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From: Cherry, Brian K [mailto:BKC7@pge.com] Sent: Monday, November 25, 2013 9:41 AM

To: Malashenko, Elizaveta I.; Clanon, Paul; Hagan, Jack (Brigadier General – CA)

Subject: FW: NEB - Draft Safety Culture Definition

From: Stavropoulos, Nickolas

Sent: Thursday, November 21, 2013 10:00 AM

To: Bottorff, Thomas E; Cherry, Brian K; Pruett, Greg S; Johns, Christopher; Earley, Anthony;

Fitzpatrick, Tim; Park, Hyun; Soto, Jesus (SVP); Bell, Des; Simon, John R.; King, Mary K.; Yura, Jane;

Howe, James

Subject: NEB - Draft Safety Culture Definition

Team:

The attached is an example of an informed regulator that understands how to improve safety. The Canadian Energy Board is leading the way as you can see by the draft Safety Culture Framework. Amazingly, we are trying to achieve virtually all of the items recommended in their report including the development of a "Management System" (e.g. PAS 55) to which the NEB says, "Carefully designed and well-implemented management systems are essential to keep people safe and protect the environment.".

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