From: Cherry, Brian K

Sent: 5/23/2014 3:05:22 PM

To: Clanon, Paul (paul.clanon@cpuc.ca.gov)

Cc:

Bcc:

Subject: 30-35% SubContractor Spend

On the way back to the office Joan tells me 30-35% of our spend is with subs who don't have the detail Kay is looking for. That should give you the magnitude of the problem with a re-statement.