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Subject: Time flies when you're having fun. It sure did for me.

Friends &  
Colleagues:

On December

24<sup>th</sup>, I will be retiring from the CPUC after an almost 30-year stint here – during which time, I worked on a wide variety of issues in the Natural Gas, Water, Electric, and Telecom disciplines. Of these 30 years, I spent the last 10 years supervising DRA's Natural Gas Section. And if it wasn't obvious enough along the way, these past 10 years were also most enjoyable for me because during this time I have had the pleasure to work with so many of you in the natural gas industry on a regular basis and learn and grow in ways that I had not imagined was possible. For that, I thank you all. It's been absolutely beautiful.

Almost everyone I know speaks so highly of retirement. To me, it is, of course, a new and foreign concept that I suspect is overrated. So I expect this novelty to wear thin for me in a week's time, maybe a month, at the most two. But I'll keep an open mind – just in case I enjoy retirement more than working on Natural Gas.

Best wishes  
for a joyous holiday season.

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