

Frances Yee Manager Regulatory Compliance Gas Operations

6111 Bollinger Canyon Rd. 4<sup>th</sup> Floor San Ramon, CA 94583

925-328-5733 Fax: 925-328-5591 Internet: FSC2@pge.com

October 7, 2013

Mr. Mike Robertson Gas Safety and Reliability Branch Safety and Enforcement Division California Public Utilities Commission 320 West 4<sup>th</sup> Street, Suite 500 Los Angeles, CA. 90013

Re: State of California – Public Utilities Commission General Order 112-E Audit – PG&E's Distribution Integrity Management Program

Dear Mr. Robertson:

The Safety and Enforcement Division (SED) Gas Safety and Reliability Branch (GSRB) of the CPUC conducted a General Order 112-E audit of PG&E's Distribution Integrity Management Program from December 10 to 13, 2012. On September 6, 2013, the SED submitted their audit report, identifying violations and findings. Attached is PG&E's response to the CPUC audit report.

Please contact Redacted	for any questions you may have
regarding this response.	

Sincerely,

/S/Frances Yee

Attachments

Redacted Aimee Cauguiran, CPUC ¢Е cc: Dennis Lee, CPUC Liza Malashenko, CPUC Bill Gibson, PG&E

PG&E Jane Yura, PG&E

## **INSPECTION INFORMATION**

Inspection Dates	Finding	CPUC Contact	CPUC Phone #
December 10-13, 2012	NOV – 1	Aimee Cauguiran	(415) 703-2055

#### **INSPECTION FINDING**

CPUC Finding1. 49 CFR §192.1007 – What are the required elements of an integr management plan?"A written integrity management plan must contain procedures for developing and implementing the following elements: (a) Knowledge. An operator must demonstrate an understanding of its gas distribution system developed from reasonably available information. (1) Identify the characteristics of the pipeline's design and operations and the environmental factors that are necessary to assess the applicable threats and	
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and operations and the environmental factors that	
are necessary to assess the applicable threats and	-
risks to its gas distribution pipeline.	
(2) Consider the information gained from past design,	
operations, and maintenance.	
(3) Identify additional information needed and provide	е а
plan for gaining that information over time throug	h
normal activities conducted on the pipeline (for	
example, design, constructions, operations or	
maintenance activities)."	
a) PG&E's Risk Management Program (RMP)-15 Attachment C l	ists
various data sources used to identify threats and evaluate ris	
distribution system. However, PG&E mainly uses its Integrat	
Information System (IGIS) and Riskmaster databases to extra	
regarding leaks repaired in its natural gas distribution system	
perform threat identification and analysis. PG&E provided a	
blank A-form (leak repair) which field personnel complete in	
PG&E enters the information from the A-Form into its IGIS da	
	atabase.
During the audit, the Audit Team found that although RMP-1	5 lists the
data fields in IGIS and Riskmaster databases that the PG&E D	
(DIMP Team) utilizes to support its threat and risk analysis, P	
not identify which of these data fields are required to perfor	
analysis. Since the IGIS information is dependent on the acc	
thoroughness of the field personnel completing the A-forms,	
needs to specify in RMP-15 the data fields its uses for its three	
risk analysis. This will also provide PG&E better guidance in i	
"data gaps" which will require further research or review of	other

Definitions:

records. An example of a data field requiring accurate and complete information is whether there was an injury or fatality resulting from a gas leak.

Furthermore, PG&E uses conservative values for missing information in RMP-15. To avoid possibly skewing the risk ranking due to a large number of conservative default values in a threat population, the Audit Team informed the DIMP Team that it must provide additional specificity in RMP-15 to include identification of missing data, including a plan to acquire missing, inaccurate, or incomplete data necessary to fill in gaps by knowledge. The Audit Team also informed PG&E that RMP-15 must also include the use of other data sources besides the IGIS and Riskmaster databases (i.e. Tangible Property List) to fill in missing required data for analysis and minimize use of default values.

PG&E revised RMP-15 Revision 4, Section 4.4, to now identify the required data fields for its threat identification. RMP-15 also mentions that additional data processing is typically required. However, PG&E did not provide a description of the criteria used to "scrub" the data within RMP-15. Please provide SED a copy of the criteria used for data scrubbing.

