BILL REDESIGN Con QUALITATIVE RESEARCH

RESULTS OF RESEARCH | SEPTEMBER 29, 2011





















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Background and Purpose A number of years have passed since the PG&E bill was updated. Working together with Swirl Integrated Marketing, PG&E is redesigning the bill to enhance ease of reading and comprehension.

As part of the development process, PG&E has developed prototypes of the bill and would like to ensure that it:

- Simplifies the bill
- Enhances its visual appeal
- Increases user-friendliness.

The research is focused on three customer segments:

- Residential
- Small business
- Agricultural business.

Based on the findings of this research, Swirl will make adjustments to the design and later test it quantitatively among a larger base of PG&E customers.

Study Design A total of eight focus groups were conducted as follows:

	Residential Customers	Small Business Customers	Agricultural Business Customers	TOTAL
Fresno (9/8)	1	1	1	3
Sacramento (9/14)	1	1	1	3
San Francisco (9/15)	1	1	Gas	2
TOTAL	3	3	2	8

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Sample

Respondents were recruited primarily from lists provided by PG&E.

Screening

- Respondents were screened to meet the following criteria:
 - Current gas and electric <u>OR</u> electric-only PG&E customer
 - Reviews and/or pays the printed PG&E bill they receive in the mail
 - (Business:) Small and medium sized based on monthly PG&E bill
 - Mix of ethnicities, employment status, level of education, household size (including the presence of children under 18 living at home) and industries (small business groups)
 - No PG&E rejecters
 - Not employed in a sensitive industry
 - No current or former vendors of PG&E
 - Has not participated in a PG&E-related focus group discussion in the past 12 months.

NOTE: Qualitative interviews seek to develop insight and direction rather than to provide quantitatively precise or absolute findings. This is due to the limited size of the sample of respondents and the means by which they are recruited. It must be understood that the results reported here are qualitative in nature and not necessarily projectable to a larger population.

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CONCLUSIONS AND RECOMMENDATIONS

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- Notwithstanding the relatively favorable review of the current bill, customers both Commercial and Residential find the new PG&E bill to be significantly enhanced. Specifically:
 - Its visual appeal, with its more contemporary look, graphics and exhibits
 - Increased user-friendliness
 - Useful information (daily usage, peak/off-peak time usage)
 - Better organization (easier to find elements)
 - Account number and due date on every page.
- The majority appreciate the move to 8 ½" X 11", believing it will be easier to file...and for business customers a larger return envelope into which they will place their (larger) check.
- Satisfaction with the new bill design extends across all segments, with the possible exception of those customers with lower bills, such as the single residents represented in the San Francisco groups. These customers tend to have modest interaction with their bill and are largely content with the familiar format of the current design.
- Agriculture customers, given their sizeable bills, are especially drawn to the Consumption Usage graphics in the new bill.

Recommendations for the new bill are several and include:

...Overall...

- For those with multiple meters (typically Agriculture in the groups):
 - Promote to customers the ability to label meters with a mutually agreeable designation
 - Start with a new page whenever a new meter is presented.
- Be careful not to needlessly repeat tier information on the Residential bill.
- Consider alternative ways to communicate messages (e.g., group together, bulletize, box or shade, etc.) so they do not get lost.
- Incorporating a flag to turn over the page as appropriate so customers are less likely to miss information on the backside.

Explore other ethods to communicate the Balanced Payment Plan (BPP).

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CONCLUSIONS AND RECOMMENDATIONS (continued) Contains confidential information, provided pursuant to PUC § 583



...Page One...

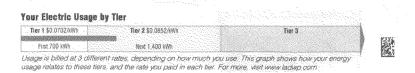
- More clearly show any applied credits (e.g., CARE) in the Account Summary.
- Ensure that the 1-800 number is boldly featured and easily visible.
- Consider moving/notifying the general messaging so it is more easily spotted.
- Include at least one of the meaningful graphs (e.g., Average Daily Usage).
- Add the KWh unit charges to the Off/On-Peak chart (Commercial bill).
- Remove the tiers entirely from the front page of the bill (Residential) and present a consolidated tiered summary on Page Three.
- Clarify how the QR code would be used (and if a customer tool), and do not place on the payment stub.

...Page Two...

- Further internal review of the content on this page may lead to methods for reducing or potentially eliminating it from the printed bill. (Additional recommendations regarding transition to a single-page approach are addressed later in summary.)
 - Shifting the content to the last page to facilitate the customer's ability to file only the first sheet of the bill (if single commodity customer).
 - Some customers are willing to visit the PG&E website to access the definitions if needed.

...Page Three...

Consider doing away with "Baseline," instead using simply Tier 1, Tier 2, etc. as used by the Los Angeles DWP:



- On the Residential Daily Usage graph, add a horizontal line to depict the Average Daily Usage (as shown on the Commercial bill).
- Use a bar graph to depict the Average Daily Usage, but re-scale so differences appear more significant, assuming this will not distort the reporting.
- Given the confusion raised by presentation of two pricing levels, PG&E should explore including a single price with a weighted average cost.

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CONCLUSIONS AND RECOMMENDATIONS OF THE PURSUANT TO PUC § 583



...Single Page Bill...

- Further consider transition to a single sheet bill:
 - Investigate moving to 8 ½" X 14" format (so after removal of payment stub will be 8 ½" X 11")
 - Negotiate with the Commission to reduce the scope of definitions page (currently Page Two), so it includes only
 essential information on a monthly basis.
 - Perhaps annually (or bi-annually) provide an insert with those details.
 - The PG&E website should also provide easy access to this information.

...Online Access...

Though not a key focus of the research, several online access-related actions emerge:

- Develop enhanced online capabilities (e.g., quick access to historical records, ability to print PDFs that mirror printed version, etc.)
- Consider eliminating supplemental or reference information from the paper bill and directing customers to an online link to access this information.
- Given the need for households to use the bill to support residency and other claims, PG&E should develop alternative measures to better facilitate that process online
- Once the enhancements are in place, more prominently display the web address and encourage customer interaction.

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ADVANTAGES/BENEFITS OF PAPER BILL

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For many customers, the printed PG&E bill in the mail is simply what they are accustomed to receiving. Some suggest inertia is a key reason for its continuation. That said, getting a paper bill in the mail has several perceived advantages/benefits:

It serves as a physical reminder that payment is due

"It is a visible reminder when it is sitting on my desk, as opposed to being in an email. It is a more present reminder." (Fresno, RES)

"By getting a paper bill by notification, then having to pay that bill is assured. If I have to go on the Internet, I may forget to look it up." (Fresno, AG)

Helps minimize circumstances in which the bill might be lost or inadvertently deleted (if received via email)

"I get inundated with so much email, solicitations for all my commercial stuff. It would just get lost in the shuffle." (Fresno, SMB)

 Provides an enhanced sense of security (e.g., minimizes impact of computer troubles, ability to access as needed on-demand, etc.)

