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Cc:

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Subject: R.13-11-007 Phase 1 Opening Comments Of The Utility Reform Network On Guiding Principles And Current Program Issues

Dear Service List Recipients,

Attached in PDF/A Format is R.13-11-007 Phase 1 Opening Comments Of The Utility Reform Network On Guiding Principles And Current Program Issues.

Per Rule 1.10 attached separately in PDF/A is the Certificate of Service with Service List.

Please let me know if you have any questions or need assistance.

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Chief Financial Officer

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