

From: daniel.kammen@gmail.com  
Sent: 3/4/2013 5:00:49 PM  
To: Jacobson, Erik B (RegRel) (/O=PG&E/OU=Corporate/cn=Recipients/cn=EBJ1)  
Yura, Jane (/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=JKY1); [Redacted]  
Cc: [Redacted] Doug.Kim@sce.com  
(Doug.Kim@sce.com); tiglauthier (tiglauthier@gmail.com); [Redacted]  
[Redacted] Cherry, Brian K  
(/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=BKC7); efr@cpuc.ca.gov  
(efr@cpuc.ca.gov); mani@cms.caltech.edu (mani@cms.caltech.edu);  
Paula.Correa@sce.com (Paula.Correa@sce.com); 'Nichols, Jeffrey C.'  
(jcnichols@semprautilities.com) (jcnichols@semprautilities.com); Dempsey, Patrick  
M. <dempsey4@llnl.gov> (dempsey4@llnl.gov) (dempsey4@llnl.gov); Lo, Doris  
(doris.lo@cpuc.ca.gov) (doris.lo@cpuc.ca.gov); Warner, Christopher (Law)  
(/O=PG&E/OU=Corporate/cn=Recipients/cn=CJW5)

Bcc:

Subject: RE: CES-21: Upcoming Board Meetings

This works well.  
dan

On Mon, Mar 4, 2013 at 12:13 PM, Jacobson, Erik B (RegRel) <EBJ1@pge.com> wrote:

TJ

We have some draft bylaws that are almost finalized. It is our intent to distribute these bylaws to the Board for review by this Friday. One of the agenda items for the March 19 meeting would then be to consider and adopt some bylaws. Assuming the bylaws are adopted, the Board would be in a position to consider other governance matters such as election of the Executive Director (listed in the second bullet of David's email) and appointment of a Board Chair.

If the Board wishes to defer consideration of the Board Chair, we could certainly take that issue up at the next Board meeting on April 11<sup>th</sup>. I'd recommend we keep this item on the March 19<sup>th</sup> agenda for discussion purposes and then leave it to the Board to decide whether or not to take any action. We could change the language of the agenda item to read "Discuss and/or Appoint Board Chair".

Erik

**From:** Redacted  
**Sent:** Monday, March 04, 2013 8:28 AM  
**To:** Redacted  
**Cc:** Yura, Jane; [Doug.Kim@sce.com](mailto:Doug.Kim@sce.com); 'Nichols, Jeffrey C.' ([jcnichols@semprautilities.com](mailto:jcnichols@semprautilities.com)); [kammen@berkeley.edu](mailto:kammen@berkeley.edu); [mani@cms.caltech.edu](mailto:mani@cms.caltech.edu); [efr@cpuc.ca.gov](mailto:efr@cpuc.ca.gov); Samii, LaVerne; [Paula.Correa@sce.com](mailto:Paula.Correa@sce.com); Lo, Doris ([doris.lo@cpuc.ca.gov](mailto:doris.lo@cpuc.ca.gov)); Jacobson, Erik B (RegRel); Cherry, Brian K; Dempsey, Patrick M. <[dempsey4@llnl.gov](mailto:dempsey4@llnl.gov)> ([dempsey4@llnl.gov](mailto:dempsey4@llnl.gov))

**Subject:** Re: CES-21: Upcoming Board Meetings

David,

That time is fine. Re the agenda, however, I don't feel in a position to elect a board chair. I only know one of the board members and have never even met the others. I have not seen anything that addresses governance issues of this organization, including our responsibilities and duties of the board. I go into this with the assumption that the board chair should be one of the independent board members, but would like to discuss that with all of the board.

One item that should be on the agenda and seems to be missing is the hiring of the Executive Director. We have a tight schedule and need that done as soon as possible.

I'm about to board a flight to Boston, but happy to discuss these things by phone later.

Redacted

On Mar 3, 2013, at 9:20 PM, Redacted wrote:

CES-21 Board of Directors:

Based on everyone's schedules, we will hold the next Board meeting on March 19 from 9am – 12pm via teleconference.

Redacted since you are not available on this date and time, please designate an alternative to attend for you.

We will send out a public notice for this Board meeting by Friday, March 8, along with the agenda and corresponding materials to be discussed during this Board meeting.

The purpose of this Board meeting is to:

- Appoint the Board Chair
- Approve the CRADA (if finalized by March 8), By-laws, and Executive Director
- Provide guidance on revised research projects and CPUC advice letter

As a reminder, the April CES-21 Board meeting will be on April 11 at LLNL.

If you have any questions, please contact me or Erik.