"Receiving the actual paper is a form of documentation in the event of a power outage, computers go down, etc." (Sacramento, SMB)

"While electronic recordkeeping is really wonderful and everything, hard copies do not crash and disappear." (Fresno, RES)

- Due to the way they handle their accounting, many would print anyway if received online (plus they save paper and ink expense when mailed to them)
 - Record keeping of printed bills is preferred by many

"I like to have a record of the bills, so I can compare them to previous months. I don't know what it is about doing stuff online, most of the time I just print it so I can read it." (San Francisco, SMB)

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ADVANTAGES/BENEFITS OF PAPER BILL (continued)

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It is easier to draw side by side comparisons with previous periods and spot potential errors when printed

"With the electronic billing, you actually don't get to compare side to side each month, whereas printed bills you do." (San Francisco, SMB)

Seeing the distinctive PG&E colors at the top of the bill (which may not be visible if received electronically and printed in black) helps distinguish from other bills and correspondence

"Unless you're using a color printer, the printing is black and white and it just becomes minutia with everything else." (Fresno, SMB)

Some either don't have access to a computer or wish to minimize their time online

"I for one don't own a computer, so it makes it a whole lot easier if I have a (paper) bill." (Fresno, AG)

Residential customers often need the printed bill as proof of residency (for schools, when applying for public assistance, etc.)

"To get a parking permit, you have to bring the hard copy of a PG&E or utility bill. Same thing for my kids' school. They require a hard copy proof of where you live in that area." (Sacramento, RES)

- Especially in businesses where employee turnover is not uncommon, some fear the bills will sit in limbo when designated recipients are no longer in that capacity
- Some of the business customers have to split a portion of the bill with others (e.g., renters). Receiving it hard copy helps facilitate that process.

"We have four meters on our ranch, three that we're responsible for. One someone else pays for. I do my figuring on the paper bill, and I keep them and I compare." (Sacramento, AG)

In a couple cases, respondents have attempted to access their billing information online via the PG&E website and found the process lacking:

- It doesn't provide the level of detail they expected
- One cannot simply print a PDF version of the printed bill
- It is cumbersome to access.

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MOST CRITICAL UTILITY BILL ELEMENTS

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All customers – Residential and Commercial alike – tend to look primarily for the following information in their bill:

- The total charges
- Due date
- Notification that previous payment was received/processed
- Charges/usage in the current period vs. last year (and for some, vs. the previous monthly period)
 - Some would also like to see historical charges.
- Billing period (including number of days).

Some like to see how the gas and electronic charges compare and, among those with multiple meters, how charges align by meter.

Most of the Residential customers spend no more than few minutes with their PG&E bill (unless they encounter a problem). Commercial customers may put forth a little more effort, but they do not typically spend a great deal of time examining the bill.

"I circled due date and the amount because they are important, so I know when to pay it." (Fresno, RES)

"To see how many kilowatt hours I used this month compared to last year." (Fresno, AG)

"I look at the comparison with last year because if the bill does seem high, you can pick out if there's a huge difference in one of them." (Sacramento, RES)

"Two of our meters are houses. And I look at the comparison – the gas compared to electricity. In fact, I just did it this last month. It was quite a discrepancy between the electricity and gas." (Sacramento, AG)

"If it's a low bill, then we're okay. But if it's high, I'm going through it. I'm scanning through it, and then I'm calling PG&E." (Sacramento, RES)

"Basically I look to see if there is something that is not correct, in my own mind, because I know roughly what the bill should be." (Fresno, AG)

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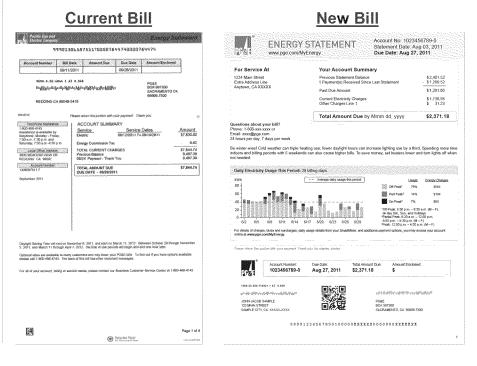


Each respondent was asked to rate two bills: the Current and the New design. Slightly different versions were assessed in each market, though the fundamental elements remained fairly consistent. For illustration purposes, we show the examples presented in San Francisco (the final market). For simplicity, the Small Business bills will also be used to illustrate the Agriculture segment impressions.

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RESIDENTIAL

COMMERCIAL (Small/Medium Business and Agriculture)



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CURRENT BILL

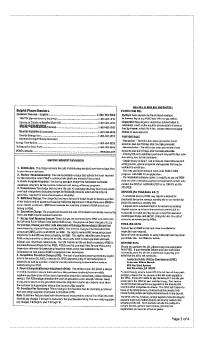


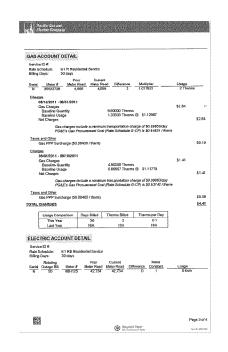
Impressions of the Current bill are largely favorable – especially among those with lower utility charges. The larger the total bill, typically the more scrutiny it receives. Customers with higher expenditures are somewhat more critical, often finding the bill confusing and user unfriendly.

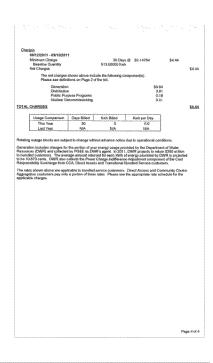
Several general observations are offered by customers:

- Most are keenly aware of the bill as the one they currently receive in the mail at home
- Given the familiarity with the bill, most feel fairly adept at navigating and finding what they need
- They like that it is printed on recycled paper
- The smaller paper format raises differing opinions. Some believe it requires less paper (a good thing), while others are put off by a size that is harder to file than more standard 8 ½" X 11" sized bills.
 - Some respondents also believe that the standard paper size is less costly to produce.









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1:

CURRENT BILL - VERBATIMS

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...Familiarity with Current Bill...

"It is recognizable. The PG&E logo and stuff at the top and the coloring that they use at the top always stands out in my stack of papers, so I know this is my PG&E bill." (Fresno, RES)

"I'm familiar with it and where to look for everything." (Sacramento, RES)

"For me personally, this is the same bill that I get every month, so I'm used to reading this one. I'm more familiar with it. The information is just straight...the amount, the due date, and it just breaks it down and there's not too much on the page to confuse me." (San Francisco, RES)

... Appeal of Smaller Format for Some...