Additionally, PG&E does not specify in its revised RMP-15 the planned actions to acquire missing or incomplete required data. Although revised RMP-15 Section 4.5 describes the other methods that PG&E uses to collect information about its gas distribution system, PG&E must develop an action plan that clearly emphasizes the importance of collecting the missing required data.

### **PG&E RESPONSE**

PG&E agrees with this finding. PG&E will revise the "Leak Repair Data Reformatting & Scrub Process" to clarify what steps are to be taken if data is incomplete or missing. Specifically, the following detail will be added:

1. Where possible, PG&E will identify a secondary source of data to be used if the primary data source is unavailable.

2. If a secondary source of data is not available, PG&E will evaluate the importance of the data to the DIMP. Through sensitivity analysis, PG&E will assess if the quantity and type of missing data has the potential to skew the risk results and areas identified for risk mitigation. If the RCA areas are changed as a result of the missing data, then PG&E will identify and document process changes to ensure the data is collected in the future.

Definitions: NOV – Notice

PG&E's "Leak Repair Data Reformatting and Scrub Process, Rev. 2" (Attachment 1) contains the criteria used for data scrubbing that is currently in use as part of the 2013 DIMP Cycle.

#### ATTACHMENTS

Attachment #	Title or Subject
1	Leak Repair Data Reformatting and Scrub Process (Rev 2)

#### **ACTION REQUIRED**

Action To Be Taken	Due Date	Completion Date	Responsible Dept.
Update Leak Repair Data Reformatting and Scrub Procedure to identify secondary data sources and a process to follow if data is unavailable.	March 14, 2014		DIMP
Incorporate risk results sensitivity analysis into risk assessment and RCA identification process.	March 14, 2014		DIMP

#### **INSPECTION INFORMATION**

Inspection Dates	Finding	CPUC Contact	CPUC Phone #
December 10-13, 2012	NOV – 2	Aimee Cauguiran	(415) 703-2055

### **INSPECTION FINDING**

ION FINDING
2.49 CFR §192.1007 – What are the required elements of an integrity
management plan?
<ul> <li>management plan?</li> <li>"(b) Identify threats. The operator must consider the following categories of threats to each gas distribution pipeline: Corrosion, natural forces, excavation damage, other outside force damage, material, or welds, equipment failures, incorrect operations, and other concerns that could threaten the integrity of its pipeline. An operator must consider reasonably available information to identify existing and potential threats. Sources of data may include, but are not limited to, incident and leak history, corrosion control records, continuing surveillance records, patrolling records, maintenance history, and excavation damage experience."</li> <li>a) RMP-15 Revision 3 described PG&amp;E's process for identifying Potential threats discovered through field experience, nonleaking incident investigations, internal SMEs (field interviews and field questionnaire), National Transportation Safety Board (NTSB), PHMSA Advisory Bulletins, or other industry reports. The DIMP Team presented its review list of PHMSA Advisory Bulletins to identify threats that may exist in PG&amp;E's system. Additionally, RMP-15 Attachment C lists additional data sources beyond IGIS and Riskmaster which PG&amp;E generally uses during Root Cause Analysis (RCA). However, PG&amp;E only applies its RCA process on Known Threats.</li> <li>The Audit Team reviewed RMP-15 and determined that it did not describe how the DIMP Team uses additional data sources, such as excavation damage not resulting in a release of natural gas, near-miss events, and Operations and Maintenance records, to identify Potential threats in its system. Also, PG&amp;E did not include a review of Potential Threats. Although these threats smay not have caused damage in PG&amp;E's facilities, this will allow an opportunity for the company to be proactive and address the threats before they</li> </ul>
cause significant damage or injury.

Definitions:

