

# PACIFIC GAS AND ELECTRIC COMPANY

## CALIFORNIA GAS TRANSMISSION GAS SYSTEM MAINTENANCE & TECHNICAL SUPPORT SYSTEM INTEGRITY SECTION Risk Management



### Procedure for Risk Management

Procedure No. RMP-01

Rev. C

Risk Management

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Manager, System Integrity

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## 1.0 PURPOSE

The purpose of this procedure is to provide a process for maintaining OG&G Well Transmissions & OG&G Risk Management Program (RMP) and complying with the requirements for risk calculations as part OG&G Integrity Management Program (RIMP-Q8).



## 2.0 SCOPE

This procedure is applicable to all of OG&G's gas transmission pipeline facilities, including the pipe and regulating station facilities. At this time, this procedure is not applicable to the following:

- ✓ Compressor Station Facilities (other than piping);
- ✓ Storage Facilities (other than piping);
- ✓ Gas Gathering facilities.



The Integrity Management Group is responsible for managing day-to-day the scope of this procedure. The Integrity Management Group shall establish and manage the risk of each pipeline facility by utilizing industry and regulatory recognized methodologies appropriate for OG&G's OG&G facilities and shall be in conformance with this procedure. The Integrity Management Program Manager shall be responsible for compliance with this procedure.



Risk Information shall be communicated to management and other appropriate OG&G personnel for project planning, risk mitigation, inspection planning, and regulatory reporting. See RIMP-Q8, and for each pipeline segment shall be optimized annually.

The procedure applies to both covered and non-covered pipe segments as defined in RIMP-Q8. In addition to the requirements specified in this procedure, RIMP-Q8 will also require associated with covered pipeline segments must also comply with the requirements of RIMP-Q8.

## 3.0 INTRODUCTION

The risk management process is a process of identifying risk, developing risk mitigation plans to bring and maintain risk within an acceptable risk profile, and monitoring risk to accommodate changes in the factors that affect risk. OG&G applies this process to all pipelines system-wide and continually consider assessments or mitigation needed to ensure the on-going integrity of all pipelines.



The Integrity Management Program (IMP) is a program established by OG&G to address the integrity management rules in 48 CFR Part 132 Subpart C, Procedure RIMP-Q8 provides centralized direction and processes for OG&G's Integrity Management Program. Since RIMP-Q8 supports the calculation of risk associated with pipelines covered by the WSP, it is referenced by RIMP-Q8.

Risk-01 be referenced to calculate the overall risk, the combination of the likelihood of failure due to five of the basic pipeline threats (external corrosion, third-party, ground movement, and design/materials) and the consequence of failure. Other threats, such as Internal Corrosion (IC) and Stress Corrosion Cracking (SCC), may be added to the procedure in the future if they become more relevant to our pipeline system. IC and SCC likelihoods have not been included at this time because they are only applicable to 12.36 and 4.33 miles of HDPE pipe, respectively. Rather than do the risk calculation for the remaining 38% of the pipeline system, pipelines with these threats were prioritized as "high risk" and the likelihood factors were not included in the overall risk calculation. See § 0.6 for additional detail.

An inventory of all the pipeline design attributes, operating conditions, environment (e.g., structures, faults, etc.), threats to the structural integrity, test experience, and inspection findings must be developed and maintained. Risk must be calculated based on an up-to-date inventory of assembled attributes. The risk values must be reviewed and criteria for acceptance established. Risk mitigation plans developed, budgeted and implemented, and conditions monitored to update criteria, risk values, and mitigation plans, as necessary, to accommodate new information. (New information could include new damage prediction models, changes to operation or proximity to a pipeline, changes to system operating characteristics which could affect safety margin, damage susceptibility, the number of customers fed or service, or gas load; new seismic or environmental hazard information, inspection findings as they relate to the physical condition of the pipe or the systems needed to prevent the pipeline or component from damage or degradation, or changes in the potential for third-party damage.)

