

From: Ralff Douglas, Kristin  
Sent: 5/30/2013 2:23:15 PM  
To: Doll, Laura (/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=LRDD); Allen, Meredith (/O=PG&E/OU=Corporate/cn=Recipients/cn=MEAe)  
Cc:  
Bcc:  
Subject: RE: recommendation

Thank you both!

**From:** Doll, Laura [mailto:LRDD@pge.com]  
**Sent:** Thursday, May 30, 2013 2:19 PM  
**To:** Ralff Douglas, Kristin; Allen, Meredith  
**Subject:** Re: recommendation

Meredith has graciously agreed to ID(finger?) the right people. You'll hear from her.  
Thanks for reaching out.

**From:** Ralff Douglas, Kristin [mailto:kristin.ralffdouglas@cpuc.ca.gov]  
**Sent:** Thursday, May 30, 2013 02:05 PM  
**To:** Doll, Laura  
**Subject:** recommendation

Hi there, I am starting on my new project, the utility business model of the future. The goal is to understand what is already being discussed in the industry at large and at the utilities including what specifically they think the problem is and what solutions they are recommending. Our end product at this point is a briefing for the Commissioners in October, followed by a larger symposium in the first quarter of next year.

Do you have any names of folks at PG&E who are working on this? We'd ideally like to meet with them sometime in the month of June to understand your views, and it would even better if we could have at least an initial discussion sometime next week.

Thanks for your help!

Kristin Ralff Douglas

Senior Policy Analyst, Sustainability and Customer Engagement

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