Revised RMP-15 Attachment E contains a TSC meeting agenda template, which includes a discussion of new Potential Threats. However, the Audit Team determined that it still is not clear how the DIMP Team or the TSC uses other available information such as operations and maintenance records to identify Potential Threats. Although PG&E discusses the Division-specific issues or concerns during its DIMP Field review, the Audit Team believes that PG&E must consider reasonably available resources including a separate review of the operations and maintenance records to validate if the records reflect any concerns brought up during the DIMP Field review, and if there are any other areas that could potentially have been missed during the discussion with Division personnel.	
<ul> <li>b) The original RMP-15 lacked detail on how the DIMP Team gains more knowledge of Potential Threats, including those concerns raised during its DIMP Field Reviews and Field Questionnaires. During the audit the Audit Team and PG&amp;E discussed a concern raised by a local distribution engineer regarding the anode replacement cycle. Although the DIMP Team appeared to have taken additional steps to validate the concern, the procedure did not describe this validation process for Potential Threats.</li> </ul>	
The revised RMP-15 states that PG&E collects Potential threats from various sources that the DIMP Team reviews for applicability to PG&E's distribution assets. The appropriate TSCs review and approve the final list of Potential Threats. Attachment E of the revised RMP-15 states the TSC is responsible for developing a process to review the applicability of threats to PG&E's system. However, RMP-15 does not describe in detail how the DIMP Team considers the pipeline's designs operations, maintenance, and environmental factors that can affect the integrity of the pipeline in assessing applicability and validity of potential threats.	5
	<ul> <li>template, which includes a discussion of new Potential Threats. However, the Audit Team determined that it still is not clear how the DIMP Team or the TSC uses other available information such as operations and maintenance records to identify Potential Threats. Although PG&amp;E discusses the Division-specific issues or concerns during its DIMP Field review, the Audit Team believes that PG&amp;E must consider reasonably available resources including a separate review of the operations and maintenance records to validate if the records reflect any concerns brought up during the DIMP Field review, and if there are any other areas that could potentially have been missed during the discussion with Division personnel.</li> <li>b) The original RMP-15 lacked detail on how the DIMP Team gains more knowledge of Potential Threats, including those concern raised during its DIMP Field Reviews and Field Questionnaires. During the audit the Audit Team and PG&amp;E discussed a concern raised by a local distribution engineer regarding the anode replacement cycle. Although the DIMP Team appeared to have taken additional steps to validate the concern, the procedure did not describe this validation process for Potential Threats.</li> <li>The revised RMP-15 states that PG&amp;E collects Potential threats from various sources that the DIMP Team reviews for applicability to PG&amp;E's distribution assets. The appropriate TSCs review and approve the final list of Potential Threats. Attachment E of the revised RMP-15 states the TSC is responsible for developing a process to review the applicability of threats to PG&amp;E's system. However, RMP-15 does not describe in detail how the DIMP Team considers the pipeline's design: operations, maintenance, and environmental factors that can affect the integrity of the pipeline in assessing applicability and validity of</li> </ul>

### **PG&E RESPONSE**

PG&E agrees with this finding. PG&E agrees that a more detailed process is needed for identifying and documenting potential threats, validating their applicability to the gas distribution system, and evaluating their risk. A new Attachment to RMP-15 will be developed to address potential threats for the 2014 DIMP Cycle. The following items will be detailed in this new process:

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- Identify data sources to be used for potential threat reviews.
- Review of the data for potential threats.

- Threat Steering Committee review of identified potential threats.
- Assess risk significance of the potential threats.
- Documentation of the results of the review.
- Document action that will be taken to address the potential threat.

#### ATTACHMENTS

None

### ACTION REQUIRED

Action To Be Taken	Due Date	Completion Date	Responsible Dept.
Develop a new Attachment G to RMP-15	March 14, 2014		DIMP
to document the process for identifying and			
risk ranking potential threats.			

## **INSPECTION INFORMATION**

Inspection Dates	Finding	CPUC Contact	CPUC Phone #
December 10-13, 2012	NOV – 3	Aimee Cauguiran	(415) 703-2055

#### **INSPECTION FINDING**

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CPUC	3.	······································
Finding		management plan?
		"(c) Evaluate and rank risk. An operator must evaluate the risks associated with its distribution pipeline. In this evaluation, the operator must determine the relative importance of each threat and estimate and rank the risks posed to its pipeline. This evaluation must consider each applicable current and potential threat, the likelihood of failure associated with each threat, and the potential consequences of such a failure. An operator may subdivide its pipeline into regions with similar characteristics (e.g., contiguous areas within a distribution pipeline consisting of mains, services and other appurtenances; areas with common materials or environmental factors), and for which similar actions likely would be effective in reducing risk."
		a) During the audit, PG&E identified its pipeline threats as Known Threats, Emerging Threats, and Potential Threats. PG&E groups the threats into eight general categories as required in 49 CFR §192.1007(b). RMP-15 Section 5 defined these threats as follows:
		<ul> <li>Known Threats: Threats contributing to 0.5% or greater of the total leak count.</li> </ul>
		<ul> <li>Emerging Threats: Threats that contribute to less than 0.5% of the total leak count.</li> </ul>
		<ul> <li>Potential Threats: Non-leaking and are discovered through field experience, internal Subject-Matter Experts (SME), etc.</li> </ul>
		RMP-15 Section 6.2 described PG&E's relative risk model used to rank risks of threats that resulted to leaks. PG&E said that it evaluated Emerging Threats and Potential Threats qualitatively to determine if action is required to mitigate the threats.
		The Audit Team found that the RMP-15 lacked detail on how PG&E evaluated and addressed Emerging and Potential threats. Emerging Threats in particular, although contributing to less than 0.5% of the total leaks, are existing threats that PG&E must address beyond the manner of Potential Threats. Although such a threat can occur at a low frequency, it may result in a high consequence event.