Because damage to the pipeline and consequences of a failure change over time, the process of monitoring and updating risk mitigation plans is an ongoing process. The risk management process is a methodology utilizing pipeline components (systems and equipment), qualitative risk assessment, quantitative risk analysis, and decision-making methods to determine a cost-effective risk management of O&G's pipeline facilities. The process follows these basic steps:

- Assemble facility design attributes, existing condition, potential threats, and failure consequences,
- Determine Likelihood of Failure (LOF) for each pipeline segment,
- Determine Consequence of Failure (COF) for each pipeline segment,
- Calculate risk for each pipeline segment based on the Likelihood of Failure and the Consequence of Failure,
- Develop a plan with risk mitigation strategy,
- Prioritize and prioritize rehabilitation projects or improvements based on the damage mechanism, threat, and risk, and finally,
- Monitor and adjust the process, as necessary, to incorporate changes in technological, changes in infrastructure, or changes in code or regulatory requirements.

## 4.6 Roles and Responsibility

Specific responsibilities for ensuring compliance with the procedure are as follows:

Title	Reports to:	Responsibilities
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Type	Reports to:	Responsibilities
Manager, System Integrity	Manager, Bus System Maintenance & Technical Support	<ul style="list-style-type: none"> <li>▪ Review and approve technical documents</li> <li>▪ Oversee deliberations of Steering Committee Chairperson and members</li> </ul>
Integrity Management Program Manager	Manager, System Integrity	<ul style="list-style-type: none"> <li>▪ Supervise completion of work packages assigned</li> <li>▪ Monitor compliance to procedure - take corrective actions as necessary.</li> <li>▪ Assign qualified individuals</li> <li>▪ Ensure Training of assigned individuals</li> <li>▪ Ensure Steering Committees Chairperson and members, and ensure that meetings are held once each calendar year.</li> </ul>
Steering Committee Chairperson (Risk Management Engineer)	Integrity Management Program Manager (except for IRM Steering Committee - this person reports to Manager System Integrity)	<ul style="list-style-type: none"> <li>▪ Arrange meetings.</li> <li>▪ Review procedures with committee per IRM-01</li> <li>▪ Review meeting minutes</li> <li>▪ Ensure action items are completed.</li> </ul>
Steering Committee Members (Technical Director, Experts)	Variou	<ul style="list-style-type: none"> <li>▪ Attend meetings as requested by Steering Committee Chairperson.</li> <li>▪ Provide review and direction to procedure.</li> </ul>
Risk Management Engineers	Integrity Management Program Manager	<ul style="list-style-type: none"> <li>▪ Perform calculations per procedure</li> </ul>

### 3.6 Training and Qualifications

See RMF-01 for qualification requirements. Specific training to ensure compliance with this procedure is as follows:



Role	Type of Review	Review Order
Integrity Management Program Manager	Procedure review of RMP-01	<ul style="list-style-type: none"> <li>▪ Upon initial assignment</li> <li>▪ Once each calendar year.</li> </ul>
Steering Committee Chairpersons	Procedure review of RMP-02	<ul style="list-style-type: none"> <li>▪ Upon initial assignment</li> <li>▪ Once each calendar year.</li> <li>▪ As changes are made to the procedure.</li> </ul>
Steering Committee Members (Subject Matter Experts)	Meeting Committee requirements of RMP-02	<ul style="list-style-type: none"> <li>▪ Once each calendar year at the time of the steering committee meeting.</li> </ul>
Risk Management Engineers	Procedure review of RMP-04 and RMF-06	<ul style="list-style-type: none"> <li>▪ Upon initial assignment</li> <li>▪ Once each calendar year.</li> <li>▪ As changes are made to the procedure.</li> </ul>



## 6.0 RISK DETERMINATION

- 6.1 Risk shall be defined as the product of the Likelihood of Failure (LCIF) and the Consequence of Failure (COF).

$$\text{RISK} = \text{LCIF} \times \text{COF}$$

(Equation 1)

In general, the source of information used to establish risk shall be obtained from PG&E's Geographical Information System (GIS). Exceptions are noted within RMP procedures. There are also special cases where updated information is more available from other sources (such as from Reliability Engineers, In-Line Inspection (ILI) reports, Corrosion Engineers, or District Personnel).

