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August XX, 2012

Honorable Deborah A. P. Hersman Chairman National Transportation Safety Board

Dear Chairman Hersman:

On behalf of the California Public Utilities Commission and California's public utilities I would like to thank you for confirming your intent to speak at our [DATE] symposium, "Safe California – Creating a Culture Change to Benefit the People of California." The first in a series of safety symposiums, "Safe California" will address key issues and explore solutions to public safety concerns in California's public utility sector. We hope that through this event and subsequent working meetings we will be able to better define, create and sustain a safety-first culture for public utilities in the State of California.

The symposia will allow both industry leaders and government representatives to convene, discuss and make recommendations that will help to create a more purposeful safety-first culture across California. This will be achieved through interactive workshops, panels and presentations, designed to share best practices for public safety. We will help foster understanding of safety expectations and the consequences of failure, and assert that safety, with respect to human life and property, is non-negotiable. Our goal is to collaborate across industry and government to help dramatically improve the safety of our public utility systems.

As you plan for participation, I suggest we arrange a time to review logistics and ideas for your remarks. In the meantime, please feel free to contact me directly at [EMAIL/PHONE]. On behalf of the CPUC and our state's public utility companies, thank you very much for playing such an integral role in helping us kick off our first of a series of symposiums.

Sincerely,

Michael R. Peevey President California Public Utilities Commission