

August 28, 2013  
Honorable Deborah A. P. Hersman  
National Transportation Safety Board  
490 L'Enfant Plaza  
Washington, D.C. 20594

Dear Chairman Hersman:

On behalf of the California Public Utilities Commission and California's public utilities, I would like to thank you for confirming your intent to speak at our May 7, 2013 symposium, "Forging a New Vision of Safety in California." The first in a series of safety symposiums, "Safety in California" will address key issues and explore solutions to public safety concerns in California's public utility sector. We hope that through this event and subsequent working meetings we will be able to better define, create and sustain a safety-first culture for public utilities in the State of California.

The symposium will allow both industry leaders and government representatives to converse, discuss and make recommendations that will help to create a more purposeful safety-first culture across California. This will be achieved through interactive workshops, panels and presentations designed to share best practices for public safety. We will help foster a better understanding of safety responsibilities and the consequences of failure, and assist that safety, with respect to human life and property, is non-negotiable. Our goal is to collaborate across industry, government, and the public to help dramatically improve the safety of our public utility systems.

March 28, 2013

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National Transportation Safety Board  
490 L'Enfant Plaza  
Washington, D.C. 20594

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On behalf of the California Public Utilities Commission, I would like to thank you for confirming your intent to speak at our May 7, 2013 symposium, "Forging a New Vision of Safety in California." The first in a series of safety symposiums, "Safety in California" will address key issues and explore solutions to public safety concerns in California's public utility sector. We hope that through this event and subsequent working meetings we will be able to better define, create, and sustain a safety-first culture for public utilities in the State of California.

The symposium will allow industry leaders, government representatives, and members of the public to converse, discuss, and make recommendations that will help to create a more purposeful safety-first culture across California. This will be achieved through interactive workshops, panels and presentations designed to share best practices for public safety. We will help foster a better understanding of safety responsibilities and the consequences of failure, and assist that safety, with respect to human life and property, is non-negotiable. Our goal is to collaborate across industry, government, and the public to help dramatically improve the safety of our public utility systems.

As you plan for participation, I suggest we arrange a time to review logistics and risks for your remarks. In the meantime, please feel free to contact Carol Heron directly at (301) 441-1111. In behalf of the CPUC, thank you very much for playing such an integral role in helping us kick off our first of a series of symposiums.

Sincerely,



Michael R. Paves  
President