- 6.2 ~~RELATIVE RISK DETERMINATION~~: A relative risk calculation methodology shall be used to establish risk. Risk will be calculated per this procedure for all pipeline segments within the scope of this procedure. A pipeline segment shall be defined as the length of contiguous pipeline with the same piping specification, cross location, and integrity management (IG) designation. (Pipeline segments are as shown in GIS.) The method used to calculate risk shall be based on an index model and quantifiable reporting approach. The ranking shall be based on expert judgment from appropriately staffed Steering Committees. For each major component of the integrity management program, a Steering Committee shall be established to provide technical review and input to the program. There are currently five committees covering External Corrosion, Third Party damage, General Environment, Design/Materials, and Consequences. Requirements for the Steering Committees are as follows:



- 6.2.1 The Steering Committees shall be comprised of a minimum of five individuals with expertise in the particular subject matter. It is the responsibility of the Integrity Management Program Manager, with the

concurrents of the Manager of System Integrity, to select a range of individuals with knowledge and experience in the subject matter for which they are contributing. A list of the current membership shall be documented and included in RM&P file 7.1.

- 6.2.2 For each steering committee, the Integrity Management Program Manager, with the concurrence of the Manager of System Integrity, shall assign a Committee Chairperson. The Chairperson is responsible for scheduling meetings, notifying the group in accordance with the requirements of this procedure, preparing meeting minutes, preparing necessary supporting material (risk ranked pipeline and applicable RM&P documents) prior to the meeting, and making necessary changes to procedures following the meeting.
- 6.2.3 The committees shall meet at least once each calendar year to review and evaluate the methodologies used to calculate risk and determine if changes are achievable.
- 6.2.4 At each meeting or at least each calendar year, the committee shall review the overall process of risk calculation provided by this procedure, the detailed requirements for conducting the meeting as contained in the section of RM&P-01 (see also the Consequence Steering Committee), responsible for this procedure, the committee will perform a detailed review, and a detailed review of the requirements of this procedure for which they are providing direction.
- 6.2.5 At each meeting or at least each calendar year, the committee shall review, at a minimum, the ten most highly ranked segments for the threat of consequence for which the committee provides guidance. For the committee that oversees one of the threats, the review shall also include consideration of the following:
- The ten pipeline segments with the highest LOPs for the threat,
  - The ten pipeline segments with the highest LOF & COF of the threat,
  - Ten additional pipeline segments with risk values spread through the range of values
  - Performance metrics (such as the number of leaks and applicable characteristics) relevant to this procedure. (See RM&P-03, Section 10)

For the Consequence Steering Committee, the review shall at a minimum consider:

- The ten pipeline segments with the highest COF,
- The ten pipeline segments with the highest MAx COF,
- The ten pipeline segments with the highest Total Risk,
- Ten additional pipeline segments with risk values spread through the range of values
- Performance metrics (such as incidences and applicable characteristics) relevant to the consequences of a failure.

In reviewing each of these segments, the committee shall determine if, in the opinion of the committee, the ranking is accurate or change in the risk calculation algorithm is required. Consideration shall be made to the relative ranking of the various components used to calculate risk and the need for inclusion of other key risk information that may not have

been included. The review should also consist of integrating all of the relevant (based on the procedure being evaluated) layers and sources in SIS and reviewing the logic (the steps (not just aggregating the information in a spreadsheet)) in determining the validity of the risk algorithms.

Each steering committee will identify the significant attributes that influence the threat's LCF or CCF, as appropriate. For each attribute, a percentage weighting will be established or reviewed to identify the factors' relative significance in determining the threat's LCF or CCF. Points will be established based on criteria that the examination factor is significant to determining the threat's LCF or CCF and the relative severity of failure (e.g., break vs. rupture). (Negative points may be assigned where current assessments have been made to confirm piping integrity and/or mitigation efforts have eliminated or lowered susceptibility to a threat through the total points for a threat will not be less than zero.) Generally, the summing of the percentage weightings for all of the factors within each threat should be 100%. (There may be exceptions to permit the consideration of very unusual conditions.)

