

Rulemaking: 12-03-014

Exhibit No.: \_\_\_\_\_

Date: September 30, 2013

Witness: Janice Lin

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**TESTIMONY OF THE CALIFORNIA ENERGY STORAGE ALLIANCE  
ON TRACK 4 ISSUES**

**ORDER INSTITUTING RULEMAKING TO INTEGRATE AND  
REFINE PROCUREMENT POLICIES AND CONSIDER  
LONG-TERM PROCUREMENT PLANS**

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1                   **TESTIMONY OF THE CALIFORNIA ENERGY STORAGE ALLIANCE**  
2                   **ON TRACK 4 ISSUES**

3           This testimony is submitted on behalf of the California Energy Storage Alliance  
4 (“CESA”) in response to the September 16, 2013, Assigned Commissioner and Administrative  
5 Law Judge’s Ruling Regarding Track 2 and Track 4 Schedules (“September 16 Ruling”) that set  
6 this date for the service of reply to the opening testimony of the California Independent System  
7 Operator (“CAISO”), Southern California Edison (“SCE”), San Diego Gas & Electric  
8 (“SDG&E”) and the City of Redondo Beach; opening testimony of all other parties; and  
9 comments on questions posed by Administrative Law Judge (“ALJ”) David Gamson at the  
10 September 4, 2013 prehearing conference.

11           My testimony relates to proposals made by SCE in its opening testimony with regard to  
12 “addressing long term Local Capacity Requirements (“LCR”) needs in SCE’s service area with  
13 all Once Through Cooling (“OTC”) generating facilities, including San Onofre Nuclear  
14 Generating Station Unit Nos. 2 and 3 (“SONGS”), retired in 2022.” Energy Storage is the focus  
15 of my testimony.

16           **A.     Description of CESA**

17           The California Energy Storage Alliance (“CESA”) is a membership-based advocacy  
18 group committed to advancing the role of energy storage in the electric power sector through  
19 policy, education, outreach, and research. Our membership includes technology manufacturers,  
20 project developers, systems integrators, consulting firms, and other clean tech industry leaders.

21           **B.     The Important Role of Energy Storage.**

22           CESA agrees with the following quoted passages from SCE’s testimony:

23                   “SCE’s testimony provides additional studies beyond those provided by the  
24 California Independent System Operator (CAISO) on August 5, 2013,  
25 concerning the need for new resources in SCE’s western Los Angeles Basin

1 (LA Basin) local capacity area. SCE, like the CAISO, presents a scenario in  
2 which gas fired generation (GFG) meets any identified need for new  
3 generation. However, unlike the CAISO, SCE presents transmission upgrade  
4 scenarios and an aggressive Preferred Resource, Scenario as ways of reducing  
5 the need for additional GFG in the LA Basin.

6 Footnote 1. Energy Storage is a potential enabling technology, but is not a  
7 Preferred Resource because it stores power regardless of how that power is  
8 produced. That said, in this document, when SCE refers to Preferred  
9 Resources, SCE is also including Energy Storage in that definition for ease of  
10 use.” (p. 1).

11 “Whether or not a specific type of Preferred Resources can be effective  
12 depends on how quickly Preferred Resources can respond to a contingent need  
13 (if it is controllable), whether it is available across all or most of the times  
14 when needed, and the duration of time it can be available.

15 Footnote 14. Each individual Preferred Resource does not necessarily need to  
16 meet all required attributes. A Preferred Resource that meets some attributes  
17 can be used as part of an overall portfolio that satisfies all required attributes.  
18 For example, if a four-hour duration is needed, two Energy Storage devices,  
19 each with two-hour capacity, could be used sequentially to meet need.” (pp.  
20 18-19).

21 Energy storage is an important technology class for meeting LCR needs in general,  
22 including those in SCE's service territory. Energy storage is an extremely diverse and modular  
23 resource class that addresses many of SCE's stated needs, including facilitating transmission  
24 upgrade deferral, and does so effectively (especially given SCE's definition of effectiveness for  
25 Preferred Resources). Storage resources are controllable and dispatchable (sometimes providing  
26 services almost instantaneously) and can provide services "across all or most of the times when  
27 needed," needed. Energy storage also has multiple resource subsets with diverse durations.  
28 Further, as SCE's statement says (footnote 14), energy storage resources can be modified or  
29 aggregated to help meet SCE’s many needs. Therefore, energy storage represents an important  
30 resource class in general, and especially for meeting the system needs laid out in SCE's LCR  
31 statements.

1           **C.     The Importance of Reasonable Energy Storage Procurement.**

2           SCE’s local capacity requirement solicitation is not reasonable. In its current solicitation  
3 of energy storage resources, SCE uses unreasonably restrictive discharge duration requirements  
4 and arbitrary operational lifetime performance specifications. The Commission should in no way  
5 consider SCE’s solicitation as a standard template for other energy storage procurement. While  
6 suitable for some applications, blind use of those requirements will lead to a potentially sub-  
7 optimal resource mix through the exclusion of cost effective resources with shorter durations  
8 and/or operational lifetimes.