Definitions:

	Since the audit, PG&E revised RMP-15 and currently identifies pipelines threats as Known Threats (resulted to leaks) and Potential Threats (non-leaking events). The DIMP Team uses a relative risk model to rank risks of Known Threats. PG&E continues to use a qualitative method in evaluating Potential Threats to determine if it needs to take action to mitigate the threats. PG&E needs to describe in RMP-15 how it conducts qualitative ranking of Potential Threats.
	b) PG&E's risk algorithm calculates a threat's total risk value as the summation of the product of Likelihood of Failure and Consequence of Failure for each individual leak caused by the threat. Since PG&E currently uses leak data to identify threats in its system, Likelihood of Failure is equal to 1. The Consequence of Failure includes individual component attributes with assigned weight values.
	During its review of the Consequence components, the Audit Team found the assigned default weight values for the following attributes to be zero if the data is unknown.
	<ul> <li>Other Injury: Number of non-employee injuries</li> <li>Employee Injury: Number of employee injuries</li> <li>Other Fatality: Number of non-employee fatalities</li> <li>Employee Fatality: Number of employee fatalities</li> </ul>
	PG&E stated that the company is likely to have this information due to civil liabilities. However, defaulting of these unknowns to zero can potentially rank a higher threat lower than it should be (a less conservative approach). Although PG&E lists in its revised RMP-15 these consequence factors as either required data or a mandatory field, PG&E needs to emphasize to its field crews that they need to provide accurate information and shall not leave fields blank on the A- Form. In which case, if these are truly required data fields, there should be no default values for these consequence factors.
	c) RMP-15 Section 6.7 describes PG&E's process for determining high risk areas with poor Program and Activities Addressing Risk (PAAR) performance. PG&E further analyzes these fields through its Root Cause Analysis (RCA) process. During the audit, PG&E corrected its definition of high risk as areas with a calculated risk greater than one standard deviation instead of two standard deviations. This correction is reflected in RMP-15 Revision 4 Attachment B.
Definitions	PG&E cross references the level of risk for each threat (low, medium, high) with its PAAR performance (good, fair, poor) using a five-year linear trend of leak repairs for a geographic area for each threat. PG&E : NOV – Notice of Violation

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		divides its areas for no excavation damage by		d threats by
	and operation risk analysis of constrained a to provide fo similar charac across its var that adequat highest densi	vide geographical territ nal conditions. For this of non-excavation relat at the PG&E Division ler r additional subdivisior cteristics to effectively ying areas. PG&E must ely demonstrate where ity, and appropriately a pe masked across a wid	s reason, the subdivi and threats should no vel. PG&E must moon of its assets into an identify threats and t establish subdivision address the threat in	ision used for ot be dify its process eas with rank risks ons in its DIMP og based on its that specific
	matrix. Durir with high risk revision of RM	e 7.1 shows the Risk lengthe audit, PG&E only the audit, PG&E only threat with poor PAAI MP-15 stated that PG& anageable number for	y performed RCA in a R performance. The E developed this thr	areas identified earlier
	causes, result system's three measure the Preventive an Team express RCA process should also co performance base its RCA p instead, must needed to im	tess is an integral part of ting to a better unders eats. The RCA process effectiveness of its PA and Mitigative measures sed its concern that the only to areas of high ris onduct sufficient analy and medium risk/poor process on its limitatio t assess system risks ar uplement its DIMP effect lit, PG&E expanded the o also include areas of	tanding of the pipeli also provides opport AR, and identify add s needed to reduce r e current procedure sk/poor performance rsis in areas of high r r performance. PG& ns in personnel reso ad dictate the amounctively.	ne distribution tunities to itional risk. The Audit constrains the e, when PG&E isk/fair E must not urces. It nt of resources
		poor performance as s	shown below:	
		Good	Performance Fair	Poor
Risk	Low	Review next	Review next	Review next
		DIMP cycle	DIMP cycle	DIMP cycle
	Medium	Review next DIMP cycle	Review next DIMP cycle	Perform RCA

