Appointm	nent:			
From:	Redacted			
То:	Johnson, Kirk (/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=MKJ2); Christopher, Melvin J. (GSO) (/O=PG&E/OU=Corporate/cn=Recipients/cn=M6CE); Roth, Karen			
	(/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=KSR2); Yura, Jane			
	(/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=JKY1); Trevino, Rolando			
	I. (/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=RIT4); Stavropoulos, Nickolas (/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=N1SL); Knapp,			
	Kevin (/O=PG&E/OU=Corporate/cn=Recipients/cn=K1KQ); Berkovitz, Trista			
	(GSO) (/O=PG&E/OU=Corporate/cn=Recipients/cn=TxB6); Kolassa, Sean			
(/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=SPKA); Redacted				
	Lain, Claudia			
	(claudia.lam@cpuc.ca.gov) (claudia.lam@cpuc.ca.gov); javid.khan@uk.pwc.com (iavid.khan@uk.pwc.com)  Redacted			
	Redacted			
Subject:	FW: PAS 55 Training - Steering Committee			
Location: SAN FRANCISCO OFFICE: 245 Market Street, Conf Rm 1411				
Start:	4/23/2012 8:30:00 AM			
End:	4/23/2012 3:30:00 PM			
Hi Kevin, Kirk and Roland				
I note that the three of you have neither accepted nor declined our PAS 55 training next Monday. I sure hope you can make it. Below is the supportive note Nick sent last week recommending the session:				
Thanks,				
Redacted				

Hi team,

I understand that on April 23rd you are all scheduled to attend leadership training on how to effectively utilize and implement the PAS 55 asset risk management process. In advance, I thank you for investing your valuable time into this important initiative. Having seen first hand the substantial benefits of a well designed PAS 55 based system, I'm very excited about inculcating the methodology here at PG&E. If done right, it will substantially improve our ability to assess and reduce operational risk, more effectively utilize our people and monetary

resources, and put in place a structured repeatable process that will improve efficiency and make everyone's job more meaningful and rewarding. This will only happen if we all embrace this structured way of thinking about our assets and how to manage them. We all need to own this. If we over rely on outside help, all we will do is build a bureaucratic process that will never become our own. We need to have our best and brightest help design and build the system that we will use at PG&E. In that way we will build ownership and improve the probability that we we successfully get this as part of our DNA. By actively participating in the training and staying actively involved during design and implementation, you will send a powerful message to our team that this is a very important undertaking, well worth the time and effort. Thanks again for helping us get off to a great start by attending and actively engaging in the upcoming training.

Thank you, Nick ----Original Appointment---On Behalf Of Redacted From: Redacted Sent: Tuesday, March 27, 2012 9:27 AM To: Redacted Stavropoulos, Nickolas; Yura, Jane; Christopher, Melvin J. (GSO); Kolassa, Sean; Trevino. Rolando I.: Knapp. Kevin: Johnson, Kirk; Roth, Karen; Redacted Berkovitz, Trista (GSO); Redacted 'Lam Claudia (claudia.lam@cpuc.ca.gov)'; 'javid\_khan@uk.nwc.com Redacted Cc: Redacted 'Haine, Steven K.'; 'Magee, Charles H.'; 'Artus, Stephen'; 'Cooke, Michelle'; Hurley, Lisa M.; Redacted **Subject:** PAS 55 Training - Steering Committee When: Monday, April 23, 2012 8:30 AM-3:30 PM (GMT-08:00) Pacific Time (US & Canada). Where: SAN FRANCISCO OFFICE: 245 Market Street, Conf Rm 1411 Updated to reflect accurately start and end time of 8:30 to 3:30 **UPDATED 3/30:** Meeting time is from 8:30 AM - 3:30 PM; Added Redacted and Trista Berkovitz Removed "Hold the date" title. Meeting is now confirmed. Thanks, Ana \*\*\*\*\*\*\*\*\* Meeting requested by: Redacted

**Participants:** 

•	Jane Yura		
•	Mel Christopher		
•	Sean Kolassa		
•	Roland Trevino		
•	Kevin Knapp/Kirk Jo	hnson	
•	Karen Roth		
•	Trista Berkovitz		
Purpose: PAS 55 Training			
Pre-Read Materials:			
•	Agenda		
<	<>>		
•	Background		
<<>	<b>&gt;&gt;</b>		
Meeting	Organizer:		
Redacted			
		<<>>	

Nick Stavropoulos