"I like the simplicity. I like the fact that it's actually smaller. I have less paper. Everything that I generally tend to look for is right on top of the bill." (San Francisco, RES)

"I know that when I have a small bill, like when I see the small envelope, that's my PG&E bill. When you're getting junk mail, you know when you see that smaller envelope to take it out of the mix from all the crud." (Sacramento, RES)

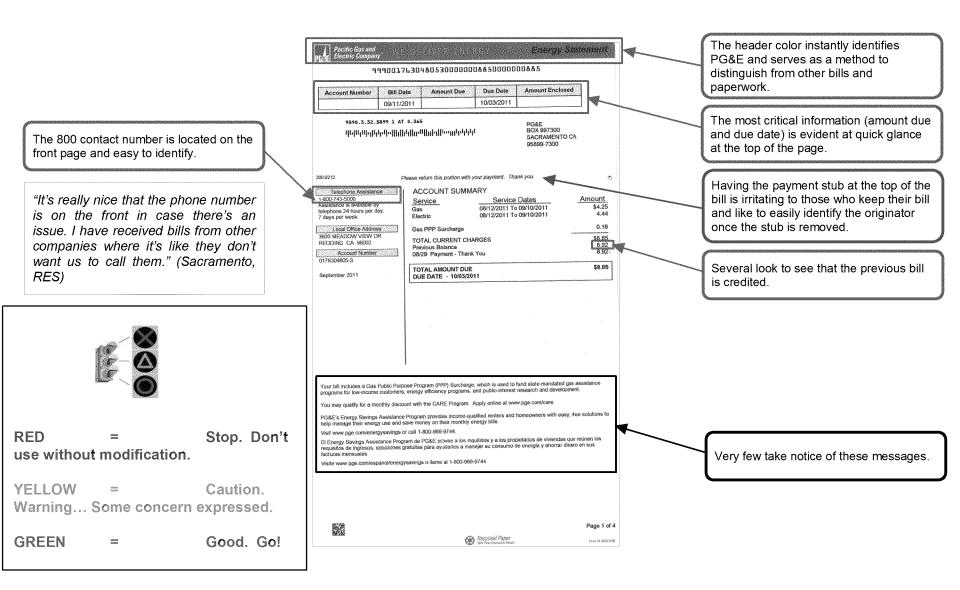
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CURRENT BILL (Page 1 of 4)

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4.1



General Comments:

- Many respondents are initially unaware that this page includes content, with the majority skipping directly to Page 3.
- Once brought to their attention, few say they have ever read the content on the page. Some suggest that the type is too small to catch their attention.

"I have never read this. To me, it just turns me off. I'm done." (Fresno, RES)

"I would never sit and take the time to read that little print. The little print does not have a lot of validity to me." (Fresno, RES)

Most like having the phone numbers available.

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Views are mixed on whether or not the content should be included in the bill at all. Some say that even if unlikely to access, they want it available in case they ever need it.

"It is a very good resource because what if you wanted to dispute your bill?" (Fresno, RES)

Relpful Phone Numbers	
Customer Services - English	1-600-743-500
TBO/TTY (Speechillearing Impaired)	1-600-652-471
Servicio al Cherte en Español (Crimen) 泰福各戶服務電話計構(Crimen)	1-606-660-676
Conversion Hay Spirites (violenments)	1-809-298-843
Senariter Energy Line	
Exergy Tooff Holling	1-800-854-625
To Request A Clairs Form	
PESE'S well-sites.	

- 1. Distribution: The charge recovers the cost of distributing electricity were leav-uchtage leave to your force or business.
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THIS CITE 15 NOW DUE AND PAYABLE PAYERS YOUR BILL

- PAST-DUE BILLS
- Unable to pay on time? Call to discuss reasonable payment
- Too may quality proveduced makes union PTSR-Y CRRE-programs. Dail PGES for air spikulation.
 If a residential customer claims on inshifty to my and PGSE does not offer responsible payment arrangements, behalve may contact the CRUC at 1-889-689-7270 or by TDB/TIY at 415-703-2032.

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39. Mail: Sour payment in the excitesed einvestops.

In Person: Pay at any PEAE forcit effice or pay sistion.

Hopaid Bill: May release a legicial is a multimed below for resettables credit analyse menution of services.

Pay by Phome 1-088-736-7742. Cerbain restrictions apply Onlinet: of wave-payment.

- PAST-DUE BILLS

 Redicional a The bill in due valves you receive it and
 becomes past due 19 days after the date passemind.

 Antervelocional The bill in due when you receive it and
 becomes past due 15 days after the presented.

 Oblina bills are occessioned past due if not past 15 days after
 the onlining fine for pill outdoorse.
- serioripements, special programs and agencies that may be sveitable to assist you. You may qualify forcedused rates under PG&Ps CABE

DEPOSITS (Par PSEE Bules 5.8.7)

- tablish servico, PGBE may require a dopost fo Nat (brica the average monthly bill) or rox-re
- removable powder anaverage injuries pain or con-positions (Nexico the maximum monthly bits)

 A deposit to re-exclusive result or to increase as existing deposit may be up to twice the maximum monthly bits for monthly disk or counts and may be up to invice the maximum. monthly gas charge and electric charge for non-reliantial accounts, as determined by PGSS.

BULES AND RATES The full lest of PG&E's rules and raise is escitable for inspection open request.

Opviouse rates are available to many outlomers and may lower your PG&E bills. Call PG&E for details.

DISPUTED BILLS

DISPUTID DILS.

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Page 2 of 4

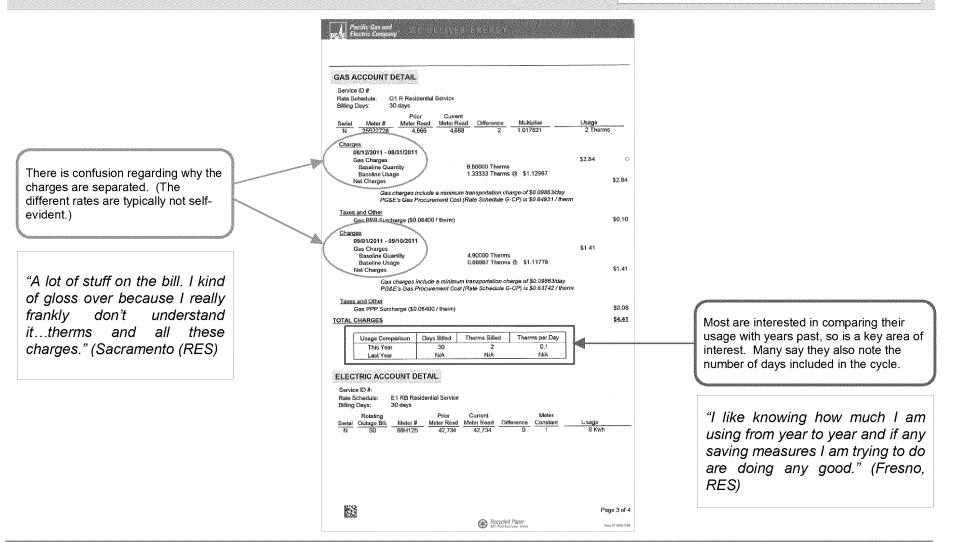
CURRENT BILL (Page 3 of 4)