- 6.3 **LIKELIHOOD OF FAILURE (LCF)** is the relative measure of the probability that a pipe will fail. Factors, within the control of the operator, at the breach of the structure integrity of the pipe. The following threat categories shall be used for calculating risk: External Corrosion (EC), Third Party (TP), Ground Movement (GM) and Design/Materials (DM). (As new credible threats are identified as relevant to the determination of the LCF, they will be submitted to the Consequence Steering Committee for inclusion with the risk calculation.) Each threat category shall be weighted in proportion to PG&E and industry failure experience. EC is currently weighted 25%, TP shall be weighted 22%, GM shall be weighted 20%, and DM shall be weighted 13%.

$$LCF = 0.25EC + 0.22TP + 0.20GM + 0.13DM$$

(Equation 2)

Committees used to review procedures applicable to these threats are as follows:

- 6.3.1 The algorithm for the threat of External Corrosion (EC) shall be calculated per the direction of the EC Steering Committee as provided in Procedure RMP-02.
- 6.3.2 The algorithm for the threat of Third Party (TP) shall be calculated per the direction of the TP Steering Committee given in Procedure RMP-03.
- 6.3.3 The algorithm for the threat of Ground Movement (GM) shall be calculated per the direction of the GM Steering Committee given in Procedure RMP-04.
- 6.3.4 The algorithm for the threat of Design/Materials (DM) shall be calculated per the direction of the DM Steering Committee given in Procedure RMP-05.

6.4 Consequence of a Failure (COF) shall be defined as the sum of the following Consequence Categories: Impact on Population (ICP), Impact on the Environment (IEC), and Impact on Reliability (ICR). Each of the consequence categories shall be weighted in proportion to the permitted impact of a failure. ICP shall be weighted 50%, IEC shall be weighted 31%, and ICR shall be weighted 19%.

$$\text{COF} = 10.5 \times \text{ICP} + 0.10 \times \text{IEC} + 0.40 \times \text{ICR} \quad \text{Equation 2}$$

Where, ICP = Impact on Population (Section 6.4.1 of this procedure)  
IEC = Impact on Environment (Section 6.4.2 of this procedure)

ICR = Impact on Reliability (Section 6.4.3 of this procedure)  
PSF = Failure Significance Factor, which represents the relative likelihood of tank rather than riser and the existence of Walk-to-Wall couplings which would make the consequences of a leak more severe. The PSF will be taken as 0.5 for pipeline where the MOP is at <20% SMYS and Walk-to-Wall having conditions are verified NOT to exist and 1.0 for pipelines where the MOP is at ≥ 20% SMYS or where Walk-to-Wall having conditions exist or have not been verified to NOT exist. In addition, the PSF shall not be taken as less than 1.0 where the following conditions exist:

- Where the pipeline segment is within 300' of a School, Hospital, or Prison Building unless the outside pipe diameter is less than or equal to 4.5"
- Where the pipeline segment is within 300' of a residential area.
- Where the pipeline was installed prior to 1947 and is in an area of ground acceleration greater than 0.6g.
- Where the pipeline segment was installed prior to 1947 and is in an area of ground acceleration greater than 0.2g AND is in an area of unstable soil. (Unstable soil, for the purpose of this definition, is categorized as that identified as having high-hazard potential for liquefaction or high-hazard potential for landslides.)
- Where the pipeline segment has a depth of cover of less than or equal to one foot.
- Where the pipeline segment has a MOP of greater than 200 psig, has a outside diameter of greater than or equal to 4.5", and is Class 3.

The weightings on each of the consequence categories will be reviewed and approved by the Consequence Steering Committee. Points will be scored to the consequences as follows:

6.4.1 Impact on Population (ICP) shall be calculated per the direction of the Consequence Steering Committee. This committee has determined that the factors in Paragraph C of this section are significant for determining the

Population in grid of a gas pipeline failure. The ICP contribution to CCF shall be the summation of assigned points times the assigned weighting for the following factors:

- A) Population Density in Proximity to Pipeline (30% Weighting). Points will be awarded as follows:

Criteria	Points	Latitude
Class 1	10	3.5
Class 2	40	1.5
Class 3	70	2.5
Class 4	100	2.5

- B) Pipeline proximity to a populated area of population concentration (30% Weighting). Points are additive and will be awarded as follows:

