#### **BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA**

Application of Pacific Gas and Electric Company for Authority to Increase Revenue Requirements to Recover the Costs to Deploy an Advanced Metering Infrastructure

A.05-06-028 (Filed June 16, 2005)

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#### MONTHLY SMARTMETER™ STEERING COMMITTEE UPDATE REPORT OF PACIFIC GAS AND ELECTRIC COMPANY FOR JULY 2012 IN ACCORDANCE WITH THE MAY 4, 2010 ASSIGNED COMMISSIONER'S RULING

#### CHRISTOPHER J. WARNER

Pacific Gas and Electric Company 77 Beale Street San Francisco, CA 94105 Telephone: (415) 973-6695 Facsimile: (415) 973-0516 E-Mail: CJW5@pge.com

Dated: September 12, 2012

Attorneys for PACIFIC GAS AND ELECTRIC COMPANY Pacific Gas and Electric Company (PG&E) submits the attached July 2012

"SmartMeter<sup>™</sup> Steering Committee Update Report" on the deployment and budget status of its Advanced Metering Infrastructure (AMI) Project in accordance with the May 4, 2010 "Assigned Commissioner's Ruling Reopening Proceeding, Requiring That Reports Be Filed in This Proceeding, and Ordering Pacific Gas and Electric Company to Release Prior and Future Reports to the Public," Ordering Paragraph 3. Underlying Decision 06-07-027, Ordering Paragraph 4, requires that this monthly summary report provide the following information: 1) project status; 2) progress against baseline schedule including equipment installation and key milestones; 3) actual project spending vs. forecast; and 4) risk-based contingency allowance draw-down status. The attached report complies with that decision and the Commissioner's Ruling.

Respectfully Submitted,

CHRISTOPHER J. WARNER

By:\_\_\_\_\_

CHRISTOPHER J. WARNER

/s/

Pacific Gas and Electric Company 77 Beale Street San Francisco, CA 94105 Telephone: (415) 973-6695 Facsimile: (415) 973-0516 E-Mail: CJW5@pge.com

Attorneys for PACIFIC GAS AND ELECTRIC COMPANY

Dated: September 12, 2012

SmartMeter<sup>™</sup> Steering Committee Update – July 2012

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- Monthly Updates
  - ► Release Status Update
  - Deployment Status Update
  - ► Schedule Update
  - Deployment Update
  - Budget Status Expenditures by Workstream
  - Budget Status Benefits
  - ▶ Issues / Risks Summary
  - Program Metrics
- Appendix
  - Project Deployment Plan Progress
  - Contingency Reconciliation
  - ► SmartMeter<sup>™</sup> Acronyms

# **Release Status Update**

	EAC	Funded Budget	ITD	Scope	Schedule	Resources	Issues	Risks
IT Releases: June 30, 2012								
Release 1								
Release 2								
Release 3								

Overall         • IT has executed against the SmartMeter plan. HAN enablement and Peak Time Rebate roadmaps are in progress.       • Development for all in-scope functionality completed as of 3/30/12         • Project stabilization work complete for all components except MV90 and NEMs.       • HAN enablement in implementation         • HAN enablement in implementation       • Peak Time Rebate roadmap awaiting Commission approval.	Challenges	Actions/Status
Time Rebate roadmaps are in progress. <ul> <li>Project stabilization work complete for all components except MV90 and NEMs.</li> <li>HAN enablement in implementation</li> </ul>	Overall	Overall
		<ul> <li>Project stabilization work complete for all components except MV90 and NEMs.</li> <li>HAN enablement in implementation</li> </ul>

