

**DRAFT Symposium Invitation letter from Gen Hagan – agenda and logistics sheet would be attached
(put on CPUC letterhead)**

On behalf of the California Public Utilities Commission, I invite you to attend the first in a series of safety symposiums we are sponsoring to explore solutions to public safety concerns in California's public utility sector. This symposium, "Forging a New Vision of Safety in California," will be held May 7 & 8 in downtown San Francisco. It will focus on natural gas safety issues. Sessions on the first day will be held at the Milton Marks Auditorium in the Johnson State Office Building at 455 Golden Gate Ave. The second day we will move to the California Public Utilities Commission auditorium at 505 Van Ness Ave., just a block away from the Johnson Building.

This symposium will allow representatives of industry, government and the public to convene and discuss ways to help create a more purposeful safety-first culture across California. A keynote the first day by Deborah Hersman, Chair of the National Transportation Safety Board, will help set the context, followed by panels on safety culture, the regulatory role in leading safety change, and effective emergency response.

There is no charge to attend the conference, but reservations are requested so we can ensure space availability. An optional dinner Tuesday evening at the Marines' Memorial Club requires an RSVP by May 1. Additional details are provided in the attached brochure.

As Director of the Safety & Enforcement Division of the CPUC, I believe our mission is to foster understanding of safety expectations and the consequences of failure, and to assert that safety, with respect to human life and property, is non-negotiable. This symposium is an opportunity to establish collaborative relationships to improve the safety of our public utility systems. I hope you will join me in this important dialog.

Sincerely,

Emory Hagan

Brigadier General (CA-Ret.), and

Director, Safety and Enforcement Division

California Public Utilities Commission