



December 22, 2011

Jed York  
President & Chief Executive Officer  
San Francisco 49ers  
490 Jamestown Avenue, Room 400  
San Francisco, CA 94124

Dear Mr. York,

*Jed*

I wanted to follow up on the power failures that occurred before and during Monday night's football game and the steps that the City and PG&E are taking to ensure they do not happen again. The information as follows is based on the investigation I requested by San Francisco Public Utilities Commission General Manager Ed Harrington and San Francisco Fire Department Chief Joanne Hayes-White working closely with Recreation and Parks Director Phil Ginsburg, whose staff operates and maintains Candlestick Stadium.

The power outage that delayed the start of the game occurred because of a break in the primary power line coming into the Stadium. PG&E has fixed that line and is scheduling numerous tests and inspections of that line in coordination with Recreation and Parks and your staff. In addition, PG&E is making a number of other upgrades to strengthen this line to avoid future problems.

However, the City is taking additional steps to prevent loss of power to the stadium. When the primary line failed, the automated switch to bring up the secondary power line worked, but the momentary outage powered down the interior lights of the Stadium. Recreation and Parks is installing additional back-up power to the computer that partially controls the power systems inside the stadium and we expect that to be complete tomorrow.

The subsequent Stadium outage during the game was caused by a malfunctioning switch on the backup power system inside the Stadium. We are replacing that switch starting tomorrow with an estimated completion of next Wednesday. That switch will also be tested as soon as it is installed.

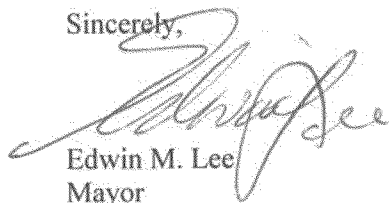
We are working closely with PG&E to make sure that all protocols in use represent industry best practices. All agencies have committed to providing whatever staff expertise is needed now and on site during future games at the Stadium. They will also continue to investigate additional ways to reduce the cool down and start up time for light towers.

I would like to acknowledge and express my appreciation to the California Public Utilities Commission for their efforts. They reached out to us and have participated in our review, and we will continue to work closely with them in their investigation, monitoring and oversight. Their separate investigation, consistent with their practice when PG&E has such outages, continues, and we look forward to the insights gained from their efforts.

I would also especially like to express my appreciation to Jim Mercurio and the 49ers staff for working closely with my team and PG&E as we have collaboratively worked to correct the problems.

We all share in tremendous pride at the success of our San Francisco 49ers this season and we are fully committed to supporting continued victories at Candlestick Park for the team and fans across the region.

Sincerely,

A handwritten signature in cursive script, appearing to read "Edwin M. Lee".

Edwin M. Lee  
Mayor

CC: Anthony F. Earley, Jr., Chairman, CEO & President, PG&E  
Michael Peevey, Chair, California Public Utilities Commission