Criteria	Points	Latitude
Highly populated areas that require a high level of integrity Examples include hospitals, schools, houses of worship, etc.	100	45
Less populated areas. Examples include pipelines crossing through forests, fields, or other rural areas. Also such as pipelines crossing over outdoor fenced areas where the pipeline inside PIPES?	30	15
Industrial areas	40	15
Residential areas	70	25
Commercial areas	80	25



- Pipelines that cross highly populated areas such as schools, homes, etc. Pipeline operators must ensure that these areas are protected from potential damage or loss of life.
- Unintended spills, such as leaking pipelines that are caused by aging or damaged equipment, can pose a significant risk to public safety. In such cases, emergency services must be able to respond quickly and effectively to minimize the impact of the spill.
- Pipeline operators must take into account the potential for major accidents, such as ruptures or explosions, which could result in significant injuries or fatalities.
- Pipelines that cross major roads, such as highways, must be designed to withstand heavy traffic and be able to handle sudden stops or collisions.
- Pipelines that cross through residential areas must be designed to withstand potential damage from construction activities or other sources of stress.
- Pipelines that cross through industrial areas must be designed to withstand potential damage from industrial processes or equipment failures.

- C) Population Impact Radius (40% Weighting). Points will be awarded as follows:

Points = 1 +  $\log_{10}(\text{Impact Radius} / 1,000)$ , not to exceed 20

- D.4.2 Impact on Environment (ICP) shall be calculated on the basis of the Consequence Scoring Committee. The committee has determined that the factors in A and C of this section are significant for determining the environmental impact of a gas pipeline failure. The ICP contribution to CCF shall be the summation of the assigned points times the assigned weighting for the following factors:

- A) Presence of a Water Crossing (20% Weighting): Points will be awarded as follows:

Criteria	Points	Comments
Presence of Water Crossing	100	60
No Water Crossing	0	0

- B) Passing through or adjacent to an Environmentally Sensitive Area (10% Weighting): Points will be awarded as follows:

Criteria	Points	Comments
State or National Park	70	60
Nature Reserve	70	60
Private Reserve	60	52
Other Protected Areas	70	60
Other Environmental Sensitive Area	0	0

\* Points = 100 \* Value of Park (values 100 = 0.0001024, 60 = 0.0001024, 52 = 0.0001024). Pipeline sensitivity, which ever is greater and unless otherwise noted.

- 2.4.3 Impact on Reliability (10%) shall be calculated per the direction of the Consequence Severity Committee. The committee has determined that the factors in A through D of this section are significant for determining the reliability impact of a gas pipeline failure. The OGP committee to OGP shall add the summation of the assigned points from the assigned weighting for the following factors:

- A) Reliability Impact on Customers served by OGP in the event of a gas failure (30% Weighting): Points will be awarded for gas loss<sup>1</sup> as follows:

$$\text{Points} = 10 + (\text{Gas Loss} / \text{Gas Load}) \text{ but not exceed } 100 \\ \text{Unknown Gas Load} = 20$$

<sup>1</sup> Gas Loss (MCF/Day) is the bigger of a Average Summer Day (ASD) or a Average Winter Day (AWD) as provided by Transmission System Planning. If there is not include an Average Peak Day (APD).

- B) Number of Customers<sup>2</sup> to experience a gas service outage (30% Weighting): Points will be awarded as follows:

$$\text{Points} = 10 + (\text{Customer Outages} / \text{Gas Load}), \text{not to exceed } 100, \\ \text{Unknown Gas Load} = 20$$

<sup>2</sup> The number of customer stages is provided by Transmission System Planning.

