Power & Utilities Research Regulated Utilities

PG&E CORP (PCG)

Is PCG Value or a Value Trap? We Think The Former. Buy. Target \$47.25

- ■■ Investment Thesis: We rate PCG a Buy, Medium Risk, with a \$47.25 target price. The stock has been pummeled by the continued financial overhang from last year's pipeline explosion--which also led to the resignation of the CEO Peter Darbee--negative EPS revisions for '12 due to other un-related headwinds, and increased CA regulatory risk in '13 due to the increasing certainty of a lower ROE and equity ratio being granted. All of that being said, we think these risks are priced-in, as Year-to-date PCG has underperformed its peers by ~20%, trading at 12.2X '13 EPS (a 7.3% discount to peers) with a 4.3% yield.
- we forecast recurring EPS of \$3.55/share (excluding pipeline related costs). In '12 we see earnings headwinds of a little more than \$0.20/share from lower FERC rate base, lower CWIP b alances, and a higher effective tax rate. In '13 PG&E will probably have its ROE and equity ratio reduced from the currently authorized 11.35%/52%. We also assume PCG issues \$1 billion of common equity in '11 and '12 to fund un-recoverable costs related to pipeline related matters. The stock appears to discount almost \$1.5 billion of value destruction in excess of our estimate. We think that is extreme.
- related issues that are not recoverable in rates in '11 and 12. We assume \$1 billion over two years. Every \$300m of un recoverable expense reduces the value of PCG by \$0.50 / share. We assume PG&E's authorized ROE falls a little over 50 basis points from 11.35% to 10.8% in '13. Every 25bp impact valuation by \$1/share. We assume a 200 basis point reduction in equity rat io at PG&E. Every 100 basis points impacts valuation by \$0.25/s hare.
- Valuation: Using our proprietary ISI Dividend Discount Model we value PCG at \$47.25 / share, which is 13.5x our '13 consolidated EPS estimate of \$3.50/ share, representing a 4% pre mium to our average target P/E multiple for the Regulated sub-group of 13.0x and a total return profile of 15% from current levels. We see upside of \$1/ share from a satisfactory resolution to San Bruno related expenses.

Upcoming Catalyst Timetable 8/4/11 Late Fall 2011 (Projected) NTSB Final End of 2011 Q2 Earnings Transmission Owner Report (TO) Case 13 Decided Today + 1 Year Jul 05, 2012 Jul 05, 2011 Early 2012 11/6/2011 4/20/2012 CPUC OII - Final Cost of capital application due

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Summary Financial Data	
Ticker	PCG
ISI Rating	BUY
Price Target	47.25
Market Cap (\$ Bn)	17.1
Share Price (as at 7/1/11)	42.66
Shares Outstanding	400.7
2011 Dividend Per Share	1.82
Dividend Yield	4.3%
Payout Ratio	51.3%

	ISLE	:st.	%	Consensus		
	EPS	PE		EPS	PE	
2011E	3.55	12.0x	1.0%	3.51	12.1x	
2012E	3.65	11.7x	-1.2%	3.69	11.6x	
2013E	3.50	12.2x	-5.1%	3.69	11.6x	
2014E	3.65	11.7x	-2.3%	3.74	11.4x	

	Div Yld	+	Price Return	_	Total Return
	YIU	+	Return		Return
PCG	4.3%	+	10.8%	=	15.0%
Group Avg	4.2%	+	-2.4%	=	1.8%
Excess Tota	Retun				13.3%

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Excess Re	stann Kanr	ang	1 01 10

Valuation and Risks

- Using our proprietary ISI Dividend Discount Model we value PCG at \$47.25 / share, which is 13.5x our '13 consolidated EPS estimate of \$3.50/ share, representing a 6% premium to our average target P/E multiple for the Regulated sub-group of 12.7x and a total return profile of 15%.
- We see downside to the current stock price assuming a more significant ROE reduction in '13 and \$1500m of incremental unrecovered San Bruno costs post 2012.
- Assuming a more benign outcome in the Cost of Capital case in '12, no more San Bruno costs we see upside to \$47/share.

