From:	Redacted
Sent:	11/16/2012 5:07:01 PM
То:	Zafar, Marzia (marzia.zafar@cpuc.ca.gov); Cherry, Brian K (/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=BKC7)
Cc:	Singh, Devla (devla.singh@cpuc.ca.gov)
Bcc:	
Subject:	RE: Workforce Planning
Hi Marzia	a,
Thank you for the offer to meet and chat as I get started on the Gas Operations Workforce Strategy plan. It will be extremely helpful to understand the big picture on the policy side as I think about where the critical gaps will be in our workforce.	
I will plan to reach out again after the holidays to try and arrange a meeting.	
Thanks in advance for your time.	
Sincerely	· ·
Redacted	
Gas Oper	rations Associate
Pacific G	as & Electric Company
245 Mark	ket Street San Francisco, CA 94105
Redacted	

From: Zafar, Marzia [mailto:marzia.zafar@cpuc.ca.gov] Sent: Friday, November 16, 2012 3:50 PM

To: Cherry, Brian K Cc: Redacted Singh, Devla Subject: RE: Workforce Planning
Hi there,
Sure, we'd happy to meet with him. Devla is our lead on this and she'll join us at the meeting.
Sometime after Thanksgiving would be great.
marzia
From: Cherry, Brian K [mailto:BKC7@pge.com] Sent: Friday, November 16, 2012 10:53 AM To: Zafar, Marzia Cc: Redacted Subject: Workforce Planning

Marzia – Redacted is an MBA working in gas and he heads up a project on workforce planning and development. He is in the very nascent stages of putting a plan together and I thought you might be a good source for him to reach out to. Specifically, how does workforce planning and development fit on the policy side? How do we prepare for the silver tsunami when utilities are constrained by 3-year rate case cycles. I'm hoping for some out of the box think. Can you meet or chat with him?

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