C) Proximity of Critical Facilities (10% Weighting): Points will be awarded as follows:

Critical	Points	Comments
Upwind First Pipeline	100	10
Other Gas Pipelines	80	8
Electric Transmission Lines	80	8
No Critical Facilities	0	0

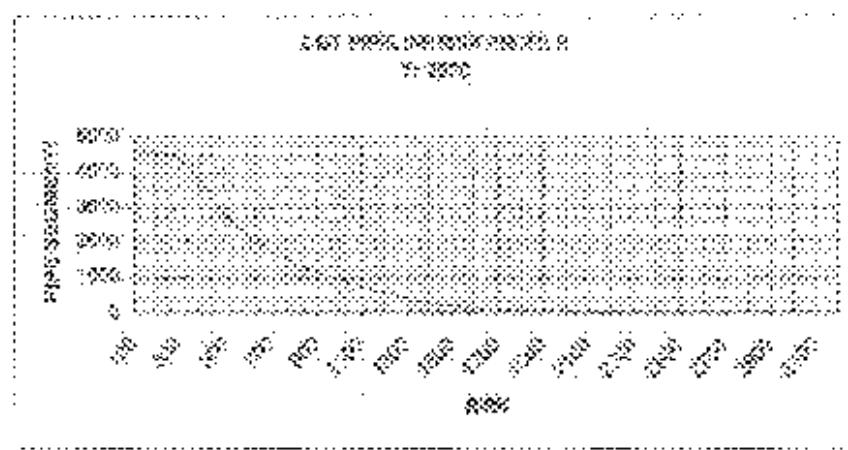
- ✓ Within 50 Metres of Class Pipelines
- ✓ Within 100 Metres of Gas Pipelines
- ✓ The distances in paragraphs 1 and 2 above should only be adjusted as appropriate to reflect conditions verified in the field such as pipeline location, orientation, etc.
- ✓ If there are multiple critical facilities, only the facility with the highest points will be evaluated.



## 7.0 RISK MITIGATION

### 7.1 RISK REVIEW AND ESTABLISHMENT OF TARGET RISK THRESHOLDS

After calculating risk for all pipeline segments, a review of the risk profile is performed with a focus on high-risk pipeline qualities. A target risk threshold is established based on the risk profile and the comparative level of risk necessary to obtain confidence in the structural integrity of OGT's pipeline system. (Below is a risk profile for OGO).



Once the threshold is established, high-risk segments are reviewed for factors that are significant risk drivers. From these, pipelines are selected for investigation, and mitigation efforts are then proposed to address the significant risk drivers. Because any pipeline takes, regardless of the consequences, is highly undesirable, it may seem prudent to select a certain number of pipelines for investigation based on a high LCF. Consideration as to the number and selection of pipelines to investigate would include the relative LCF, threat type, post-risk mitigation efforts, and confidence in LCF values.

Depending on the risk, driven mitigation efforts could include one or more of the following (note that the risk mitigation efforts discussed in this section apply to pipeline segments not covered by RMP-8). Mitigation activities for covered pipeline segments shall be performed in accordance with RMP Procedure 8-8:

- Inspections or tools to verify assumptions made in the risk calculation and integrity of the pipeline.
- Reduced operating pressure.
- Flanging.
- Modification, alteration, or replacement of pipe or protective features.
- Additional Pipeline Assessment as part of the PSIP Program discussed in Section 7.5 of this procedure or by additional line markers.
- Verification or modification of the consequences of a failure.

The following table describes six examples of information that may enter into a decision process for developing a risk mitigation strategy:

Information Type	Description
Failure Probability	Risk, according to an ASCE 30-18, simplified model, can be mitigated down to 10 <sup>-4</sup> and can be bypassed.
Consequence Scores	Pipelines that have a high consequence, high or medium likelihood of LTP, LEC and are not economical to fix. Can also be used to determine if LTI is needed.
Leak Survey	Pipelines that are leaking from 30% CRR's and are not high LEC or LTP.
Fixature Test	Pipelines representing 10% LTI and LTP, with high likelihood of failure due to design/material issues, and have not been hydro tested.
Pipe Replacement	Pipelines with high likelihood of failure that were installed prior to 1970 and cannot be economically inspected.
Line Marking	High LTP, low/medium likelihood for other threats.
Landowner Negotiation	High LTP, low/medium likelihood for other threats.

Risk values are reported out in a range of different venues. They are reported to the Manager of System Integrity in an annual report, may be provided in the bi-annual process to evaluate the risk benefit of performing competing analysis, and summary reports are provided to regulatory agencies for their review, and, for covered pipeline segments, Risk and Risk (discussed in Section 8-8 of this procedure) are reported in the Integrity Management Plan for each pipeline segment.