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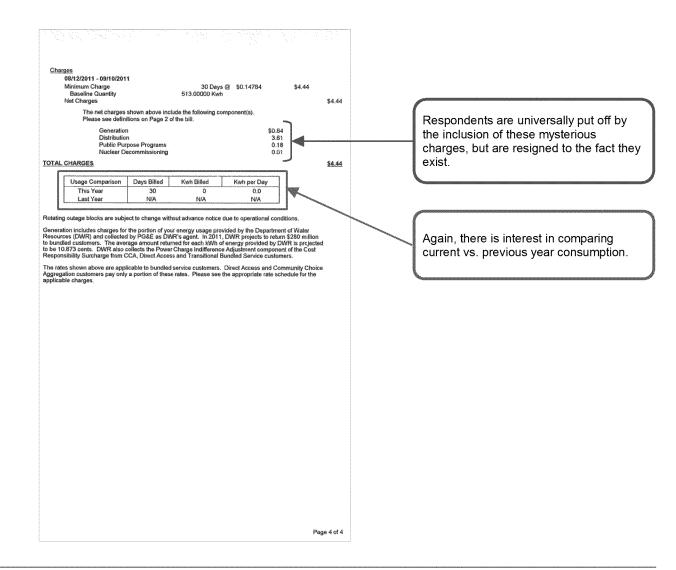
General Comments: This page is generally thought to be confusing. Many "I have no idea what all that means." customers tend to avoid it when reviewing their bill.

(Sacramento, RES)



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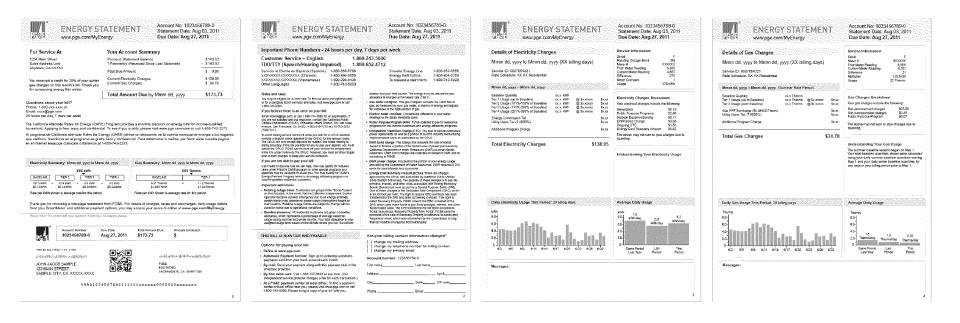
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PROTOTYPE BILL



General Comments:

- Most find the bill cleaner, more modern and easier to read than the current design.
- This version also provides more information about one's bill (e.g., Daily Usage).
- The 8 ½" X 11" paper size is preferred by most for its ease of filing.
- A few think there are simply too many graphs and too much information included.



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PROTOTYPE BILL – VERBATIMS

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...Easier to Read...

"I don't have to search as much as I need to on the other one. This seems clearer." (San Francisco, RES)

"It just seems organized and clear." (Sacramento, RES)

"With that font I would glance at it (Page 2) and understand. Before it was so small." (Fresno, RES)

...Additional Useful Information...

"I'm a sucker for graphs. I really didn't think much of it until I saw the graphs." (San Francisco, RES)

"The graphs, the daily usage and the current/prior readings. I like that a lot better." (Fresno, RES)

"I like the trend over the monthly period because I relate that to how I was doing this or I was gone those three days. You can go back and look." (Fresno, RES)

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PROTOTYPE BILL (Page 1 of 4)

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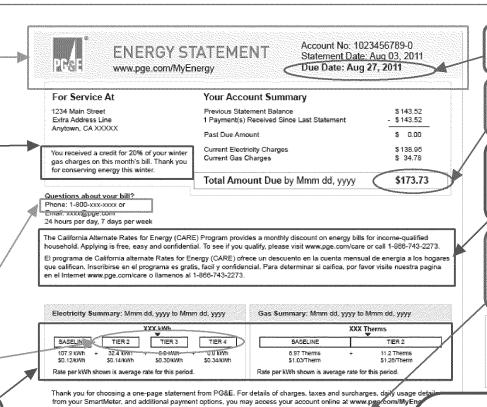
Some mixed feelings are expressed regarding the bill header. While it is noticeable, some feel it lacks the visual impact of the current bill.

A few take note of the credit but suggest that the amount being deducted be positioned in the summary with the reduced amount clearly displayed. (While not addressed in most sessions, this same perception is associated with CARE discounts.)

Given the lack of full phone number displayed, some do not initially spot its presence.

The tiers tend to raise more questions than they answer.

Upon reflection, most understand that the more energy consumed in a period, the higher the unit cost. However, the horizontal method of presentation seems less clear than if it were shown vertically (stacked, one tier on top of the other). A few point out that the same information is also available on Page Three (the vertical representation).



Total Amount Due:

\$173.73

99901234567890100000xxxxxx0000000xxxxxx

Amount Enclosed:

րբերի ֆոլի Մերեր գինի Մինդեր թերի Միլի Արի

BOX 997300 SACRAMENTO, CA 95899-7300 The due date is bold and clear.

The amount owed – the most critical bit of information – is easily identified.

This message is often overlooked as eyes tend to gravitate from the amount owed to the electricity and gas summary. Some find it out of place.

Having the return payment stub located on the bottom of the bill is universally preferred over its previous location at the top of the page.

"The tear should be on the bottom, more clean and you have this nice piece (remaining)." (Fresno, RES)

The QR code is largely unrecognized by most respondents. However, once described and potential uses discussed, several comments ensue:

- Most are indifferent to the inclusion of the code irrespective of whether they would use it or not
- Some question why the code would be positioned on the return stub if, in fact, it is an avenue for customers to learn more about their bill
- A few fear that the code could be misused and provide an avenue to disclose personal information.

Due Date:

Aug 27, 2011

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Please return this portion with your payment. Thank you. No staples, please

Account Number:

1966.22.526.114621 1 AT 0.308

JOHN JACOB SAMPLE

123 MAIN STREET

^{Bart}iğerliği İgeneril işleşi elektriği İgil İgil İği

SAMPLE CITY, CA. XXXXX-XXXX

1023456789-0

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PROTOTYPE BILL (Page 2 of 4)

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General Comments:

- Page 2 is considerably more likely to be spotted than the comparable page on the Current bill. Most attribute its enhanced readability to the larger type size.
- Very few participants claim ever to have reviewed this information and most indicate they are likely to do so.
 - That said, some like the convenience of its presence on the bill in case they ever need it in the future.
- Many find it sufficient to access the content via the PG&E website.
- Several suggest that the section could be moved to a second sheet, thus allowing...
 - more critical information to be positioned on the first page.
 - customers to discard the second page.

A couple participants indicate that the header takes up considerable space that could be used for other content.

The phone numbers are easy to spot.