# **Deployment Status Update**

	EAC	2012 Forecast (2012 EOY / CPI)	Scope	Schedule	Resources	Issues	Risks				
Deployment: June 30, 2012											
Endpoints (2012 YTD)											
Gas Network (2012 YTD)											
Electric Network (2012 YTD)											
Challenges			Actions/Status		-						
<ul> <li>Endpoints</li> <li>Mass deployment nearly complete. Reless concentrated geographic areas.</li> <li>Field Deployment team addressing less solutions and final installations in area</li> <li>Increased number of 'Unable-To-Commeter installations in heavy urban are to Customer Choice.</li> </ul>	ss common meter t as containing meter plete' meters due t	ypes, customized 's left to exchange. o non-standard	<ul> <li>Term Sheet and Remaining met</li> <li>Pilot NEMS-cor approved for Ju</li> <li>Pilot for Transfor Francisco. Dur 4S, 5S) were in</li> </ul>	is is being implet nstallations and d 2012 - 2013 sc ers were release figured meter in ily 2, 2012. ormer-Rated met ing the week of s	mented to addres UTCs. hedule in place w ed as of July 2, 20 stallations began	is remaining vith installatio )12. June 13; bro on June 25, in ditional meter	on contractor. Dader release n San r forms (3S,				
<ul> <li>Initial design scope of electric network</li> <li>Whether additional electric network is review, particularly in light of custome Program.</li> </ul>	necessary is subje		<ul> <li><u>Electric Network</u></li> <li>Tracking opt-outs to assess impacts on network.</li> <li>Working with technology supplier and internal stakeholders to address network coverage in 'hard-to-reach' areas.</li> </ul>								
			S	teering Con	nmittee July	2012 Re	port 4				



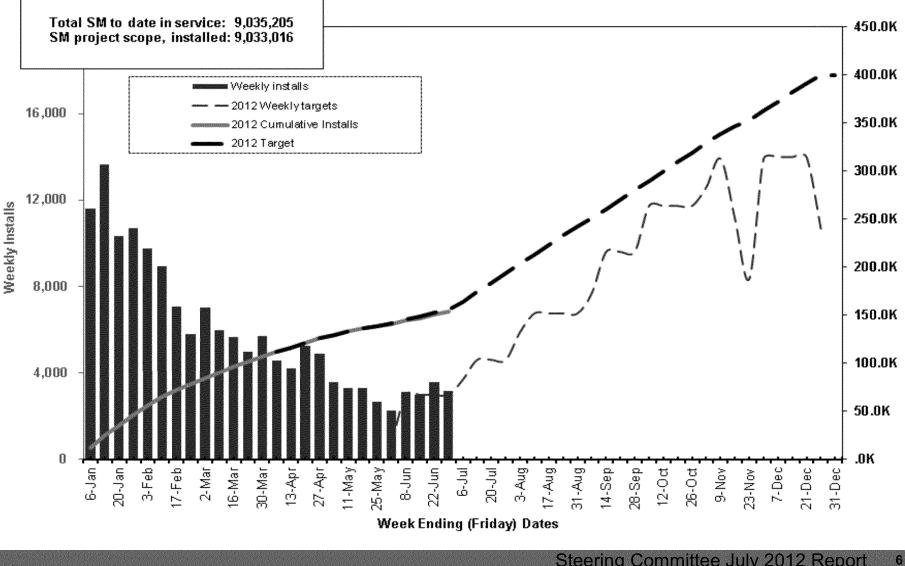
# Schedule Update

	2012											, ,	2013		
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	<b>2013</b> Jan	Feb	Mar
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As of June 30, 2012