Thanks,

Redacted

Redacted

pacific gas and electric company

Redacted

From Redacted

Sent: Wednesday, February 27, 2013 2:17 PM

To: Yura, Jane; [Doug.Kim@sce.com](mailto:Doug.Kim@sce.com); 'Nichols, Jeffrey C.' ([jcnichols@semprautilities.com](mailto:jcnichols@semprautilities.com)); [kammen@berkeley.edu](mailto:kammen@berkeley.edu); [mani@cms.caltech.edu](mailto:mani@cms.caltech.edu); [Redacted@cpuc.ca.gov](mailto:Redacted@cpuc.ca.gov)

Cc: Samii, LaVerne; [Paula.Correa@sce.com](mailto:Paula.Correa@sce.com); Lo, Doris ([doris.lo@cpuc.ca.gov](mailto:doris.lo@cpuc.ca.gov)); Jacobson, Erik B (RegRel); Cherry, Brian K; 'Dempsey, Patrick M. <[dempsey4@llnl.gov](mailto:dempsey4@llnl.gov)> ([dempsey4@llnl.gov](mailto:dempsey4@llnl.gov))'

Subject: RE: CES-21: Upcoming Board Meetings (planning)

CES-21 Board of Directors:

Thank you for your schedule availability for the upcoming CES-21 Board meetings in March and April. At this time, please hold April 11 on your calendars as that date appears to work the best for most Board members. We will follow-up with a more detailed schedule for this meeting at a later date.

Unfortunately, there does not appear to be a good date for the Board meeting the week of March 11. Therefore, please provide me with your availability the week of March 18 in table below.

	March 18	March 19	March 20	March 21	M
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Jane Yura  
Doug Kim

Jeff Nichols  
Dan Kammen  
Mani Chandy  
T.J. Glauthier  
Ed Randolph

Thanks,

Redacted

Redacted regulatory proceedings & rates

pacific gas and electric company

Redacted

**From:** Redacted

**Sent:** Monday, February 25, 2013 3:38 PM

**To:** Yura, Jane; [Doug.Kim@sce.com](mailto:Doug.Kim@sce.com); 'Nichols, Jeffrey C.' ([jcnichols@semprautilities.com](mailto:jcnichols@semprautilities.com)); [kammen@berkeley.edu](mailto:kammen@berkeley.edu); [mani@cms.caltech.edu](mailto:mani@cms.caltech.edu); [tjglauthier@gmail.com](mailto:tjglauthier@gmail.com); [efr@cpuc.ca.gov](mailto:efr@cpuc.ca.gov)

**Cc:** Samii, LaVerne; [Paula.Correa@sce.com](mailto:Paula.Correa@sce.com); Lo, Doris ([doris.lo@cpuc.ca.gov](mailto:doris.lo@cpuc.ca.gov)); Jacobson, Erik B (RegRel); Cherry, Brian K; 'Dempsey, Patrick M. <[dempsey4@llnl.gov](mailto:dempsey4@llnl.gov)> ([dempsey4@llnl.gov](mailto:dempsey4@llnl.gov))'

**Subject:** CES-21: Upcoming Board Meetings (planning)

CES-21 Board of Directors:

In follow-up to the CES-21 Workshop held on February 20, we would like to hold two Board of Director meetings between now and April 19 (the date we will file the CES-21 Implementation Plan and Year 1 projects at the CPUC). We are targeting March 11-15 (via teleconference) and April 11-17 (in person, at LLNL). The approximate length of these meetings will be approximately 2-3 hours.

The purpose of the mid-March Board meeting is to:

- Appoint the Board Chair
- Approve the CRADA, By-laws, and Executive Director
- Provide guidance on revised research projects and CPUC advice letter

The purpose of the mid-April Board meeting is to:

- Approve the Year 1 research projects and CPUC advice letter

In order to schedule these two Board meetings, please provide your availability in the table below.

	March 11	March 12	March 13	March 14	March 15
Jane Yura					
Doug Kim					
Jeff Nichols					
Dan Kammen					
Mani Chandy					
T.J. Glauthier	Available	Available	AM possible; PM no	Unavailable	Unavailable
Ed Randolph					

	April 11	April 12	April 15	April 16	April 17
Jane Yura					
Doug Kim					
Jeff Nichols					
Dan Kammen					
Mani Chandy					
T.J. Glauthier	Available	Available	Unavailable	Unavailable	Available
Ed Randolph					

If you have any questions, please contact me or Erik Jacobson  
([EBJ1@pge.com](mailto:EBJ1@pge.com); [Redacted]).

Thanks,

[Redacted]

[Redacted] regulatory proceedings & rates

pacific gas and electric company

[Redacted]

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**BLOG:**

<http://www.greatenergychallengeblog.com/blog/author/dankammen/>