Definitions:

	High	Review next DIMP cycle	Perform RCA	Perform RCA
		nade to the RCA proce this audit finding.	ess to expand quadra	nts requiring

### **PG&E RESPONSE**

2a)

PG&E agrees with this finding. PG&E agrees that a more detailed process is needed for identifying potential threats, validating their applicability to the gas distribution system, and evaluating their risk. A new Attachment to RMP-15 will be developed to address potential threats for the 2014 DIMP Cycle. The following items will be detailed in this new process:

- Identify data sources to be used for potential threat reviews.
- Review of the data for potential threats.
- Threat Steering Committee review of identified potential threats.
- Assess risk significance of the potential threats.
- Documentation of the results of the review.
- Document action that will be taken to address the potential threat.

### 2b)

PG&E agrees with the finding, and that the use of default data in the risk algorithm should be minimized. PG&E does not agree that field personnel are the appropriate source for this consequence data (injury, fatality, damage). Field personnel's primary responsibility is to respond to the event, make conditions safe and restore service. Once this is complete, incident investigation and claims processing is turned over to other personnel. As a result, IGIS consequence data should not be the primary source of data since it is only as accurate as what is known by the field at the time of event response. Riskmaster is the best source of information for injury and fatality data and damage costs. The consequence data (injury, fatality, damage) used in the DIMP risk algorithm uses Riskmaster as the primary source of data with IGIS as a secondary source. However, RMP-15 currently identifies IGIS as the primary source of data. PG&E will revise RMP-15 section 4.4 to reflect injury, fatality, and damage as required data fields for Riskmaster.

### 2c)

PG&E agrees with this finding. PG&E agrees that our risk results need to be further subdivided to gain greater insights. For the 2013 DIMP cycle, PG&E had incorporated line-use and leak source data. PG&E is continuing to evaluate if the DIMP group can further refine the risk results.

2d) PG&E agrees with this finding, and as noted by the CPUC, has made changes to the RCA

process that satisfy this finding. PG&E implemented changes to address these concerns in Revision 4 of RMP-15 which became effective in March 14, 2013.

PG&E would also like to clarify the difference between system performance and Programs and Activities to Address Risk (PAAR) performance as it relates to RMP-15 sections 6.7 and 7.7. System performance is an evaluation of the leak trend over a 5-year period. PAAR performance is an evaluation of the effectiveness of a specific program designed to reduce isk. PG&E will update RMP sections 6.7 and 7.7 to make this distinction more clear.

### ATTACHMENTS

None

### **ACTION REQUIRED**

Action To Be Taken	Due Date	Completion Date	Responsible Dept.
Revise RMP-15, section 4.4 to identify the	March 14, 2014		DIMP
Injury, Fatality, and Damage as required			
fields for Riskmaster and not for IGIS			
Revise RMP-15 section 6.7 to clarify how	March 14, 2014		DIMP
PG&E determines areas of risk.			
Revise RMP-15 section 7.7 to clarify the	March 14, 2014		DIMP
meaning of performance as used in the			
Risk and Performance cross matrix.			

## **INSPECTION INFORMATION**

Inspection Dates	Finding	CPUC Contact	CPUC Phone #
December 10-13, 2012	NOV - 4	Aimee Cauguiran	(415) 703-2055