9           Further, it should be noted that generation-classified third-party owned resources can  
10 provide distribution system benefits (customer sited and distribution sited), and when proposed  
11 energy storage does so its value should be acknowledged. This is consistent with SCE’s  
12 proposed evaluation process in its LCR solicitation. It would follow that if a “reliability”  
13 application project receives credit for a generation function (i.e. SCE’s procurement plan  
14 proposes that “dual use” storage would receive LCR credit and that this should apply whenever  
15 such storage meets any RA/generation need) then the same rules applying to generation  
16 procurement, including third-party bidding and independent evaluation, should apply. If SCE  
17 can reasonably calculate estimates of other costs and/or benefits that are directly attributable to  
18 an offer, then these estimates will be included in the quantitative valuation, and ultimately, in the  
19 offer’s NPV. For example, LCR procurement is required to ensure that there are sufficient  
20 resources in certain sub-areas of the Big Creek/Ventura and LA Basin local reliability areas.  
21 Also, within these specific areas there are locations where additional generation would not only  
22 satisfy the LCR needs, but also enhance the reliability of the distribution system. In these  
23 instances, the benefits of new generation are twofold: 1) LCR procurement, and 2) distribution  
24 system benefits that reduce, eliminate or defer the need for other reliability upgrades. When

1 offers provide this additional benefit of eliminating, reducing or deferring costs that would  
2 otherwise be incurred, SCE should estimate and ascribe the resulting avoided cost as a benefit to  
3 the offer.

4 Utility-specific resource solicitation application and cost-effectiveness methodologies are  
5 foundational to the direction and success of statewide energy storage procurement. Accordingly,  
6 the development of solicitation applications and cost effectiveness methodologies should be  
7 conducted via a transparent process with opportunities for external stakeholder input. External  
8 stakeholder input will be extremely valuable during such development, as the energy storage  
9 market contains a vast diversity of expertise with the ability to identify best practices and areas  
10 for improvement based on successful commercial deployment outside of California. The energy  
11 storage industry, markets, and stakeholder knowledge are also constantly evolving, so  
12 transparency and stakeholder input should continue with biennial revisions of both applications  
13 and methodologies, consistent with the planned procurement schedule. By creating a  
14 comprehensive and accurate process with sound evaluation methodologies, utilities can ensure  
15 that resources that provide the most net benefits to the system are those procured, to the benefit  
16 of the grid and ratepayers.

17 This concludes my testimony.

18 My Statement of Qualifications is contained in Attachment 1 hereto.

## ATTACHMENT 1

### STATEMENT OF QUALIFICATIONS



JANICE LIN

FOUNDER AND MANAGING PARTNER, STRATEGEN CONSULTING, LLC

CO-FOUNDER, CALIFORNIA ENERGY STORAGE ALLIANCE (CESA)

Janice brings more than two decades of experience in clean energy strategy, market development, and corporate strategy to Strategen. During this time she has advised a diverse range of clients including renewable energy equipment manufacturers and service providers, large corporations diversifying into clean energy, and real estate developers building sustainable communities.

Janice co-founded the California Energy Storage Alliance (CESA) in 2009, and currently serves on the Board of Advisors for the Energy Policy Initiatives Center (EPIC) and the Energy Storage Committee of Joint Venture Silicon Valley. Prior to founding Strategen in 2005, Janice held several senior management positions with PowerLight Corporation (now SunPower Corporation), including Vice President of Product Strategy and Vice President of Business Development. During her tenure at PowerLight, Janice led initiatives in product and new market strategies, business development, regulatory affairs, strategic partnerships, investor relations, and customer finance.

Janice holds an MBA from the Stanford Graduate School of Business, a BS from the Wharton School, University of Pennsylvania, and a BA in International Relations from the University of Pennsylvania's College of Arts and Sciences. She is the winner of ESA's 2013 Phil Symons Energy Storage Award.

### **About Strategen**

Strategen is a strategy consulting firm that helps organizations launch profitable, long-term ventures in clean energy markets. Since 2005 Strategen has developed tailored strategies for a range of clients, from global Fortune 100 firms to well-funded startups, empowering them with the insight they need to tackle their most critical business issues and develop lasting competitive advantage. Strategen's team has deep roots in the renewables market – particularly solar and energy storage, and has established itself as a trusted advisor in clean energy markets.

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### **About the California Energy Storage Alliance**

The California Energy Storage Alliance (CESA) is a membership-based advocacy group committed to advancing the role of energy storage in the electric power sector through policy, education, outreach, and research. CESA was founded in January 2009 by Janice Lin, Managing Partner of Strategen Consulting, and Don Liddell, Principal of Douglass & Liddell. CESA's mission is to make energy storage a mainstream energy resource, which accelerates the adoption of renewable energy technology and promotes a more efficient, reliable, affordable, and secure electric power system.

[www.storagealliance.org](http://www.storagealliance.org)