### 2012 Install Rate - Weekly Meter Totals



### 2012 Budget Status – Expenditures by Workstream

		Curre	ent Month - Ji	Ine	Yea	r to Date - Ju	ne	2012	Inception to	
#	Work Stream	Budget	Actual	Variance	Budget	Actual	Variance	Annual Forecasts *	Date Actual	#
	A. Capital (000s)									
1	BUSINESS OPERATIONS (PMO)	\$56	\$87	(\$31)	\$860	\$733	\$127	\$1,053	\$50,035	1
2	SM OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,310	2
3	SM FIELD DELIVERY	\$5,376	\$1,950	\$3,426	\$30,454	\$22,624	\$7,830	\$31,018	\$423,974	3
4	SM SOLUTIONS	\$3,562	(\$2,038)	\$5,600	\$10,316	\$234	\$10,082	\$18,727	\$973,312	4
5	IT	\$120	\$138	(\$18)	\$6,456	\$4,985	\$1,471	\$8,548	\$374,612	5
6	Capital Total:	\$9,114	\$137	\$8,977	\$48,086	\$28,576	\$19,510	\$59,346	\$1,833,242	6
	B. Expense (000s)									
7	BUSINESS OPERATIONS (PMO)	\$1,012	\$234	\$778	\$1,955	\$469	\$1,486	\$1,853	\$26,809	7
8	SM OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$56,594	8
9	SM CHANGE MANAGEMENT	\$0	(\$26)	\$26	\$150	\$143	\$7	\$169	\$15,027	9
10	CUSTOMER	\$1,721	\$843	\$878	\$6,181	\$4,036	\$2,145	\$12,899	\$101,036	10
11	SM FIELD DELIVERY	\$23	\$10	\$13	\$186	\$18	\$168	(\$10)	\$18,010	11
12	SM SOLUTIONS	\$0	\$0	(\$0)	\$0	\$32	(\$32)	\$53	\$68,021	12
13	IT	\$207	\$4	\$203	\$1,766	\$955	\$811	\$3,064	\$134,078	13
14	Expense Total:	\$2,963	\$1,065	\$1,898	\$10,238	\$5,652	\$4,586	\$18,028	\$419,576	14
	C. Total: Capital + Expense (000s)									
15	BUSINESS OPERATIONS (PMO)	\$1,068	\$321	\$747	\$2,815	\$1,202	\$1,613	\$2,905	\$76,845	15
16	SM OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$67,904	16
17	SM CHANGE MANAGEMENT	\$0	(\$26)	\$26	\$150	\$143	\$7	\$169	\$15,027	17
18	CUSTOMER	\$1,721	\$843	\$878	\$6,181	\$4,036	\$2,145	\$12,899	\$101,036	18
19	SM FIELD DELIVERY	\$5,399	\$1,960	\$3,439	\$30,640	\$22,641	\$7,999	\$31,008	\$441,984	19
20	SM SOLUTIONS	\$3,562	(\$2,038)	\$5,600	\$10,316	\$266	\$10,050	\$18,781	\$1,041,333	20
21	ІТ	\$327	\$142	\$185	\$8,222	\$5,940	\$2,282	\$11,613	\$508,690	21
22	Capital + Expense Total:	\$12,077	\$1,202	\$10,875	\$58,324	\$34,228	\$24,096	\$77,374	\$2,252,818	22

23 \* 2012 capital and expense forecasts revised to align with updated 2012 - 2013 deployment schedule.

#### Year-to-Date Variance Explanations:

Favorable YTD capital variance (\$19.5M) primarily due to fewer meter/module installations (#3), fewer electric meter purchase s (#4), and delayed timing of initial HAN rollout (#5).

Favorable YTD expense variance (\$4.6M) primarily due to lower spending than planned in Business Operations/PMO (#7), Custome r (#10) and IT (#13).

\* Annual budgets revised with intent to complete project in 2013.

### Steering Committee July 2012 Report 7

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#### SmartMeter Balancing Account (SBA) Credits \*

							Ą	ctual										Remai	ning l	Budget					
#	(\$ in thousands)	2007	2008	2009	2010	2011		Jan	Feb	M	ar	Apr	Мау	Jun		Jul	Aug	Sep		Oct	Νον	Dec	ITD A	Actual	#
1	Activated Meter Benefits:	\$ 111	\$ 4,705	\$ 26,055	\$ 56,313	\$ 25,269	\$	2,479	\$ 2,587	\$2	2,599	\$ 2,626	\$ 2,654	\$ 2,698	\$	2,557	\$ 2,600	\$ 2,644	\$	2,689	\$ 2,734	\$ 2,780	\$ 12	8,095	1
2	Mainframe License Benefits:	\$ 1,250	\$ 5,000	\$ 5,000	\$ 5,000		\$	•	\$ •	\$	-	\$ -	\$ -	\$-	\$		\$ -	\$	\$	-	\$ -	\$ -	\$ 1	6,250	2
3	Total:	\$ 1,361	\$ 9,705	\$ 31,055	\$ 61,313	\$ 25,269	\$	2,479	\$ 2,587	<b>\$</b> 2	2,599	\$ 2,626	\$ 2,654	\$ 2,698	\$	2,557	\$ 2,600	\$ 2,644	\$	2,689	\$ 2,734	\$ 2,780	\$ 14	4,345	3
4	2012 Cumulative Actual + Forecast:						\$	2,479	\$ 5,066	\$7	,665	\$ 10,291	\$ 12,945	\$ 15,642	2 \$	18,200	\$ 20,800	\$ 23,444	\$	26,133	\$ 28,867	\$ 31,647			4

