



#### David (Dave) R. Andrews

- Retired Senior VP, Government Affairs, General Counsel, and Secretary of PepsiCo, Inc.
- Former Partner at McCutchen, Doyle, Brown & Enersen LLP (now Bingham McCutchen)
- Former General Counsel to U.S. Department of State
- Other boards: Union BanCal Corporation/Union Bank; James Campbell Company LLC



#### **Lewis Chew**

- Executive VP and CFO of Dolby Laboratories
- Former Senior VP, Finance and CFO of National Semiconductor Corporation
- Former Partner at KPMG, LLP



#### C. Lee Cox

- Retired Vice Chairman of AirTouch Communications, Inc. and Retired President of AirTouch Cellular
- Non-executive Chairman of the Board of Pacific Gas and Electric Company
- Lead director of PG&E Corporation and Pacific Gas and Electric Company
- Former interim Chairman, CEO, and President of PG&E Corporation





## Anthony (Tony) F. Earley, Jr.

- Chairman of the Board, CEO, and President of PG&E Corporation
- Former Chairman and CEO of DTE Energy Company
- Former President and COO of Long Island Lighting Company
- Other boards: Ford Motor Company



#### Fred J. Fowler

- Chairman of the Board of Spectra Energy Partners, LP
- Retired President and CEO of Spectra Energy Corp
- Former President and COO of Duke Energy Gas Transmission LLC
- Former President and COO of Duke Energy
- Other boards: Spectra Energy Partners, LP; Encana Corporation



## Maryellen C. Herringer

- Retired Executive VP, General Counsel, and Secretary of APL Limited
- Former Partner at Morrison & Foerster LLP
- Former Senior VP and General Counsel of Transamerica Corporation
- Other boards: ABM Industries Incorporated





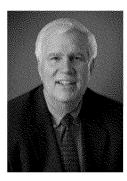
### Christopher (Chris) P. Johns\*

- President of Pacific Gas and Electric Company
- Former Senior VP and CFO of PG&E Corporation
- Former VP and Controller of PG&E Corporation
- \* Director of Pacific Gas and Electric Company only



## Roger H. Kimmel

- · Vice Chairman of Rothschild Inc.
- Former Partner at Latham & Watkins LLP
- Other boards: Endo Pharmaceuticals Holdings Inc.; Schiff Nutrition International, Inc.



### Richard (Dick) A. Meserve

- President of Carnegie Institution of Washington
- Senior Of Counsel at Covington & Burling LLP
- Former Chairman of Nuclear Regulatory Commission







### Forrest E. Miller

- Retired Group President Corporate Strategy and Development of AT&TInc.
- Former executive of SBC Communications
- Former executive of Pacific Telesis Group



## Rosendo (Ro) G. Parra

- Retired Senior VP of Dell Inc.
- Partner and Co-founder of Daylight Partners
- Retired executive of GRiD Computer Systems Inc.
- Other boards: Brinker International; NII Holdings, Inc.





#### Barbara L. Rambo

- CEO of Taconic Management Services
- Former CEO of Nietech Corporation
- Former President and CEO of OpenClose Technologies
- · Former executive of Bank of America
- Other boards: International Rectifier Corporation; West Marine, Inc.; Union BanCal Corporation/Union Bank



## **Barry Lawson Williams**

- President and retired Managing General Partner of Williams Pacific Ventures
- Interim President and CEO of American Management Association
- Former mediator for JAMS
- Former President of C.N. Flagg Power, Inc.
- Other boards: CH2M Hill Companies, Ltd.; The Simpson Manufacturing Company Inc.; SLM Corporation; Northwestern Mutual Life Company