April 24, 2012



Anthony F. Earley Jr.
Chairman of the Board, Chief Executive Officer & President
PG&E Corporation
77 Beale Street, Mail Code B32
San Francisco, CA 94105

## Dear Tony:

I'm very pleased to let you know that on June 26, 2012, from 9:30 a.m. to noon in the Auditorium, the California Public Utilities Commission will host a Safety Leadership Conference. This conference will give you many ideas about what you, as a decision making oversight body, can do to more effectively integrate a safety focus into everything that you and your organization do. We are inviting Board Members from operators we have regulatory responsibilities over to attend and all of our Commissioners will participate. I strongly encourage the participation of your full Board and invite all of your senior leadership team, particularly those involved in natural gas and electric operations, generation, risk analysis, auditing, safety, and investment, to join you.

The conference will focus on how Boards and Executive Leadership impact organizational success in the area of safety culture and safety practices and what Boards and Executive Leadership can do to address those organizational failures, using the Fort Totten rail accident that occurred in the Washington, D.C., metro area in 2009, resulting in nine fatalities, as a case study.

The presenters will be Robert Sumwalt, Board Member of the National Transportation Safety Board; and Mortimer Downey, Vice Chairman of the Washington Metropolitan Area Transit Authority Board (WMATA). Mr. Sumwalt was the presiding member in the National Transportation Safety Board's (NTSB) investigation of the Fort Totten accident and he will discuss how the organizational failures at WMATA brought about the specific factors that caused the accident. (A summary of the NTSB report is available at <a href="https://www.ntsb.gov/investigations/summary/RAR1002.html">www.ntsb.gov/investigations/summary/RAR1002.html</a>.) Mr. Downey was appointed to the WMATA Board following the accident, and he will discuss the WMATA Board's process to recover and their efforts to turn the Board as well as the WMATA organization around to focus on the safety of its system.

Please respond with your attendance to Michelle Cooke at (415) 703-2349 or mlc@cpuc.ca.gov.



I look forward to your participation.



Sincerely,

Mine R. lay

Michael R. Peevey, President

cc: Christopher P. Johns, President

Thomas E. Bottorff, Senior Vice President, Regulatory Relations (via email)

Brian K. Cherry, Vice President, Regulation and Rates (via email)



## YOU ARE INVITED

## CPUC Safety Leadership Conference June 26, 2012 9:30 a.m. - Noon

California Public Utilities Commission 505 Van Ness Ave., San Francisco

This will appear on the CPUC's calendar as a public meeting.

