

**DRAFT Symposium Invitation letter from Gen Hagan – agenda and logistics sheet would be attached (put on CPUC letterhead)**

On behalf of the California Public Utilities Commission (CPUC), I invite you to attend the first in a series of safety symposiums to explore solutions to safety within California's utility services and infrastructure sectors. This symposium, "Forging a New Vision of Safety in California," will be held May 7 & 8 in downtown San Francisco and focus on natural gas safety issues. Sessions will be held at the Milton Marks Auditorium in the Johnson State Office Building at 455 Golden Gate Avenue

This symposium will allow representatives of the natural gas industry, government, and the public to convene and discuss ways to help create a climate and culture that embraces safety as an underlying and timeless principle in everything we do. The keynote speaker on the first day is Deborah Hersman, Chair of the National Transportation Safety Board. Panels will follow Chairman Hersman's introduction to explore the climate and culture of safety, the regulator's role in leading safety change, and effective emergency response.

There is no charge to attend the conference, but reservations are requested so we can ensure space availability. Just click on this symposium registration website and enter your information: <http://events.signup4.com/cpucsafetysymposium>.

Note that an optional dinner Tuesday evening at the Marines' Memorial Club requires an RSVP by May 1.

As Director of the Safety & Enforcement Division of the CPUC, I believe our (industry and regulator) mission is to create a climate and culture that embraces safety as a tool and an enhancement to accomplish our organization's mission. This culture uses risk assessment and risk management as the foundation of assessing safety and the consequences of failure, and to assert that safety, with respect to human life and property, is non-negotiable. This symposium is an opportunity to establish collaborative relationships to develop "win-win" solutions to the safety challenges we face in these dynamic times. I hope you will join me in this important dialog.

Sincerely,

Emory J. Hagan, III  
Brigadier General (CA)  
Director, Safety and Enforcement Division

California Public Utilities Commission

Attachment: 2013 CPUC Safety Symposium Agenda