

April 11th, 2013

Mr. Mike Florio
Commissioner
California Public Utilities Commission

Dear Commissioner Florio;

Thank you for agreeing to participate on a panel at the First Natural Gas Safety Symposium sponsored by the California Public Utilities Commission scheduled for May 7th and 8th in San Francisco. The Title for the Symposium is "Forging a New Vision of Safety in California. You should have received an invitation from General Hagan at the PUC through an email dated April 4th, 2013. Please ensure that you or your staff registers for the event so that we have an accurate headcount of attendees. In addition, you are invited to attend the dinner on May 7th at 7PM, following a reception beginning at 6PM at the Marines' Memorial Club and Hotel located at 609 Sutter Street in San Francisco.

Your panel "Safety Leadership-What does the Commission need from Industry and What does Industry need from the Commission in order to improve Public Safety in the State of California"? is scheduled for May 8th beginning at 10:15AM in the Hiram Johnson State Building, Milton Marks Auditorium, 455 Golden Gate Avenue in San Francisco. The panel will conclude at 12PM. The panel's moderator will be Paul Clanon, Executive Director of the CPUC.

The other members of the Panel beside you include;

- . Dennis Arriola, President and COO, Southern California Gas
- . Paul J. Roberti, Commissioner, The Rhode Island Public Utilities Commission
- . Chris Johns, President, Pacific Gas and Electric Company

Each panelist, in turn, will be provided 10-15 minutes to individually address the audience with the balance of the time being allowed for questions.

As an aid to assist you in your preparation we have prepared some suggested topics for discussion. You are not limited to these topics but for the sake of consistency and in the interest of promoting follow on questions we would ask each of you to address the topics below with as much specificity as possible. The purpose of the Symposium is to further open a dialog between the Regulated Gas Utilities and the Regulator(CPUC) about issues and concerns that when positively addressed can result in improved communications, greater efficiency and understanding between the parties- ultimately to benefit the Citizens of California.

Suggested topics for this panel;

- . How specifically can the Commission and the utilities improve their working relationships in the interest of public safety for gas operations in California?
- . From your perspective how can the companies do a better job of meeting regulator needs and what are the barriers to doing so?
- . From your perspective how can the Commission and its staff do a better job of communicating what they need, why and by when to the companies?
- . From your perspective, what constitutes “safe enough” as it relates to the public safety performance of a gas utility?
- . Is public safety really a responsibility that is shared by both the regulated companies and the regulators?
- . How can the public safety performance of the gas utilities in California be measured and communicated effectively to the public in a way that crystalizes their understanding of the risks inherent to operations and the company’s performance to mitigate those risks?

The CPUC would like to publish a brief bio/photo of you on their website for the conference. If you could send these items to me in the next couple of business days I will forward to them for inclusion. Finally, I just want to let you know that Paul Clanon, Executive Director of the CPUC will reach out to you for panel coordination sometime prior to the Symposium.

I will look forward to seeing each of you at the Symposium. Should you or your staff have questions or desire more background please feel free to call me at Redacted or email me at Redacted and I will be glad to help or I will direct you to the right person who can.

Thank you again for your participation and I look forward to meeting you.

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