

From: michael.hoover@sce.com  
Sent: 10/1/2013 7:47:16 AM  
To: Zafar, Marzia (marzia.zafar@cpuc.ca.gov)  
Cc: Cherry, Brian K (/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=BKC7);  
Affonsa, Deborah (/O=PG&E/OU=CORPORATE/CN=RECIPIENTS/CN=DTA31);  
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Allen, Meredith (/O=PG&E/OU=Corporate/cn=Recipients/cn=MEAe); Ralff  
Douglas, Kristin (kristin.ralffdouglas@cpuc.ca.gov)

Bcc:

Subject: Re: FW: Briefing Material for Oct 8th En Banc

Thanks Marzia,

Please let me know if there is any additional briefing material.

Michael R. Hoover  
Director, Regulatory Affairs  
(415) 929 - 5541  
San Francisco Office

From: "Zafar, Marzia" <marzia.zafar@cpuc.ca.gov>  
To: "Allen, Meredith" <MEAe@pge.com>, "bkc7@pge.com" <bkc7@pge.com>, "BPrusnek@semprautilities.com"  
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Cc: "Ralff Douglas, Kristin" <kristin.ralffdouglas@cpuc.ca.gov>  
Date: 09/30/2013 03:18 PM  
Subject: FW: Briefing Material for Oct 8th En Banc

FYI – thanks again Deb for helping us organize this effort. Please forward to your organization as you see fit.

*Marzia Zafar – California Public Utilities Commission – [Zaf@cpuc.ca.gov](mailto:Zaf@cpuc.ca.gov) – 415-703-1997*

**From:** Zafar, Marzia  
**Sent:** Monday, September 30, 2013 3:16 PM  
**To:** 'SBerberich@caiso.com'; 'Robert Weisenmiller (rweisenm@energy.state.ca.us)'  
**Cc:** 'khubner@caiso.com'; 'ccross@energy.ca.gov'; Ralff Douglas, Kristin  
**Subject:** FW: Briefing Material for Oct 8th En Banc

Hello,

This is in advance of the October 8<sup>th</sup> – next Tuesday – en banc on the utility business model of the future. You'll be seated at the dais along with the 5 CPUC Commissioners.

Please let us know if you have any questions/concerns.

Regards,

*Marzia Zafar* - Director, Policy & Planning Division  
California Public Utilities Commission | [zaf@cpuc.ca.gov](mailto:zaf@cpuc.ca.gov) | 415-703-1997

**From:** Ralff Douglas, Kristin  
**Sent:** Monday, September 30, 2013 2:53 PM  
**To:** Peevey, Michael R.; Ferron, Mark J.; Florio, Michel Peter; Peterman, Carla J.; Sandoval, Catherine J.K.  
**Cc:** Zafar, Marzia; Fitch, Julie A.; Brown, Carol A.; Katague, Ditas; TerKeurst, Charlotte; Khosrowjah, Sepideh; Prosper, Terrie D.; Clanon, Paul; Randolph, Edward F.  
**Subject:** Briefing Material for Oct 8th En Banc

Commissioners and staff,

In advance of next Tuesday's en banc on the Utility Business Model of the Future, attached please find three documents for your information. The first is a staff briefing paper, the second is a document containing questions that NRDC and the Energy Foundation suggest be asked of the CEO panel, and the third is a powerpoint presentation put together from the three IOUs.

Finally, this is a link to a webpage put together by the Energy Foundation which contains several industry publications on the topic.

<http://americaspowerplan.com/>

Please let me know if you would like briefing on any of this. Best regards, Kristin

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[attachment "Utility Business Model Briefing.doc" deleted by Michael Hoover/SCE/EIX] [attachment "questions for en banc.docx" deleted by Michael Hoover/SCE/EIX] [attachment "Utility Business Model.pptx" deleted by Michael Hoover/SCE/EIX]