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Stock Looks Attractively Priced Despite Near Term Risks

Review of San Bruno Pipeline Explosion

On September 9, 2010 a portion of Line 32 (a 30 inc h underground transmission line), suddenly ruptured. The section of pipeline, installed in 1956, was located under the asphalt paving at the intersection of Glenview Drive and Earl Avenue in a residential area of San Bruno, California. The accident resulted in an explosion and fires which claimed 8 lives, destroyed 38 homes, and caused significant damage to another 70 homes.

The NTSB initiated an investigation into the accident which is still ongoing. On January 21, it released a metallurgical report, which indicated that the fabrication welds of the section of pipeline that failed did not meet either: 1) the engineering consensus standards applicable to natural gas transmission pipelines at the time, or 2) the PG&E specifications in effect at the time of construction. The agency has yet to reach any conclusions about what ultimately caused the material weakness to destabilize and cause the explosion. PG&E said that it expects the final report to be issued "sometime this fall"

On September 23, 2010, the CPUC approved a resoluti on calling for the formation of an Independent Review Panel of experts. After 7 months of work, the Panel released its findings on June 8, 2011. While the Panel deferred to the NTSB in determining the root cause of the accident, it did submit an analysis, agreeing with a previous assessment by INGAA (Interstate Natural Gas Association of America), which posited that an external force, most likely resulting from a 2008 sewer replacement project by the city of San Bruno, triggered the manufacturing defect to propagate and destabilize the pipeline.

The Panel also highlighted several institutional failings at both PCG and the CPUC and offered recommendations to strengthen Pipeline Integrity Management at both organizations. It concluded that "the explosion of the pipeline at San Bruno was a consequence of multiple weaknesses in PG&E's management and oversight of the safety of its gas transmission system" and that "the CPUC did not have the resources to monitor PG&E's performance in the pipeline integrity management adequately or the organizational focus that would have elevated concerns about PG&E's performance in a meaningful way"

Notable quotes from the report which would seem to implicate the management procedures at PG&E include the following:

"Management's focus in recent times appears to have been on the occupational safety of its employees and lacking an equivalent focus on the public safety aspects of its system"

"While we understand the entire pipeline industry has had challenges in digitizing and systematizing all of the engineering design, construction and operating data, we find PG&E's efforts inchoate"

- ..."it appears PG&E's program is not identifying all threats, as required by regulation; is not identifying the segments of highest risk and remediating significant anomalies; and hence is not taking programmatic actions to prevent or mitigate threats"
- "..the goals [PG&E] sets for management compensation purposes, its investments and its practices do not suggest its focus is on achieving an industry leading pipeline safety and integrity program"

"We detected employee fatigue at the number and scope of reorganizations the company has undertaken in recent years. Frequently, employees cited poor communication and abundance of organizational silos that have impeded their ability to understand what work was being undertaken and hence the quality of the work"

PG&E CORP (PCG)

"In the san Bruno situation, where the city was replacing the sewer system in proximate contact of the natural gas pipeline, there was no on-going field supervision by PG&E of the work"

"To fail to inspect during major adjacent earth disturbance and then to fail to analyze the effect of that earth disturbance after-the-fact are examples of the operator pushing its luck."

"While the company has multiple stated goals, top management may be overly focused on financial performance. Clearly the company must be financially healthy to fulfill its mission, but when top management fouces on financial performance and does not appear to be engaged in operational safety and performance, lead ership may dampen the willingness of the organization to challendge the priorities or resources put in place by upper management"

Actions of the CPUC

The CPUC is overseeing its own investigation into the San Bruno disaster. In February, 2011, the Commission issued an Order Instituting In vestigation (OII) to examine PCG's pipeline record keeping practices. Because the OII will take into account the NTSB's final report, PG&E said that it does not expect the investigation to conclude until late 2011 or into 2012. The company has been responding to requests for information including submitting documents relating to pipeline maintenance procedures dating back to the 1950's.