ENERGY STATEMENT

www.pge.com/MyEnergy

Account No: 1023456789-0 Statement Date: Aug 03, 2011 Due Date: Aug 27, 2011

Important Phone Numbers - 24 hours per day, 7 days per week

Customer Service – English TDD/TTY (Speech/Hearing Impaired) 1-800-743-5000 1-800-652-4712

 Servicio al Cliente en Espanol (Spanish)
 1-800-660-8789

 XXXXXXXXXXXXXXXXX (Chinese)
 1-800-298-8438

 XXXXXXXXXXXX (Vietnamese)
 1-800-298-8438

 Other Languages
 1-800-743-5000

 Smarter Energy Line
 1-800-933-9555

 Energy theft hotline
 1-800-854-8250

 To request a claim form
 1-800-743-5000

Rules and rates

You may be eligible for a lower rate. To find out about our optional rates or for a complete list of our rules and rates, visit www.pge.com or call 1-800-743-5000.

If you believe there is an error on your bill

Email zozozozggoge, com, or call 1-800-743-5000 for an explanation. If you are not salfished with our response, contact the California Public Utilities Commission (CPUC). Consumer Affairs Branch, 505 Van Ness Avenue, San Francisco, CA 94102, 1-809-649-7670 or 415-703-2032 (TDD/TYV).

To avoid having service turned off while you wait for a CPUC decision, enclose a deposit check (payable to the CPUC) for the amount owed. The CPUC will only accept deposits for matters that relate directly to biting accuracy, if it is not possible for you to pay your deposit, you must advise the CPUC. PG&E can not turn off your service for nonpayment while it is under review by the CPUC, however, you must continue to pay your current charges to keep your service turned on.

If you are not able to pay your bill

Call PG&E to discuss how we can help. You may qualify for reduced rates under PG&E's CARE program or other special programs and agencies may be available to assist you. You may qualify for PG&E's Energy Partners Program which is an energy efficiency program for income-qualified residential customers.

Important definitions

- Rodating outage block: Customers are grouped into "blocks" based on their location. In the event that the California Independent System Operator declares a power emergency due to an energy shortage, certain blocks may experience power supply interruptions based on their location. Rotalling outage blocks are subject to change without advance notice due to operational conditions.
- Baseline allowance: All residential customers are given a baseline allowance, which represents a percentage or average customer usage during summer and winter months. Your total allowance is your assigned usage level based on the climate where you the, the current

season and your heat source. The energy that you use within your allowance is charged at the lowest rate (Tier 1).

- Gas meter multiplier: The gas multiplier converts the cubic feet of gas, as meacured by your gas meter, to therms of energy and adjusts for variances in the heat content of gas.
- Electric meter constant: Converts the difference in your meter readings to the actual electricity used.
- Public Purpose Program (PPP): Funds collected to pay for assistance programs for low-income customers and energy-efficiency programs.
- Competition Transition Charge (CTC): The cost of certain purchased power agreements as well as a portion of electric industry restructuring implementation costs as authorized by the CPUC.
- impermentation dottes as authorized by the CPUC.

 DWR bond charge. The charge that recovers the cost of bonds issued to finance a portion of the historic toost of power purchased by California Department of Water Resources (DVR) to serve electric customers. DWR band charges are collected on behalf of DWR and do not belong to PG&E.
- DWR power charge: included for the portion of your energy usage provided by the Department of Water Resources. DWR receives 9.750 cents for each kilowatt hour it provides.
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 Energy Coet Recovery Amount (ECRA): These are charges approved by the CPUC and authorized by California Public Utilities Code Section 646 et ser, The purpose of these charges is to pay the principal, inferest, and other costs associated with Energy Recovery Bonds (Bonds) that were issued by a Special Purpose Entity (SPE). One of these charges is the Dedication Rate Compinents (DRC), which is \$X,XXXXX per kWn. The right to receive DRC revenues has been transferred in the SPE and does not belong to PGRE. This right is called Recovery Property. PCRSE collects the DRC on behalf of the SPE, which uses these funds to pay Bond principal, stress, and other Bond-related costs. The SPE transferred the net Bond proceeds to PGRE to purpose the PGRE. PGRE used the proceeds of the sale of Recovery Property to refinance its barriarupicy Regulatory Asset, which was established by the Commission to help thance PGRE's emergence from bankruptcy.

THIS BILL IS NOW DUE AND PAYABLE

Options for paying your bill

- Online at www.pge.com
- Automatic Payment Service: Sign up to authorize automatic payments sent from your bank account each month.
- By mail: Send your payment along with this payment stub in the envelope provided.
- By Star debit card: Call 1-866-707-0682 at any time. (Our independent service provider charges a fee for each transaction.)
- At a PG&E payment center or local office: To find a payment center or local office near you, please visit www.pge.com or call 1-800-743-5000. Please bring a copy of your bill with you.

Has your billing contact information changed?

- [] change my mailing address
- [] change my telephone number for billing contact [] change my primary email

Account number: 123456789-0

t name ______ Last name ______ lress ______ Apt.#______ _____ Stale ____ ZIP code_____

Phone _____ Email

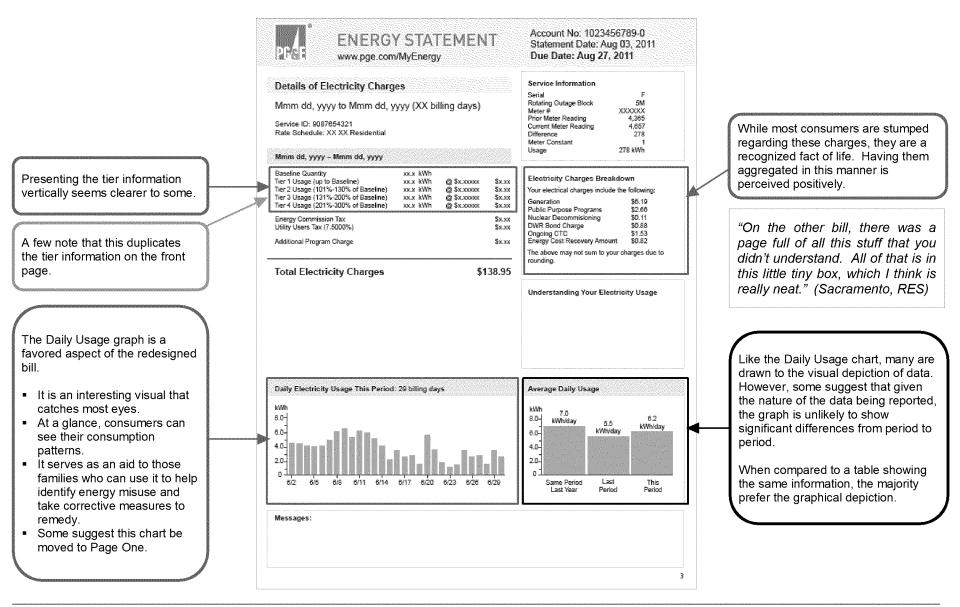
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PROTOTYPE BILL (Page 3 of 4)

Contains confidential information, provided pursuant to PUC § 583





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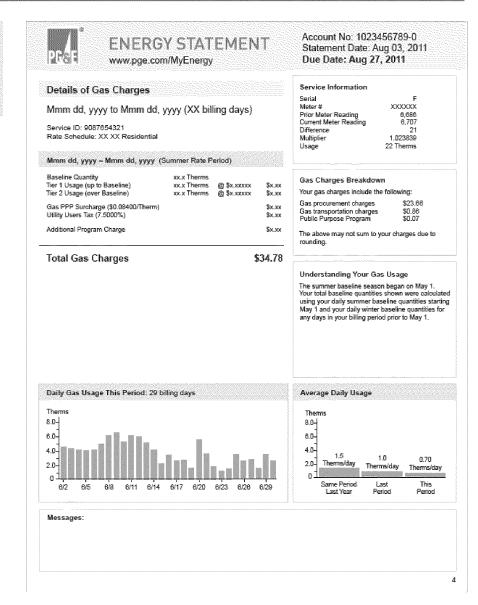
PROTOTYPE BILL (Page 4 of 4)

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General Comments:

Comments similar to those made regarding Page 3 of the bill apply here as well.