2012 Benefits, Budget vs. Actual and Forecast \*\*

	(\$ in thousands)	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec	
	Budgeted Benefits:		
5	Monthly	\$ 2,373 \$ 2,412 \$ 2,392 \$ 2,432 \$ 2,473 \$ 2,515 \$ 2,557 \$ 2,600 \$ 2,644 \$ 2,689 \$ 2,734 \$ 2,780 5	i
6	Cumulative	\$    2,373   \$   4,785  \$   7,177  \$   9,609  \$  12,082  \$  14,597  \$   17,154  \$  19,755  \$  22,399  \$   25,088  \$  27,822  \$   30,602          6	;
	Actual / Current Forecast:		
7	Monthly	\$ 3,724 \$ 4,244 \$ 4,019 \$ 4,118 \$ 4,302 \$ 3,745 \$ 2,557 \$ 2,600 \$ 2,644 \$ 2,689 \$ 2,734 \$ 2,780 7	,
8	Cumulative	\$ 3,724 \$ 7,968 \$ 11,987 \$ 16,106 \$ 20,407 \$ 24,152 \$ 26,709 \$ 29,310 \$ 31,954 \$ 34,643 \$ 37,377 \$ 40,157	\$
9	YTD Variance	\$ 1,351 \$ 3,183 \$ 4,811 \$ 6,497 \$ 8,325 \$ 9,555 \$ 9,555 \$ 9,555 \$ 9,555 \$ 9,555 \$ 9,555 \$ 9,555 \$ 9,555 \$ 9,555	)

\* 2011 and 2012 SmartMeter Balancing Account (SBA) actuals and forecasts consistent with the GRC Settlement of \$0.92 electric / \$0.02 gas activated meter-month savings and the discontinuation of mainframe license savings already captured in the 2008 base year results

\*\* 2012 benefits, budget versus actual and forecast, do not include meter reading costs and benefits which are being recorded in the Meter Reading Memorandum Account beginning on January 1, 2011.

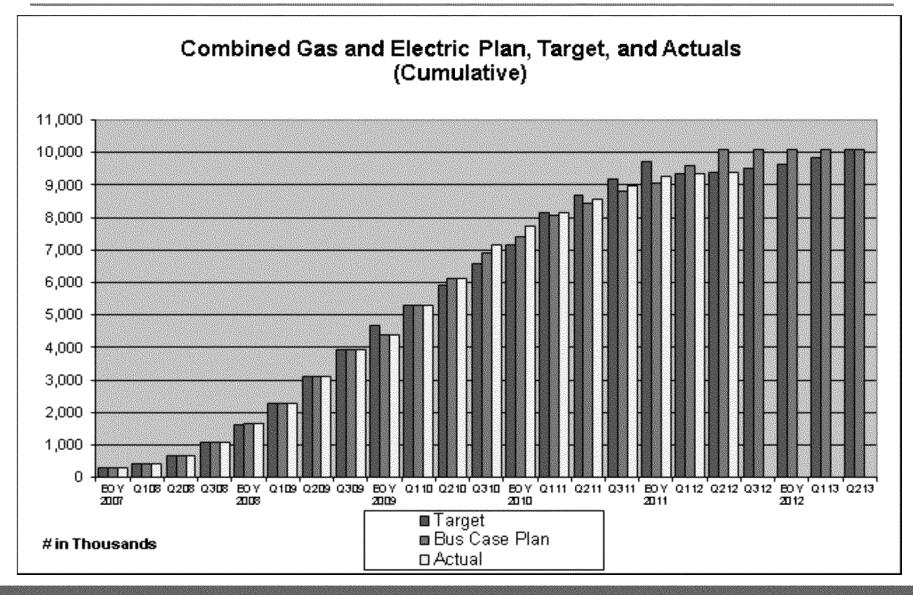
Target Resolution Date	Issue	Impact	Status Summary
Ongoing	Increasing number of installations affected by access refusals and desire for customer choice program.	Increased costs, increase in unable to complete (UTC) back-log, customer change management.	Communicating with customers about the new SmartMeter Opt-Out Program to facilitate customer elections. Customer Choice Phase 2 resolution is expected in 2013.

