

From: Ralff Douglas, Kristin
Sent: 9/30/2013 7:08:21 PM
To: Affonsa, Deborah (/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=DTA31); Zafar, Marzia (marzia.zafar@cpuc.ca.gov)
Cc: Allen, Meredith (/O=PG&E/OU=Corporate/cn=Recipients/cn=MEAe); Reilly, Brooke A (/O=PG&E/OU=Corporate/cn=Recipients/cn=BAR11)
Bcc:
Subject: RE: Briefing Material for Oct 8th En Banc

1. Hi All, I can not speak for the questions from either NRDC or EF. We did not discuss them with either group, nor did we edit them at all. We just passed them on to the Commissioners, not so much so they would be asked, but so that the Commissioners could understand what kinds of issues groups might want to see addressed.
2. My own thought on the NRDC questions is that they are interested in educating the stakeholders on what the current business model is and how utilities make money, which is not widely understood. I don't actually think the question will get asked, especially since Joe Scalise will cover this in part in his presentation.

If you have any other questions or concerns on the questions, please feel free to pass them on.
Thanks, Kristin.

From: Affonsa, Deborah [DTA3@pge.com]
Sent: Monday, September 30, 2013 6:13 PM
To: Zafar, Marzia; Ralff Douglas, Kristin
Cc: Allen, Meredith; Reilly, Brooke A
Subject: RE: Briefing Material for Oct 8th En Banc

Ladies – I was looking at the attachments and I know I am new to this from a regulatory perspective – but the questions from NRDC give me pause to think – do they not understand the fundamentals of the how CA utilities make money? On the other hand, the EF's questions are more in line with the strategic nature of the en banc. As we count down to the event – we are here to help if you need anything! Deb

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From: Zafar, Marzia [mailto:marzia.zafar@cpuc.ca.gov]
Sent: Monday, September 30, 2013 3:34 PM
To: Prusnek, Brian C; Allen, Meredith; Cherry, Brian K; Michael.Hoover@sce.com;

Laura.Genao@sce.com; Eekhout, Juancho; Affonsa, Deborah
Cc: Ralff Douglas, Kristin
Subject: RE: Briefing Material for Oct 8th En Banc

They were given to us by NRDC and EF. We're sent them to the five commissioners in case they want to ask or just food for thought

Marzia Zafar – California Public Utilities Commission – Zaf@cpuc.ca.gov – 415-703-1997

From: Prusnek, Brian C [<mailto:BPrusnek@semprautilities.com>]
Sent: Monday, September 30, 2013 3:33 PM
To: Zafar, Marzia; Allen, Meredith; bkc7@pge.com; Michael.Hoover@sce.com; Laura.Genao@sce.com; Eekhout, Juancho; 'Affonsa, Deborah' (DTA3@pge.com)
Cc: Ralff Douglas, Kristin
Subject: RE: Briefing Material for Oct 8th En Banc

Thanks for this. just one question – can you give a context to the attachment with the questions? were those submitted by NRDC and EF? Or something else? Just want to be able to explain what the document is when I forward it on internally. Thanks!

From: Zafar, Marzia [<mailto:marzia.zafar@cpuc.ca.gov>]
Sent: Monday, September 30, 2013 3:18 PM
To: Allen, Meredith; bkc7@pge.com; Prusnek, Brian C; Michael.Hoover@sce.com; Laura.Genao@sce.com; Eekhout, Juancho; 'Affonsa, Deborah' (DTA3@pge.com)
Cc: Ralff Douglas, Kristin
Subject: FW: Briefing Material for Oct 8th En Banc

FYI – thanks again Deb for helping us organize this effort. Please forward to your organization as you see fit.

Marzia Zafar – California Public Utilities Commission – Zaf@cpuc.ca.gov – 415-703-1997

From: Zafar, Marzia
Sent: Monday, September 30, 2013 3:16 PM
To: 'SBerberich@caiso.com'; 'Robert Weisenmiller (rweisenm@energy.state.ca.us)'
Cc: 'khubner@caiso.com'; 'ccross@energy.ca.gov'; Ralff Douglas, Kristin
Subject: FW: Briefing Material for Oct 8th En Banc

Hello,

This is in advance of the October 8th – next Tuesday – en banc on the utility business model of the future. You'll be seated at the dais along with the 5 CPUC Commissioners.

Please let us know if you have any questions/concerns.

Regards,

Marzia Zafar - Director, Policy & Planning Division

California Public Utilities Commission | zaf@cpuc.ca.gov | 415-703-1997

From: Ralff Douglas, Kristin
Sent: Monday, September 30, 2013 2:53 PM
To: Peevey, Michael R.; Ferron, Mark J.; Florio, Michel Peter; Peterman, Carla J.; Sandoval, Catherine J.K.
Cc: Zafar, Marzia; Fitch, Julie A.; Brown, Carol A.; Katague, Ditas; TerKeurst, Charlotte; Khosrowjah, Sepideh; Prosper, Terrie D.; Clanon, Paul; Randolph, Edward F.
Subject: Briefing Material for Oct 8th En Banc

Commissioners and staff,

In advance of next Tuesday's en banc on the Utility Business Model of the Future, attached please find three documents for your information. The first is a staff briefing paper, the second is a document containing questions that NRDC and the Energy Foundation suggest be asked of

the CEO panel, and the third is a powerpoint presentation put together from the three IOUs.

Finally, this is a link to a webpage put together by the Energy Foundation which contains several industry publications on the topic.

<http://americaspowerplan.com/>

Please let me know if you would like briefing on any of this. Best regards, Kristin

Kristin Ralff Douglas

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