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Echoing the sentiment of the Residential participants, the Commercial customers are generally pleased with the current bill.

- Most feel fairly adept at navigating the bill and finding the information they require.
- Being so familiar with the bill seems to contribute to their favorable impressions.

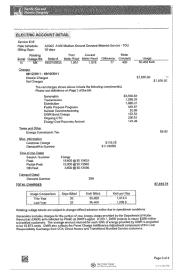
A few overall negative comments are raised:

- Those businesses with multiple meters (common among Agricultural accounts) shown on the same bill:
 - Are frustrated by the lack of delineation from one section to the next
- Often have difficulty identifying which meter is associated with which portion of their property. (This represents a clear opportunity for PG&E to promote a meter-labeling service.)
- The smaller paper format raises objections:
 - It is more cumbersome to file
 - Business-sized checks do not fit the return envelope unless folded.





BILL REDESIGN QUALITATIVE RESEARCH | RESULTS OF RESEARCH



"If they could separate the residential from the agriculture bill, if they could be color-coded or something, it would be easier." (Fresno, AG)

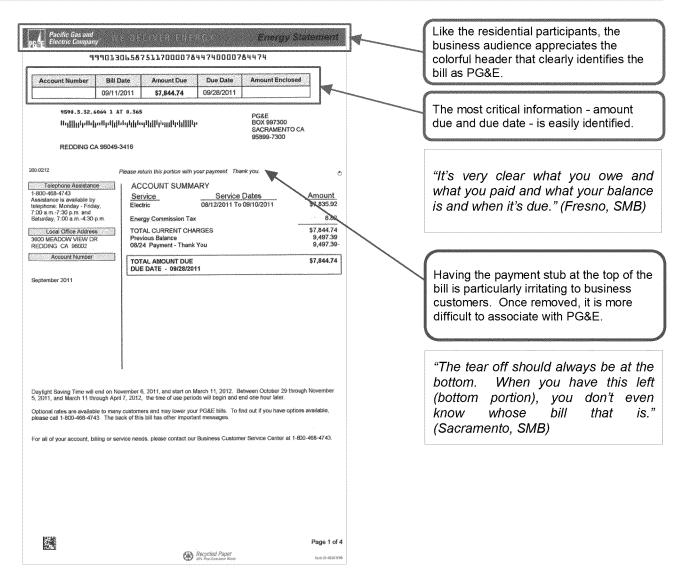
"It would be nice if there was some way to label...actually have a little label for us for our different meters." (Sacramento, AG)

"We use big checks, computer checks, and we have to fold them and I don't like folding checks." (Fresno, AG)

CURRENT BILL (Page 1 of 3)

Contains confidential information, provided pursuant to PUC § 583





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General Comments:

- Similar to the Residential respondents, most are initially unaware that this page includes customer information.
- Few say they have ever read the content contained on Page 2. Again, the small type may contribute to it being overlooked.

"Why do they have to make the things that they're trying to explain to you so small?" (Fresno, SMB)

"I haven't paid attention to it, but I will tell you right now that I have a hard time reading them." (Fresno, AG)

- Most appreciate having the phone numbers available.
- Views are again mixed as to whether or not the content should be included in the bill at all. Most say that even if unlikely to access, they may need to in the future and therefore it should remain.

"At some point, you may want to know (this information), and if it is not there, you'll have to pick up the phone. PG&E has to staff the people to answer the phones to give explanations. That is an added cost to them, which is going to get passed on to us anyway." (San Francisco, SMB)

Helpful Phone Numbers
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DISPUTED BILLS

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Page 2 of 4

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BILL REDESIGN QUALITATIVE RESEARCH | RESULTS OF RESEARCH

CURRENT BILL (Page 3 of 3)

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General Comments: This page is generally thought to be confusing. Seemingly several avoid it when reviewing their bill.

"The terminology is really confusing." (Fresno, SMB)

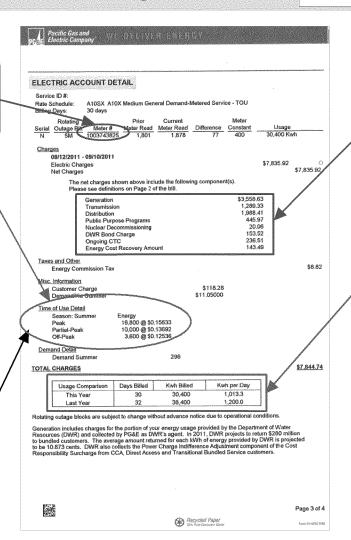
As noted, with multiple meters (more common among the Agriculture audience), it is difficult to distinguish one from another. Being able to assign a meaningful label (e.g., main house) is desired, but few are aware of this feature.

Depending on consumption patterns, Time of Use Detail can be extremely important.

"I think it would be interesting to show us time of day, how much you use and maybe put it in a form of a pie chart or some sort of visual graph." (Fresno, SMB)

Especially among the Agriculture customers, where power charges may represent a significant monthly expense, usage is carefully scrutinized.

Heavy users recognize the cost advantages of using Off-Peak energy, and those that can often shift business operations to maximize energy efficiency.



The miscellaneous charges and fees are universally disliked, but again, most are resigned to these taxes and fees.

"They give you too much information to confuse you, so you just go, 'Okay, whatever." (Fresno, SMB)

Most Commercial customers are keenly interested in comparing their usage with years past.

"The one that really stands out is the comparison of last year's to this year's charges at the end, but you have to weed through all that stuff to get to the end of the bill so you can see it." (Fresno, SMB)

"I like to know what I used last year without having to go back to my files and look it up. It would be nice if they said last year you paid this; this year you are paying this." (Sacramento, SMB)

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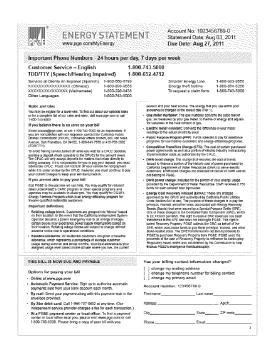
travisresearch

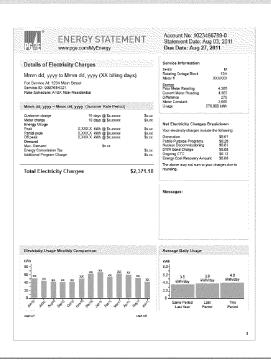


General Comments:

- With little exception, Commercial customers prefer the new bill design over the existing version.
- The font size (excepting Page 2) is believed to be the same size, yet most find the bill significantly easier to read.
- As with the Residential customers, the 8 ½" X 11" paper size is preferred for its perceived ease of filing. With the associated larger return envelope, business customers are able to insert their check without having to first fold it.
 - However, some believe that the larger bill is less eco-friendly based on the additional paper it requires.
- Many prefer the placement of the payment stub at the bottom of the bill, keeping the top portion of all pages consistent with PG&E identification.
- Additional information (e.g., Daily Usage) helps them manage their business more effectively.