#### **INSPECTION FINDING**

CPUC	ION FINDING         4. 49 CFR §192.1007 – What are the required elements of an integrity
Finding	management plan?
	"(f) Periodic Evaluation and Improvement. An operator must re-evaluate threats and risks on its entire pipeline and consider the relevance of threats in one location to other areas. Each operator must determine the appropriate period for conducting complete program evaluations based on the complexity of its system and changes in factors affecting the risk of failure. An operator must conduct a complete program re-evaluation at least every five years. The operator must consider the results of the performance monitoring in these evaluations."
	RMP-15 Section 9 describes the evaluations and reviews PG&E conducts within the various portions of the DIMP program, including a review of the RMP-15 (written plan) annually and the re-evaluation of the program every five years.
	Specifically, PG&E describes in Section 9.2 the annual review of its threats conducted by the TSCs, DIMP Risk Management, and DIMP Engineering teams. The Audit Team found that RMP-15 lacked detail on how PG&E conducts the annual review of threats, including a development of formal evaluation process defining certain milestones needed to complete the evaluation. For instance, the evaluation should identify certain tasks (i.e. Field Reviews, RCA, etc.) to be completed prior to the annual evaluation by the TSC. A structured agenda or guidance document for the TSC annual review could provide PG&E more understanding of the data sources, context of the review, and expected outcome of the review.
	The revised RMP-15 Attachment E which contains the TSC charter currently states that TSC can conduct it meetings to support the various DIMP phases. Additionally, RMP-15 Section 9.2 states that it is after the threat identification and risk ranking of known and potential threats phases that the TSC conducts its review for accuracy. RMP-15 must also require the TSC to review the PAAR performance measures, and the analysis used to determine which areas require RCAs, including the appropriateness of the distribution band used to make the determination for RCA.

Definitions:

Similarly, RMP-15 Section 9.8 must also provide detail on the DIMP
program re-evaluation every five years. PG&E must describe, at a minimum, what documents and records it reviews to measure the
overall program effectiveness, and how PG&E uses the results of
performance monitoring in RMP-15 Section 8 in its evaluation.

#### **PG&E RESPONSE**

PG&E agrees with this finding. PG&E is in agreement that more detail needs to be provided in RMP-15 Section 9 which describes the processes involved when performing annual reviews and the five year program evaluation.

PG&E will place the annual reviews described in Section 9.2 in the appropriate Sections 5 and 6 with the detailed processes that are needed to conduct the review. Section 9.2 will be eliminated and Section 9 will focus on the five year program evaluation.

In addition, Section 9.8 will be updated to reflect the CPUC recommendations to:

- 1. List out documents used in review to measure the overall program effectiveness, and
- 2. Describe how the results of performance monitoring in RMP-15 Section 8 are used in the review to measure the overall program effectiveness

In regards to TSC review of PAAR and RCA identification, PG&E will create a new section in RMP-15 to specify in one location all the responsibilities for TSC review of DIMP cycle activities. Currently, these responsibilities are dispersed in the various sections of the RMP. Consolidating into a single section will improve clarity of the TSC responsibilities.

### ATTACHMENTS

None

### **ACTION REQUIRED**

Action To Be Taken	Due Date	Completion Date	Responsible Dept.
Update RMP-15 to remove section 9.2 and	March 14, 2014		DIMP
update sections 5 and 6 to incorporate			
detailed process on annual review of threat			
identification and risk ranking.			
Update RMP-15 to specify in one location	March 14, 2014		DIMP
all the responsibilities for TSC review of			
DIMP cycle activities.			
Update RMP-15 Section 9.8 to list out	March 14, 2014		DIMP
documents used in review to measure the			
overall program effectiveness			
and describe how the results of			
Definitions: NOV – Notice of Violation			<u> </u>

AOC – Area of Concern

performance monitoring in RMP-15		
Section 8 are used in the review.		

Definitions:

#### **INSPECTION INFORMATION**

Inspection Dates	Finding	CPUC Contact	CPUC Phone #	
December 10-13, 2012	NOV –5	Aimee Cauguiran	(415) 703-2055	

#### **INSPECTION FINDING**

CPUC	5.	49 CFR §192.1011 – What records must an operator keep?
Finding		
		"An operator must maintain records demonstrating
		compliance with the requirements of this subpart for at least
		10 years. The records must include copies of all superseded
		integrity management plans developed under this subpart."
		RMP-15 Section 13 describes PG&E policy for retaining records and supporting documentation demonstrating compliance with the requirements of the code that PG&E will keep for a minimum of 10 years. During the audit, PG&E representatives mentioned that there is currently no intention to adopt a company-wide record retention policy affecting its distribution system operations and maintenance records. Instead, the DIMP Team will take snapshots of records reviewed as a part of the DIMP cycle.
		The Audit Team found that PG&E needed to include in RMP-15 guidance and to identify specific documents and records that demonstrate compliance to this part of the code, requiring a 10-year retention period. PG&E revised RMP-15 Section 13.2 to include the list of documents and records that it uses through the various phases of its DIMP and is required to maintain for at least 10 years. The revision made to the RMP- 15 satisfies this Audit Team's finding.