In February the CPUC also issued an Order Instituting Rulemaking (OIR), intending to establish new standards for pipeline construction, maintenance and safety.

Initial Costs relating to the San Bruno Incident

From the date of the accident through the end of Q1, PCG spent \$114m on San Bruno related costs. On its Q1 earnings call, the company said it expects total costs for 2011 to be in the range of \$350 to \$550m pre-tax, which will be reported as an item impacting comparability (IIC) and outside the company's adjusted operating earnings guidance. Expenditure for 2012 were expected to be "comparable to the levels experienced this year"

The bulk of the spending will be dedicated to 1) hy drostatic testing on 152 miles of pipeline, 2) respond to the various information requests (NTSB, CPUC, blue-ribbon Panel, etc), including the collection and digitize pipeline operating data, and to pay for external and 3) consultants and other professional fees.

None of the spending to date is expected to be recoverable in rates. In order for PCG to even have the opportunity to recover costs, a memorandum account must first be established by the CPUC. While PCG has applied for such an account, it has yet to be approved.

Once the OIR process is completed, incremental expenditure required to comply with any new pipeline standards will likely be recoverable in rates. There is considerable debate as to what the ultimate level of unrecoverable expenditure will be. Our model assumes that none of the expenditure incurred over the next two years (~\$950m) will be recovered in rates, and that it will be funded entirely through parent equity issuances in 2011 and 2012.

Third Party Liability Claims

In addition to the PCG's liability for the expenses detailed above, 74 tort lawsuits on behalf of approximately 224 plaintiffs, including two class a ction lawsuits, have been filed against PG&E. The lawsuits seek compensation for personal injury and property damage and seek other relief. In 2010, Pacific Gas & Electric recorded a \$220m provision for estimated third-party claims related to the San Bruno accident (including personal injury and property damage claims, damage to infrastructure, and other damage claims). In its Q1 10 Q, the company estimated that it may incur as much as \$400 million for third-party claims, although it admitted that the estimate could vary widely when the findings of the NTSB and CPUC are ultimately released.

PCG maintains \$992m of liability insurance for damages in excess of a \$10 million deductible. While a significant portion of third-party claims will likely be recovered through insurance, no recoveries have been recorded through the end of Q1.

Departure of CEO Peter Darbee

On April 21, PG&E announced that the Board of Directors would elect a new Chairman, CEO and President to replace Peter Darbee, who retired effective April 30, 2011. Lead Director, Lee Cox, was named as interim Chairman, CEO and Pre sident. Cox stated in the announcement that "Peter concluded that ea change in leadership would create the best opportunity for PG&E to move ahead after a challenging year"

On its Q1 '11 earnings call on May 4th, interim Chairman Cox stated that all of the candidates had been selected and that a new CEO would be named "in the coming weeks"

EPS Outlook

We expect EPS growth from 2011 through 2013 to be relatively flat, resulting from a number of reasons.

First, the 2011 GRC rate settlement seems to "front end load" the annual rate increases in 2011 vs. '12/'13 as "authorized" rate base growth in 2011 is higher than in 12/13, but the company's capital expenditures appear to be consistent over three year GRC planning period, which implies that earnings growth and earned ROEs on will be higher in '11 than '12 and '13.

Secondly, PCG has CPUC approval to spend additional capital at the CA jurisdictional level to offset the impact of bonus depreciation, it has no such ability for its FERC regulated electric transmission assets. FERC rate base will be impacted by two years of bonus depreciation (2010 and 2011) in PCG's next transmission owners' (TO) case, expected to be filed in the July/ August timeframe and settled by mid 2012. We expect PCG's FERC rate base to be relatively flat at \$3.5 Bn in '12 vs. '11.