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PROTOTYPE BILL - VERBATIMS

Contains confidential information, provided pursuant to PUC § 583



...Overall Preference for New Bill...

"It looks a lot more professional. I think the old bill just looked like it was put together by somebody back in the day." (Fresno, SMB)
"It is as though you guys read our minds; the bigger envelope, the account number in several places. The graphs are really, really nice too."
(Fresno, AG)

...Easier to Read...

"It's set up nicer. When I'm looking for information, it's grouped together better. Just putting things in boxes pulls everything together." (Sacramento, AG)

"There is more white space. It's easier on your eyes." (Sacramento, AG)

"They have bolder headings for each one of the main things (definitions on Page 2). It's not all scrunched up like you're reading ancient text." (Fresno, SMB)

...Additional, Useful Information...

"Your biggest advantage is you get a distinct graphic example of what your daily usage is." (San Francisco, SMB)

"One thing I like about that graph is it gives you a baseline, a visual base, to where you don't have to sit there and really get into it." (Fresno, AG)

"I love these charges by on-peak, part-peak, off-peak. That is really great. It's a mystery right now. Online you can't tell this at all." (Sacramento, AG)

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PROTOTYPE BILL - VERBATIMS (contains end) dential information, provided pursuant to PUC § 583



...Payment Stub on Bottom of Page...

"When you pay this bill, you rip the bottom off instead of the top and then I staple it to my (check) stub and everything is the way it should be." (Sacramento, AG)

"You don't have to tear the top off when you have several bills and you're trying to staple them all together. You can just tear off the bottom." (Fresno, SMB)

...Larger Size Paper...

"Clearer, more concise. I like it being a full paper size versus the smaller size. Much easier in your file cabinets, believe it or not. The little ones hook onto everything." (Sacramento, SMB)

"For the business account, we have longer checks and have to fold them all the time (with the current bills)." (San Francisco, SMB)

"I like the larger bill better because all our bills are the same size." (San Francisco, SMB)

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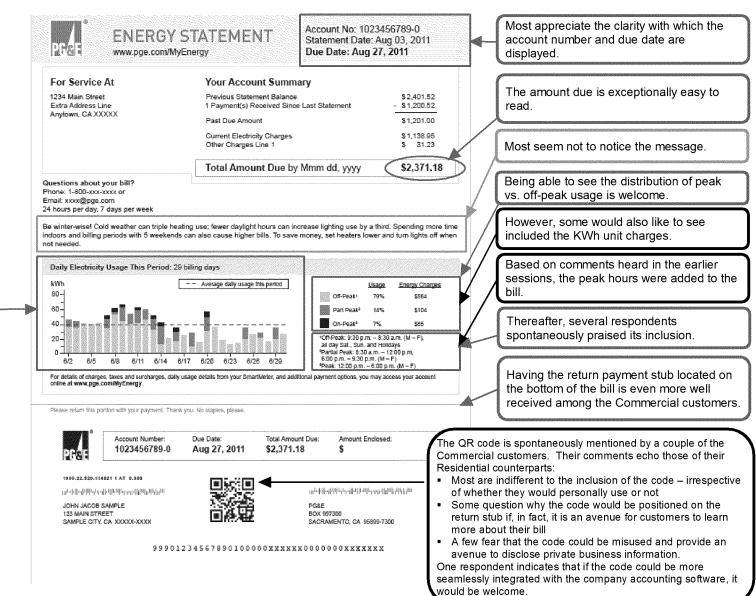
PROTOTYPE BILL (Page 1 of 3)

Contains confidential information, provided pursuant to PUC § 583



Graphs in general – and the Daily Usage in particular – are well received by the business customers.
Providing daily usage offers several advantages:

- At a glance provides a sense of electric usage over the course of the month
- Encourages more extensive review of the bill and investigation if consumption seems out of whack
- Allows business operators to better identify employees who may not be energy efficient and/or help lead them to discovery of electric-powered equipment that may be malfunctioning. (A similar graphic for gas consumption may lead to quicker identification of gas leaks.)



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PROTOTYPE BILL (Page 2 of 3)

Contains confidential information, provided pursuant to PUC § 583



General Comments:

- The readability of this page is superior to the comparable page on the current bill. Most attribute its enhanced readability to the larger type size.
- Few claim to have ever explored this content on the current bill and are unlikely to do in the future. However, several like the convenience of it being located on the bill itself.
- There are some definitions that seem to be lacking (e.g., Demand Charges).
- Some would find it acceptable to access the content via the PG&E website.
- Several suggest that the section could be moved to a second sheet, thus allowing the more critical information to be positioned on the first sheet... allowing them to file just that single page.



Rules and rates

ENERGY STATEMENT

www.pae.com/MvEneray

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A couple respondents wonder whether reducing the width of the header on this and subsequent pages may assist in efforts to reduce the bill to a single sheet.

The phone numbers are easy to identify.

THIS BILL IS NOW DUE AND PAYABLE

Options for paying your bill

Online at www.pge.com

Important definitions

- Automatic Payment Service: Sign up to authorize automatic payments sent from your bank account each month.
- By mail: Send your payment along with this payment stub in the
- · By Star debit card: Call 1-866-707-0682 at any time. (Our independent service provider charges a fee for each transaction.)
- At a PG&E payment center or local office: To find a payment center or local office near you, please visit www.pge.com or call 1-800-743-5000. Please bring a copy of your bill with you.

Has your billing contact information changed?

