Sent: 2/22/2013 8:11:55 PM To: Florio, Michel Peter (MichelPeter.Florio@cpuc.ca.gov) Cc: Bcc: Subject: RE: Transcript Indeed. Tony handled it fine but I bet it stung! Brian K. Cherry **PG&E** Company VP, Regulatory Relations 77 Beale Street San Francisco, CA. 94105 (415) 973-4977 On Feb 22, 2013, at 7:58 PM, "Florio, Michel Peter" < Michel Peter. Florio@cpuc.ca.gov > wrote: > Worse than the questions I get from them! > From: Cherry, Brian K [BKC7@pge.com] > Sent: Friday, February 22, 2013 12:38 PM > To: Florio, Michel Peter > Subject: FW: Transcript > I love this question during yesterday's earnings call: > Hugh Wynne - Sanford C. Bernstein & Co. - Analyst > Hi. Tony, as you know, the normal utility business model is you provide safe and reliable service; you get to invest a lot of capital doing it; you earn > a nice return on that; and then you pass through the operating cost to the customer. On the gas side, PG&E seems to be running kind of an anti-utility, > where the service isn't safe and reliable; you spend a lot of capital trying to catch up on the safety and incur a lot of integrity management costs; > and then you just write it off. It is kind of like burning \$100 bills. > How confident are you that this is over now? Or do you fear that there could be other items like the right-of-way clearance that are still looming > ahead and might limit your ability to recover capital and operating costs in future?

From:

Cherry, Brian K

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