Thirdly, PCG will likely have a a lower Construction Work in Progress Balance (+/-\$1.5 Bn in 2011 vs. +/-\$2.0 Bn for 2010). PCG earns AFUDC (no n-cash earnings) at its authorized 11.35% and 52% equity ratio on its average CWIP balances.

Fourth, the company expects to have a higher effective tax rate in 2012 due to the lack of opportunity for tax settlements that came in for several years but have now run their course.

In the past, AFUDC and these tax items have offset unrecoverable O&M costs at the utility so it appeared that the company was earnings at or close to its authorized ROE.

Finally, unlike most other regulatory regimes, Cali fornia has bifurcated its rate cases into two separate proceedings; a general rate case, and a cost of capital proceeding. The general rate cases (typically every three years) deal with issues such as the level of operating costs and capital spending. They are based on future test years, and have a true-up mechanism (attrition revenue) to cover budgeted cost increases throughout the GRC planning period. The cost of capital proceeding sets capital structures and authorizes returns on debt and equity for a five year period. A mechanism allows for automatic adjustment to the authorized returns within that 5 year period based on the movements of a Utilities Corporate Bond Index. Revenue increases in the GRC will be based on the capital structures and ROEs set in the last cost of capital proceeding.

PCG is currently authorized an 11.35% ROE on a 52% equity layer. Based on recent rate case activity, this is about 100 bp higher than the national average. While the California regulatory regime will probably continue to be amon g the more constructive environments in the country (both to preserve its image post the California Energy Crisis, as well as to encourage the significant amount of capital spending that the states energy policy initiatives will require), we believe that authorized ROEs are likely to come down. We assume a 60bp reduction to 10.75% in our model. In our view, such an outcome would still be considered

positive in that the ROE would be above the national average, and that rates will likely be locked in for 5 years (subject to the adjustment mechanism discussed above)

Nonetheless, an ROE reduction in 2013 would be yet another drag on earnings growth. We estimate that every 25bp reduction in authorized ROEs would be worth \$0.09 of EPS and about \$1 per share of value.

We also believe a reduction in equity ratio (from 5 2% to 50%) is likely. PCG's equity ratio is higher than both of the state's other Investor Owned Utilities (EIX's common equity ratio is 48%, while Sempra's is 49%). We model a reduction in the common equity ratio to 50% beginning in 2013. All else equal, this would lead to a \$0.13 reduction in EPS, however we assume that the reduced equity layer will free-up c ash for stock repurchases (or it will defray future equity issuance), such that the bulk of the EPS impact will be off-set.

Valuation

Despite the flat EPS profile and the risks related to the San Bruno incident, we believe the stock is attractively priced. Our \$47.25 target price assumes 1) \$950m in unrecoverable San Bruno related costs in 2011 and 2012 funded through incremental equity issuance 2) flat earnings growth through 2013 due to the issues disc ussed above and 3) a reduction in authorized ROEs from 11.35% to 10.75%. Using our proprietary Dividend Discount Model, we derive a 13.5x multiple on 2013 EPS, which assum es a modest level of rate base growth post 2014 (~4.5%) and long term earned ROEs of 10.9 %.

