12/08	Technical Monitoring funding	\$7,501
4/7/08	Communication budget reduction	(\$7,000)
4/7/08	Transfer support from IT-BSAR to SM Project	\$7,591
5/7/08	SM Ops staff funding	\$5,900
5/23/08	Metering Services: SM Project implementation	\$2,174
5/29/08	Continue SM manual bill review	\$578
6/9/08	Records: SM implementation costs	\$1,812
6/13/08	Customer Contact Center: SM support	\$524
6/20/08	Release B Funding true-up	\$671
9/8/08	3-Dial Sprague meter replacement	\$2,645
10/7/08	Electric meter test sets	\$600
10/20/08	Rotary meter solution	\$4,591
12/15/08	Extend manual bill review	\$819
various	Other (less than \$500,000 each)	\$3,897
	Subtotal PDRs	\$125,629
	Total PDRs	\$128,485

Change to RF network and SSN technology
Change to RF technology: additional vendor specific costs
Change to RF technology: new endpoint supplier agreement
Subtotal PDRs pending

(\$40,191)

(\$40,191)

Total PDRs approved and pending

\$87,835

DRAFT – For discussion purposes only

Public Version

Smart / eter

SmartMeter[™]
Steering Committee Update – April

\$000s

Smart Meter

	tade to	<i>\$</i> 0003
$\label{eq:continuous} S_{ij}(x) = (x_i + x_j) + (x_i + x$	1. Business Case Approved Contingency	\$128,773
	Total PDRs Adopted by Steering Committee	\$2,856
Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 Additions	Cycle 1 additions	\$58,183
3/13/07	SM Operations Staff Funding	\$875
5/7/2007	CC&B replatformaing	\$22,300
8/29/07	Customer Contact Center - SM implementation	\$573
8/31/07	Metering Services overtime during implementation	\$630
10/19/07	SmartMeter anchor billing changes	\$747
10/23/07	SM 1.1 manual bill review	\$596
11/28/07	SM 1.0 Hardware: parallel environments	\$2,997
12/27/07	Replace non-retrofittable gas meters	\$3,315
1/10/08	Headcount related expenses 2007	\$854
1/18/08	Electro-mechanical meter contract termination fee	
2/12/08	Technical Monitoring funding	\$7,501
4/7/08	Communication budget reduction	(\$7,000)
4/7/08	Transfer support from IT-BSAR to SM Project	\$7,591
5/7/08	SM Ops staff funding	\$5,900
5/23/08	Metering Services: SM Project implementation	\$2,174
5/29/08	Continue SM manual bill review	\$578
6/9/08	Records: SM implementation costs	\$1,812
6/13/08	Customer Contact Center: SM support	\$524
6/20/08	Release B Funding true-up	\$ 671
9/8/08	3-Dial Sprague meter replacement	\$2,645
10/7/08	Electric meter test sets	\$600
10/20/08	Rotary meter solution	\$4,591
12/15/08	Extend manual bill review	\$819
various	Other (less than \$500,000 each)	\$3,897
	Subtotal PDRs	\$125,629
	Total PDRs	\$128,485
	3. Pending Project Decision Request (PDRs) - Pending Approval and Contingency Drawdown	
	Change to RF network and SSN technology	(\$40,191)
	Change to RF technology: additional vendor specific costs adjustments	
	Change to RF technology: new endpoint supplier agreement	
	Release E Funding Revision	\$3,507
	Subtotal PDRs pending	(\$37,143)
	Total PDRs approved and pending	\$91,342

Smart / - 1

SmartMeter[™]
Steering Committee Update – May
May 29, 2009

Contingency Reconciliation

\$000s

1	. CPUC Approved Contingency (including Upgrade)	\$177,753
	Total Approved Contingency Drawdown	\$2,856
Approved Date	2. Approved Project Decision Request (PDRs) - Pending Contingency Drawdown	
Cycle 1 Additions	Cycle 1 additions	\$58,183
3/13/07	SM Operations Staff Funding	\$875
5/7/2007	CC&B replatformaing	\$22,300
8/29/07	Customer Contact Center - SM implementation	\$573
8/31/07	Metering Services overtime during implementation	\$630
10/19/07	SmartMeter anchor billing changes	\$747
10/23/07	SM 1.1 manual bill review	\$596
11/28/07	SM 1.0 Hardware: parallel environments	\$2,997
12/27/07	Replace non-retrofittable gas meters	\$3,315
1/10/08	Headcount related expenses 2007	\$854
1/18/08	Electro-mechanical meter contract termination fee	
2/12/08	Technical Monitoring funding	\$7,501
4/7/08	Communication budget reduction	(\$7,000)
4/7/08	Transfer support from IT-BSAR to SM Project	\$7,591
5/7/08	SM Ops staff funding	\$5,900
5/23/08	Metering Services: SM Project implementation	\$2,174
5/29/08	Continue SM manual bill review	\$578
6/9/08	Records: SM implementation costs	\$1,812
6/13/08	Customer Contact Center: SM support	\$524
6/20/08	Release B Funding true-up	\$671
9/8/08	3-Dial Sprague meter replacement	\$2,645
10/7/08	Electric meter test sets	\$600
10/20/08	Rotary meter solution	\$4,591
12/15/08	Extend manual bill review	\$819
5/21/09	Change to RF network and SSN technology	(\$40,191)
5/21/09	Change to RF technology: additional vendor specific costs adjustments	
5/21/09	Change to RF technology: new endpoint supplier agreement	
5/21/09	Release E Funding Revision	\$3,507
various	Other (less than \$500,000 each)	\$3,897
	Subtotal PDRs	\$88,486
	Total PDRs	\$91,342