#### **PG&E RESPONSE**

PG&E agrees with this finding, and as noted by the CPUC, has appropriately revised RMP-15 to address this finding. During the audit exit meeting, the CPUC had identified concerns with the lack of specificity regarding documents for record retention to demonstrate compliance with the DIMP 49 CFR Part 192, subpart P. In response, PG&E implemented changes to address these concerns in Revision 4 of RMP-15 which became effective in March 14, 2013.

### ATTACHMENTS

None

### **ACTION REQUIRED**

No further action required.

Definitions:

#### **INSPECTION INFORMATION**

Inspection Dates	Finding	CPUC Contact	<b>CPUC Phone #</b>
December 10-13, 2012	AOC – 1	Aimee Cauguiran	(415) 703-2055

#### **INSPECTION FINDING**

CPUC	1.	Covered facilities under DIMP
Finding		
		RMP-15 Section 2 defines PG&E's systems that covered under DIMP.
		The current revision of RMP-15 identified some numbered pipelines
		that are operating over 60 psig but are not considered transmission
		under 49 CFR §192.3. The Audit Team recommended that PG&E
		perform a comprehensive review of its system annually, including a
		review of PG&E Drawing Number 086868 which lists pipelines
		operating over 60 psig, to ensure that PG&E covers all its distribution pipelines in its DIMP.
		PG&E extended the list of Covered Facilities in RMP-15 Revision 4.
		SED reviewed the extended list and is satisfied with revisions PG&E
		made addressing this area of concern.

#### **PG&E RESPONSE**

PG&E agrees with this recommendation, and as noted by the CPUC, had made revisions to RMP-15 to incorporate this recommendation. During the audit exit meeting, the CPUC had identified concerns with the definition of covered facilities within the scope of the DIMP. In response, PG&E implemented changes to address these concerns in Revision 4 of RMP-15, which became effective in March 14, 2013.

### ATTACHMENTS

None

### **ACTION REQUIRED**

No further action required.

## **INSPECTION INFORMATION**

Inspection Dates	Finding	<b>CPUC Contact</b>	CPUC Phone #	
December 10-13, 2012	AOC - 2	Aimee Cauguiran	(415) 703-2055	

#### **INSPECTION FINDING**

CPUC	2. Evaluating and Prioritizing Risks
Finding	<ul> <li>a) The Audit Team reviewed PG&amp;E's risk algorithm and identified the following assigned values that its believes needed to be changed or reviewed:</li> </ul>
	<ul> <li>Damage – PG&amp;E assigns a default value of zero if the damage is unknown. Loss of gas is almost always a given in a gas leak event which costs some monetary consequence. The Audit Team advised PG&amp;E that the default value for this attribute should at least be five. PG&amp;E revised RMP-15 to incorporate this recommendation, which satisfies this area of concern.</li> </ul>
	<ul> <li>Pressure and Proximity – PG&amp;E assumes that distribution pipelines operating above 60 psig are located farther away from structures and are assigned a Proximity value equivalent to a main operating at 60 psig or less. Although this may be true for most of these distribution pipelines, PG&amp;E has high pressure regulating stations (HPR) or farm taps that are located closer to a building structure than a distribution main. PG&amp;E should review these locations and assign an appropriate weight score commensurate to the amount of a gas leak and proximity of the leak from a structure.</li> </ul>
	<ul> <li>Grade – This attribute is a component of the consequence cause by the magnitude of leak. PG&amp;E currently uses the final leak designation when assigning a value to this attribute. PG&amp;E Standard currently allows downgrading of hazardous leaks or Grade 1 leaks to Grade 2+ by safely allowing the gas to vent, until repairs are completed. Downgrading via venting can provide a false sense of the magnitude of the leak. PG&amp;E should use the more conservative assigned value for leaks that it downgrades via venting.</li> </ul>
	b) The Audit Team also recommends clarifying and defining some of the consequence factors and attributes that PG&E uses. For instance, there should be a clear definition of what PG&E considers an injury, above ground, and in a substructure. During the audit, the Audit Team and PG&E discussed examples where PG&E needed to provide better clarification. These examples included instances of an individual who went to a hospital as the result of a gas leak, whether or not they required an overnight stay, and a leak on an above ground meter located

Definitions:

in a garage.

c) PG&E currently defines Known Threats as those leaks contributing to 0.5% or greater of the total leaks, and Emerging Threats as leaks contributing to less than 0.5% of the total leaks. According to the DIMP Team, the risk algorithm currently accounts for all leaks regardless of the 0.5% threshold. Thus, PG&E masks Emerging Threats within its risk algorithm. PG&E should evaluate whether the 0.5% threshold is necessary and adequate to account for these lower frequency threats.