PCG Financial Summary

EDG Des Indexes les Divisions						V-1:					
EPS Breakdown by Division FYE December 31,	2010A	2011E	2012E	2013E	2014E	Valuation and Leverage Statis FYE December 31,	2010A	2011E	2012E	2013E	2014E
PCG	3.45	3.58	3.70	3.50	3.68	Price to Earnings	12.2x	11.7x	11.4x	11.9x	11.4x
FCG	3.43	3.56	3.70	3.50	3.00	EV / EBITDA	6.9x	6.2x	6.1x	6.4x	6.3x
						Dividend Yield	4.4%	4.4%	4.4%	4.4%	4.4%
						Return on Average Equity	12.3%	12.1%	11.9%	10.8%	10.8%
						Return on Capital Employed	6.4%	7.3%	7.4%	6.8%	6.7%
						LT Debt / Total Cap	46%	50%	49%	51%	51%
Parent / Other	-0.02	-0.03	-0.05	0.00	-0.03	Total Debt / Total Cap Net Debt / EBITDA	53% 3.0x	50% 2.6x	49%	51% 2.9x	51% 2.9x
Consolidated	3.42	3.55	3.65	3.50	3.65	FFO / Total Debt	27%	2.6%	2.6x 28%	2.9x 25%	2.9x 25%
Summary Consolidated Income	e Statem	ent				Summary Consolidated State	ment of Ca	ash Flow			
FYE December 31,	2010A	2011E	2012E	2013E	2014E	FYE December 31,	2010A	2011E	2012E	2013E	2014E
Regulated Electric Revenue	10,644	11,466	11,808	11,857	12,114	Net Income (GAAP)	1,099	1,178	1,195	1,431	1,483
Regulated Gas Revenue	3,196	3,211	3,211	3,211	3,211	,					
Unregulated Generation Revenue	0	0	0	0	0	Depreciation and Amortization	2,151	2,084	2,083	2,121	2,154
Other Total Operating Revenue	13,841	14,678	0 15,019	0 15,068	0 15,325	Other Operating Cash Flow Cash Flow From Operations	-44 3,206	1,025 4,286	509 3,787	-99 3,453	-107 3,530
Total Operating Revenue	13,041	14,676	15,019	15,000	15,325	Cash Flow From Operations	3,206	4,200	3,101	3,453	3,530
Purchased Power / Fuel	-5,189	-5,170	-5,170	-5,170	-5,170	Total Subsidiary Capex ¹	-3,802	-3,774	-3,882	-3,498	-3,498
Gross Margin	8,652	9,508	9,849	9,898	10,155	Parent / Other Capex	0	-15	-20	-20	-20
Operating and Maintenance	4 422	4 700	4.020	5.027	E 406	Total Capital Expenditure	-3,802	-3,789	-3,902	-3,518	-3,518
Taxes Other Than Income	4,432 0	4,782 0	4,939 0	5,037 0	5,136 0	Acquisitions	-51	0	0	0	0
Other	-8,871	-9,564	-9,878	-10,073	-10,272	Disposals	0	Ő	0	0	ő
EBITDA	4,213	4,727	4,910	4,862	5,019	Other Investment Cash Flow	-4	62	0	0	0
						Cash Flow From Investing	-3,857	-3,727	-3,902	-3,518	-3,518
Depreciation and Amortization Operating Income	-1,905 2,308	-1,978 2,749	-2,023 2,887	-2,063 2,798	-2,099 2,920	Debt Issuance	000	400	0	0	0
Operating income	2,300	2,145	2,007	2,730	2,320	Securitised Debt Issuance	862 -404	-182 -102	0	0	0
Interest Expense	-650	-665	-673	-731	-777	Subsidiary Debt Issuance	1,353	-363	516	1,302	773
Interest and Other Income	2	149	205	226	232	Parent Debt Issuance	0	0	0	0	0
Other Expense	0	-336	-500	0	0	Revolver Issuance	0	103	-215	10	-20
Income from Con't Ops, Bef Tax	1,660	1,897	1,919	2,293	2,376	Preferred Equity Issuance	0	0	0	0	0
Income Tax	-547	-705	-710	-848	-879	Common Equity Issuance - DRIP Common Equity Issuance	0 303	250 195	250 315	0	0
Equity Income	-547	-705	-710	-040 0	-679 0	Common Equity Reductions	0	195	0	-500	0
Minority Interest	ő	0	Ö	Ö	Ö	Dividends to Common Equity	-662	-723	-751	-747	-740
