Redacted

Principal
Energy Policy Modeling and Analysis

March 14, 2014



Quantitative Criteria

Portfolio Adjusted Value (PAV) =
Net Market Value (NMV) Benefits minus Costs

+ Adjustments for Localized Benefits, Portfolio Fit

Qualitative Criteria

Project Viability and other criteria

Ranked Shortlisted Offers

Based on PAV and qualitative criteria



Co-optimize Energy, A/S, Variable Cost => Charging/Discharging

+ Net Energy Value

Value of discharging – cost of charging using projected LMP

+ Ancillary Services Value

Regulation Up/Down/REM, Spin in a limited market

+ Capacity Value

- Generic Resource Adequacy using Net Qualifying Capacity
- Flexible RA using Effective Flexible Capacity

Variable Cost

- · Variable O&M price applied over discharge schedule
- Includes fuel and start-up costs plus GMC, but not charging cost

Fixed Cost

- Sum of capacity payment price times monthly contract capacity
- Fixed overhead (administrative costs plus cost of CAISO scheduling)

Adjustments for Localized Benefits and Portfolio Effects

+/- Location

- Preference for NP15 projects
- Local Capacity Requirement may warrant premium

- Transmission Network Upgrade Cost

· This is past first point of interconnection; cost to interconnect in bid

+ Transmission/Distribution Investment Deferral Value

- NPV of least expensive non-storage alternative
- · If dual-use, meet reliability need first, remaining hours play in market

+ Increased Efficiency for Fossil Generation

- Value to smoothing out net load => fewer starts, better efficiency
- Portfolio-wide benefit, will probably depend on generic characteristics

+ Renewable Generation Curtailment Support

· Also portfolio-wide: benefit of reduced curtailment, increased RPS



GHG Impacts Captured in NPV and PAV

NPV: GHG Impacts Included in Energy and A/S Prices

Energy prices now include GHG cost, \$12/t ~ \$6/MWh

- Effectively works as an adder to gas cost
- Higher \$/MWh on-peak because less efficient plants run then
- GHG impacts incorporated when modeling energy cycling

Ancillary Services prices also incorporate GHG cost

Based on opportunity cost of not generating

PAV: GHG Impacts Included in Increased Efficiency Metric

Portfolio-wide benefit – rest of fleet operates more efficiently

- Fewer starts, more efficient operation => less cost => less GHGs
- Will evaluate for generic 15 minute, ... 8 hr resources => lookup table

Note that GHG impacts (and all others) may change type of storage that we procure, but not the amount

Comparison is between storage projects, not to "status quo"

Implicit factors that inform Short List Selection

Project Viability

- Assess likelihood that Project can deliver
- May also assess environmental impacts

Creditworthiness

Ability to meet financing obligations

Supplier Diversity

Give maximum practicable opportunity to DBE, encourage > 30%

Credit and Counterparty Concentration

Effect on credit concentration, and counterparty concentration

Technology Diversity

· May seek technological diversity to further market transformation

Modifications to Key Contract Terms

· Operational/cost impact of any proposed modifications

Questions?