PG&E eliminated Emerging Threats in its revised RMP-15, which satisfies this area of concern.

### **PG&E RESPONSE**

2a)

PG&E agrees with this recommendation, and as noted by the CPUC, had made revisions to RMP-15 to incorporate this recommendation.

- During the audit exit meeting, the CPUC had identified concerns with the default value used for the damage consequence factor. In response, PG&E implemented changes to address these concerns in Revision 4 of RMP-15 which became effective in March 14, 2013.
- PG&E will perform a review of all leaks on distribution facilities greater than 60 psi to determine if any leaks on HPR facilities are in proximity of structures such that the consequence of the leak are understated. If necessary, PG&E will update the risk results associated with these leaks to reflect proximity information identified during the review.
- PG&E will perform a review of leaks that have been downgraded for the time period of 2009-2012 to see if there is any concentration of leaks that could influence the risk results. This review will be qualitative unless there are a significant number of downgraded leaks at the district regional level in which case, a quantitative assessment will be performed. If the downgrading of leaks is determined to potentially influence risk results, PG&E will update the Leak Data Reformatting and Scrub Process to specifically address downgrading of leaks.

### 2b)

PG&E agrees with this recommendation, and as noted by the CPUC, had made revisions to RMP-15 to incorporate this recommendation

Definitions for the factors used in RMP-15 section 6.5 for consequence of failure are available in PG&E document TD-4110P-103-JA01, ("A Form Instructions"), attached. PG&E will update

RMP-15 to provide a reference to this document.

Recommendation 2c) PG&E agrees with this recommendation.

During the audit exit meeting, the CPUC had identified concerns with use of Emerging Threats and the potential to mask these threats. In response, PG&E implemented changes to address these concerns in Revision 4 of RMP-15 which became effective in March 14, 2013.

### ATTACHMENTS

Attachment #	Title or Subject	
2	TD-4110P-03-JA01 A-Form Instructions	

### **ACTION REQUIRED**

Action To Be Taken	Due Date	Completion Date	Responsible Dept.
PG&E will create a new Attachment H to RMP-15 to define the risk calculation process with specific requirement for a review of leaks on distribution facilities operating at greater than 60 psi.	March 14, 2014		DIMP
Perform review of downgraded leaks and assess impact on risk results.	March 14, 2014		DIMP
Update RMP-15 section 6.5 to provide a reference to TD-4110P-03-JA01 for definitions of consequence factors.	March 14, 2014		DIMP

#### **INSPECTION INFORMATION**

Inspection Dates	Finding	CPUC Contact	CPUC Phone #	
December 10-13, 2012	AOC – 3	Aimee Cauguiran	(415) 703-2055	

#### **INSPECTION FINDING**

CPUC	3.	Identify and implement measures to address risks
Finding		
		As stated in the RMP, PG&E had several programs in place prior to the implementation of DIMP. The revised RMP-15 currently includes some of these programs, and Attachment A lists programs that PG&E developed as a result of its DIMP analysis.
		PG&E should continue to include in its RMP a requirement to evaluate the various existing programs, including those not listed in the RMP, to ensure that correct PAAR are in place to address the identified threats in its system, and that it monitors the appropriate performance measures.

#### **PG&E RESPONSE**

To better understand the CPUC intent with this recommendation, PG&E contacted CPUC staff to get clarification. As a result, PG&E agrees with this CPUC recommendation. When PG&E performs root cause analyses and recommends PAARs, one of the considerations is existing programs that PG&E has in place. If an existing program can effectively be utilized to address the RCA findings, PG&E will leverage this program (such as pipeline replacement) as the PAAR.

### ATTACHMENTS

None

### **ACTION REQUIRED**

Action To Be Taken	Due Date	Completion Date	Responsible Dept.
PG&E will revise RMP-15 section 7.8 to	March 14, 2014		DIMP
more clearly state that all programs will be			
considered during the identification of			
mitigation measures.			