Preferred Stock Dividends	-14	-14	-14	-14	-14	Other Financing Cash Flow	-1,037	122	0	0	0
Ajdustments / Other	4 004	4 400	4 500		1 100	Cash Flow From Financing	415	-700	115	65	13
Net Income (Operating)	1,331	1,422	1,506	1,437	1,483						
Diluted Shares Outstanding	389	401	413	411	406						
Adjusted / Operating EPS	3.42	3.55	3.65	3.50	3.65	Increase / (Decrease) in Cash	-236	-141	0	0	25
Dividends Per Diluted Share	1.82	1.82	1.82	1.82	1.82						
Payout Ratio	53%	51%	50%	52%	50%						
Summary Consolidated Balance						Summary Consolidated Balan					
FYE December 31,	2010A	2011E	2012E	2013E	2014E	FYE December 31,	2010A	2011E	2012E	2013E	2014E
Parent Cash and Equivalents	240	100	100	100	125	Subsidiary Short Term Debt	1,662	0	0	0	0
Subsidiary Cash and Equivalents	51	50	50	50	50	Parent Short Term Debt	0	0	0	0	0
Accounts Receivable	944	922	922	922	922	Short Term Securitized Debt	0	0	0	0	0
Inventories Other Current Asets	357 3,950	292 4,017	292 4,017	292 4,017	292 4,017	Accounts Payable Other Current Liabilities	2,509 3,014	2,716 3,596	2,716 4,196	2,716 4,196	2,716 4,196
Total Current Assets	5,542	5,381	5,381	5,381	5,406	Total Current Liabilities	7,185	6,312	6,912	6,912	6,912
Total Net PP&E In Service	31,449	31,682	33,500	34,897	36,262	Subsidiary Long Term Debt	10,557	11,856	12,372	13,674	14,447
CWIP	0	1,563	1,650	1,743	1,841	Long Term Parent Debt	349	349	349	349	349
Total Net PP&E	31,449	33,245	35,151	36,641	38,103	Parent Debt (Revolver)	210	225	10	20	0
						Long Term Securitized Debt	423	321	321	321	321
Capitalized Interest	0	31	75	121	170	Long Term Deferred Tax Liabilities	5,547	5,721	5,721	5,721	5,721
Investments Net Goodwill	0	0	0	0	0	Provisions Other Non-Current Liabilities	0 10,220	0 10,393	0 10,433	0 10,473	0 10,513
Other Intangible Assets	0	0	0	0	0	Total Liabilities	34,491	35,177	36,118	37,470	38,263
Long Term Deferred Tax Assets	Ö	0	Ö	Ō	0		,	,	,	,	, ==
Stranded Cost Assets	0	0	0	0	0	Minority Interests	0	0	0	0	0
Other Regulatory Assets	0	0	0	0	0	Preferred Equity	252	252	252	252	252
Other Non-Current Assets	9,034	8,916	8,916	8,916	8,916	Common Equity	11,282	12,144	13,153	13,337	14,080
Total Assets	46,025	47,573	49,523	51,059	52,594	Total Liabilities and Equity	46,025	47,573	49,523	51,059	52,594

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Buy Low Risk ETR	Buy Medium Risk ETR	Buy High Risk ETR
>+10%	>+15%	>+20%
Hold Low Risk ETR	Hold Medium Risk ETR	Hold High Risk ETR
0% to +10%	-5% to +15%	-10% to +20%
Sell Low Risk ETR	Sell Medium Risk ETR	Sell High Risk ETR
<0%	<-5%	<-10%

- ISI has assigned a rating of BUY to 45% of the securities rated as of 3/31/11.
- ISI has assigned a rating of HOLD to 51% of the securities rated as of 3/31/11.
- ISI has assigned a rating of SELL to 4% of the securities rated as of 3/31/11

RISK RATING

Our risk ratings are based on an assessment of underlying business mix (regulated vs. merchant), state regulatory risk and financial strength