- [] change my mailing address
- I change my telephone number for billing contact [] change my primary email

Account number: 123456789-0

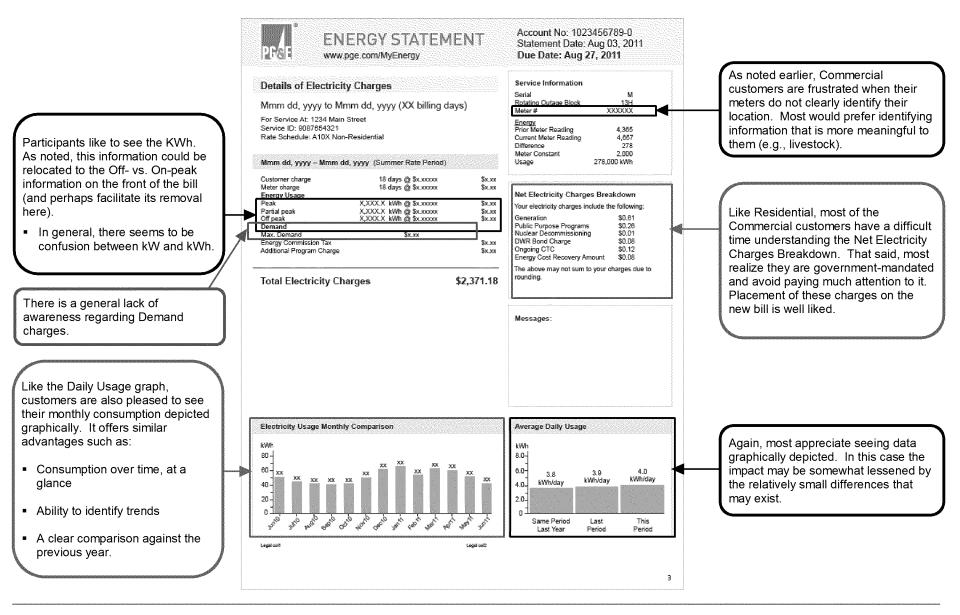
Address		Apt.#
City	State	ZIP code

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PROTOTYPE BILL (Page 3 of 3)

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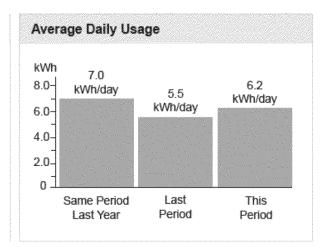
DEPICTION OF AVERAGE DAILY USAGE confidential information, provided pursuant to PUC § 583

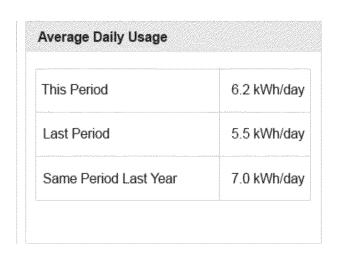


Two alternative methods to depict Average Daily Usage were presented.

- A majority seem to prefer the graphical approach (below left).
- However, given the modest anticipated differences from one period to another, some say the non-graphical approach is actually easier to assimilate.

PREFERRED





"My personal preference is the graph. It is a quicker visual way to look at it." (Fresno, RES)

"Right away it (the graph) tells me that there's a change in usage. I don't have to look at each number." (San Francisco, RES)

"It is pretty close. It doesn't show much of a difference, but if you went from a 38 to a 45, you can just glance and say, 'Wow, we better go back and look at it." (Sacramento, SMB)

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RESIDENTIAL AND COMMERCIAL

PERCEPTIONS OF SINGLE SHEET Boltzans confidential information, provided pursuant to PUC § 583



Many, especially Residential customers with smaller households and lower usage, would welcome the opportunity to receive a single-page bill. They are often less engaged in their utility bill and would prefer more streamlined documentation.

In spite of the interest in the single-page bill, some question its feasibility.

- Some believe that the PUC mandated information along with the information they truly wish to see cannot be accommodated in a single sheet.
- If substantive content is moved to Page 2, some information (on bottom of the page) will be lost as it appears on the backside of the pay stub that will be mailed with their check.
- Others are concerned that the font size will need to be reduced, thus eliminating some of the visual benefits of the new bill format.

Alternatives to the single 8 ½" X 11" sheet include:

Moving Page 2 (Important Definitions) content to a second sheet or the end.

"I think all the information that's on Page Two should be on Page Four just because Page Two should continue on with your bill, but it goes to all this extra information. I would rather have all my bill information come in the first couple pages and then the extra stuff... I'd rather have that on my last page." (Sacramento, RES)

Using an 8 ½" X 14" page with the pay stub at the bottom, thus preserving a remaining, single 8 ½" X 11" sheet for easier filing.

"You can make the bill one page, two-sided if you had to. You wouldn't have a third page." (Fresno, SMB)

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BILL REDESIGN QUALITATIVE RESEARCH | RESULTS OF RESEARCH

RESIDENTIAL AND COMMERCIAL

COMMUNICATING VIA CHECK BOXESa@ NonTole Eal Bibliolati S, Told Bed pursuant to PUC § 583



Reviews are mixed as to whether PG&E should use the bill stub as a means of communicating a message between customers and the utility. Some are accustomed to the approach and see it as an effective way to indicate their preferences. However, others who have utilized such a method in the past fear the information will fail to be delivered to the utility, therefore ultimately inhibiting participation.

QR CODE



Awareness of the QR code is rather modest amongst those participating in the focus groups.

"They might want to explain what it is because I don't really know exactly what it is." (Fresno, SMB)

However, once the process is understood, some are intrigued by it – though few can think of how they would ever use it. Some fear it provides an avenue for public disclosure of their personal information.

"I would not use it. I do not mind it being there for people who are, and it is not that distracting as long as it is not going to hack information if somebody steals my mail." (Fresno, RES)

"I think I would probably only do it if you could click it (QR code) to pay if you had it set up. But other than that, I would probably never, ever even use it." (Sacramento, RES)

At least one Commercial customer can envision the QR code being linked to his accounting software for easy entry of his PG&F information

"It would be nice to just be able to scan the barcode and have that go directly into the Quick Books or some other accounting software, and it would eliminate those errors of people putting the wrong meter numbers and stuff." (Fresno, AG)

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PGS

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September 06, 2011 Project No. 11-099-4

BILLING FOCUS GROUPS Discussion Guide

Introduction (5 - 10 minutes)

Double-click on image to view
Discussion Guide

Residential	Business	
Introduction of moderator Background/purpose of the research – explore billing issues for gas and electric utilities Self introduction of respondents ✓ Name ✓ City ✓ Household size/composition ✓ Number/ages of children (if any) ✓ Occupation (you/other adults)	 Introduction of moderator Background/purpose of the research – explore billing issues for gas and electric utilities Self introduction of respondents Name Position/title Company Type of business Years with company 	

Warm-up (10-15 minutes)

Tonight we are going to be talking about bills you receive at (home/work). To start our discussion, I would like you to start thinking about your PG&E bill. As you may know, some people choose to get their bill online. I believe you folks get your bill printed and it is sent in the mail. I'd like to understand why you choose to get your bill mailed to you. Please use the pencil and paper we have provided to record your thoughts. Jot down whatever comes to mind...the advantages of getting the bill printed...why you don't use the online approach...and so forth. Once everyone has had a chance to do this, we will talk about it together as a group.

(MODERATOR TO EXPLAIN EXERCISE AS NECESSARY, ALLOWING RESPONDENTS TIME TO

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- Open discussion of above.
- Why do you choose to get your bill printed, via mail? Why?
- What benefits/advantages do you associate with receiving printed bills? Why?
- In general, do you receive most of your bills on paper? Why?
 - ✓ To what extent have you considering switching to online billing? Why? Why not?
- How do you see your impressions regarding online vs. paper billing changing over time? How else? Why?

BILL REDESIGN QUALITATIVE RESEARCH | RESULTS OF RESEARCH

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