# **Risks Summary**

#	Created On	1	Р	Score	Prev. Score	Risk	Impact	Status Summary	Assoc. Issue
1	9/30/2011	5	4	20	20	Increased forecast deployment costs and external resources requirement <i>Key drivers:</i> Delays in deployment, resource availability and installation complexity	Increased installation costs and contract resources required to complete remaining installations effectively and timely	Pursuing identified opportunities to increase installation efficiency within ongoing operations and adherence to scope.	
2	9/1/2011	5	3	15	15	Network deployment and performance in 'hard-to-reach' areas can not be completed successfully. <i>Key drivers:</i> Network performance in 'hard-to-reach' areas and availability of alternate solutions.	Deployment delays, resource planning and increased costs.	Pursuing resolution of network coverage in 'hard -to-reach' areas with technology supplier, including potential alternate network solutions.	

### **Program Metrics**

Metric	Key Performance Indicator	May '12 Actual		Jun '12 Actual	2 - Month Results I Target Var	Actual	YTD Target Var	2012 Ye Current	ear End Forecast Target Var	Variance Analysis
P1	SM Earnings Contribution (\$M - estimated)	\$ 5.78	\$ 5.80 0.0%	\$ 5.76	\$ 5.82 -1.0%	34.77	34.92 -0.4%	\$ 71.20	\$ 70.80 0.6%	
P2	OSHA Recordable Rate (YTD)	-	0.51	-	0.51			-	0.51	
P3	MVI Recordable Rate (YTD)	-	0.10	-	0.10			-	0.98	
C1	Customers enrolled in SmartRate (net)	21,731	(track only)	33,709	(track only)					
C2	# of CPUC escalated Customer Complaints	7	(track only)	4	(track only)	30	(track only)			
C10	Customer Complaint Rate (escalated to CPUC)	0.057%	(track only)	0.032%	(track only)	0.019%	(track only)			
D1	Meters/Modules Installed - Electric & Gas	14,139	14,139 0.0%	12,681	12,532 1.2%	153,885	153,736 0.1%	400,000	400,000 0.0%	
D5	UTC Rate	12.1%	15.0% 19.7%	21.8%	45.2%	18.8%	15.0% 25%	15.0%	15.0% 0.0%	See Slide 4 for details
D7	UTCs open beyond 90 days	228,096	(track only)	158,709	(track only)					
D8	CPI - Endpoints	\$104.68		\$124.12		\$125.94		\$82.97		CPI target under review in conjunction with revised deployment plan
D14	Total Weeks of Inventory on Hand - Electric Meters	11	6 80.0%	11	6 81,5%	L				
D15	Total Weeks of Inventory on Hand - Gas Modules	12	6 95.0%	37	6 515.7%					
04	Transition Aging - Average Days	307	(track only)	222	(track only)	200	(track only)	152	(track only)	
O5	SM Billing accuracy % (SA)	99.85%	99.88% 0.0%	99.85%	6 99.88% 0.0%	99.83%	99.87% 0.0%	99.88%	99.88% 0.0%	
O6	SM Billing timeliness % (SA)	99.97%	99.81% 0.2%	99.97%	6 99.81% 0.2%	99.97%	99.80% 0.2%	99.79%	99.79% 0.0%	
07	SM % Bills not estimated (BSEGs)	99.93%	99.90% 0.0%	99.93%	8 99.90% 0.0%	99.96%	99.90% 0.1%	99.90%	99.90% 0.0%	
B2	Meters Activated - Electric & Gas (end of month)	77,765	(track only)	15,897	(track only)	618,078	(track only)	850,412	(track only)	



SmartMeter™ Contingency Reconciliation	\$'000s
Business Case Approved Contingency	177,753
Total Approved Decision Requests Approved and Adopted by Steering Committee	177,753
Approved Project Decision Requests, by Approval Date	
2007	106,329
2008	32,240
2009	20,313
2010	18,871
	177,753

### SmartMeter<sup>™</sup> Acronyms

	SmartMeter Acronyms										
Acronym	Definition	Acronym	Definition								
ABS	Advanced Billing System	MARA	My Account Re-Architecture								
AFCI	Arc Fault Circuit Interrupter	MDMS	Meter Data Management System								
AMI	Advanced Metering Infrastructure	MLPP	Meter Location Problem Project								
AP	Access Point	MPSC	Meter Power Status Check								
Apps	Applications	MV-90	Multi Vendor - 90								
ASM	Automated Storage Management	MVI	Motor Vehicle Incidents								
BDG	Business Development Group	NEMS	Net Energy Metering Services								
CC&B	Customer Care and Billing	NIC	Network Interface Card								
CEDSA	Centralized Electric Distribution System Assets	OIR	Order Instituting Rulemaking								
CoE	Center of Excellence	OIS	Outage Information System								
CPI	Cost Per Install	OMT	Outage Management Tools								
CPUC	California Public Utilities Commission	Ops	Operations								
DART	Distribution Asset Reconciliation Tool	OSHA	Occupational Safety and Health Administration								
DC	Data Center	PCR	Project Change Request								
DCU	Data Collector Unit	PCT	Programmable Communicating Thermostat								
DR	Disaster Recovery	PDP	Peak Day Pricing								
DRA	Division of Ratepayer Advocates	PDR	Project Decision Request								
DSCI	Distribution Control Systems, Inc.	PE	Perfomance Engineering Company								
EA	Ecologic Analytics	РМО	Project Management Office								
EAC	Estimate at Completion	PTR	Peak Time Rebate								
ED	Energy Division	QBR	Quarterly Business Review								
EMR	Electric Meter Reader	RCDC2	Remote Disconnect Phase 2								
EMT	Electric Meter Technician	Rev.	Revision								
EOM	End-of-Month	RF	Radio Frequency								
EON	Emergency Outage Notification	RFA	Request For Authorization								
EOY	End Of Year	RV	Restoration Validation								
FA	Functional Area	SBA	SmartMeter Balancing Accounts								
FD	Field Delivery	SM	SmartMeter								
GE	General Electric Co.	SM Apps	SmartMeter Applications								
GFI	Ground Fault Interrupter	SMU	SmartMeter Upgrade								
HAN	Home Area Network	SR	Service Request								
НС	Head Count	TBD	To Be Determined								
IHD	In-Home Devices	TechArch	Technical Architechture								
ISTS	Information Systems and Technology Services	TIC	Technology Innovation Center								
IT	Information Technology	TLM	Transformer Load Management								
ITD	Inception To Date	του	Time Of Use								
IVR	Interactive Voice Response	UIQ	Utility IQ - SSN software								
кс	Knowledge Center	UTC	Unable To Complete (meter installation)								
KVAR	Kilo-Volts-Amps Reactive	YTD	Year-To-Date								
LOB	Line of Business										

### **CERTIFICATE OF SERVICE**

I, the undersigned, state that I am a citizen of the United States and am employed in the City and County of San Francisco; that I am over the age of eighteen (18) years and not a party to the within cause; and that my business address is 77 Beale Street, San Francisco, California 94105.

I am readily familiar with the business practice of Pacific Gas and Electric Company for collection and processing of correspondence for mailing with the United States Postal Service. In the ordinary course of business, correspondence is deposited with the United States Postal Service the same day it is submitted for mailing.

On September 12 2012, I served a true copy of:

### MONTHLY SMARTMETER™ STEERING COMMITTEE UPDATE REPORT OF PACIFIC GAS AND ELECTRIC COMPANY FOR JULY 2012 IN ACCORDANCE WITH THE MAY 4, 2010 ASSIGNED COMMISSIONER'S RULING

- [XX] By Electronic Mail serving the enclosed via e-mail transmission to each of the parties listed on the official service list for A.05-06-028 and A.07-12-009 with an e-mail address.
- [XX] By U.S. Mail by placing the enclosed for collection and mailing, in the course of ordinary business practice, with other correspondence of Pacific Gas and Electric Company, enclosed in a sealed envelope, with postage fully prepaid, addressed to those parties listed on the official service list for A.05-06-028 and A.07-12-009 without an email address.

VIA HAND DELIVERT AND ELECTRONIC MAIL.	
Administrative Law Judge Douglas Long	Administrative Law Judge Timothy J. Sullivan
California Public Utilities Commission	California Public Utilities Commission
505 Van Ness Avenue	505 Van Ness Avenue
San Francisco, CA 94105	San Francisco, CA 94105
dug@cpuc.ca.gov	tjs@cpuc.ca.gov
Kenneth Lewis	Paul Clanon, Executive Director
Energy Division	California Public Utilities
California Public Utilities Commission	505 Van Ness Avenue
505 Van Ness Avenue	San Francisco, CA 94105
San Francisco, CA 94105	pac@cpuc.ca.gov
kll@cpuc.ca.gov	

#### VIA HAND DELIVERY AND ELECTRONIC MAIL:

I certify and declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Executed on this 12th day of September, 2012, at San Francisco, California.

### /s/ MARTIE L. WAY