## 7.2 INSPECTION/TESTING

An effective risk-informed management is inspection and testing. Due to the variable consequences of a pipeline failure, non-destructive examination can reasonably relate to the status of a pipeline when conditions are not known. It is very common to perform inspection and test and verify that the condition

of a capability is much better than assumed. The type of inspection or test specified is dependent on the threat and potential damage it can inflict.

### 7.3 PROJECT PLANNING

Risk involvement in the Budget Planning Phase also provides opportunities to reduce risk. Therefore, for each proposed project, in the budget budget that is submitted, a risk reduction calculation is performed so that an evaluation can be made as to the net reduction benefits of the project. Often times, a project involving the increasing capacity or operating efficiency will reduce risk and based on a combined benefit will be the most cost effective option.

### 7.4 REGULATORY

The RMP Project will propose such projects, as are necessary to establish and maintain its acceptable risk profile. In addition, the RMP will also support and propose other projects that will reduce risk where there are opportunities to justify projects based on reducing risk and reducing maintenance or operation costs. As projects are submitted for budgeting, they should be prioritized.

Following is the prioritization strategy that could be used:

	High Consequence High Risk Mitigation Strategy from Owner Risk Total Risk (> 10%) > 30% SWRS
1	Medium Risk < 30% SWRS Mitigation Risk Profile > 30% SWRS (Not HCA)
2	Medium Risk < 30% SWRS Mitigation Risk Profile < 30% SWRS (Not HCA)
3	Medium Risk < 30% SWRS and < 30% SWRS (HCA)
4	High Consequence Threat or Total Risk Medium Consequences (Not HCA) < 30% SWRS

Projects proposed to reduce risk will be monitored to ensure that a reduction in risk has been attained and that the results have been captured in the risk tables.

### 7.5 PUBLIC SAFETY INFORMATION PROGRAM (PSIP)

The RMP will work in partnership with the Corporate PSIP Program to the extent necessary to ensure compliance with 49 CFR, 192.813 (Public Education) and 49 CFR, 192.815 (Emergency Plans).

49 CFR, 192.813 states "Each operator shall establish a continuing educational program to educate employees, the public, appropriate government organizations, and persons engaged in education related activities to maximize a safe pipeline system for the purpose of insuring it to the operator or the appropriate public officials."

49 CFR 192.316 requires establishing and maintaining adequate means of communication with appropriate fire, police, and other public officials and training of appropriate individuals assigned to ensure that they are knowledgeable of the emergency procedures and ready that the training is effective. Each operator shall establish and maintain liaison with appropriate fire, police, and other public officials to: (1) Assess the responsibility and resources of each government organization that may respond to a gas pipeline emergency; (2) Assess the officials with the operator's ability in responding to a gas pipeline emergency; (3) Identify the types of gas pipeline emergencies of which the operator notifies the officials; and (4) Plan how the operator and officials can engage in mutual assistance to minimize hazards to life or property.<sup>1</sup>

## 8.0 RISK MANAGEMENT

### 8.1 FACILITY UPDATE

In general, the source of information used to calculate risk shall be obtained from PGC&E's Geographical Information System (GIS). This applies specifically with the applicable components. There are cases however where updated information is made available from other sources (such as from pipeline engineers, and the inspection (IL) reports, or Contractors Engineers).

Changes in facility properties shall be incorporated into the Risk Calculations at least annually. Examples of facility prone items include location, material properties, operating status, cover, pipe specification, and structures near the facility.

### 8.2 HAZARD UPDATE

PIME will monitor industry experience, as well as PGC&E experience to identify trends in threat prediction, mitigation effectiveness, and advances in inspection and risk management technology and adjust the program to new information as necessary to keep the program current and robust.

Data houses necessary for making accurate risk evaluations will be maintained and updated as necessary to ensure hazard information is current. Information necessary to accurately determine who took risk will also be updated as follows:

Object	Update Interval
ESD Safety Design	As required, annually - risk
Local Reports (ESD, CSM)	As required, annually - risk
Ground Fault Generation	5 years or Production rate
Seismic (Vertical or Horizontal Ground Acceleration)	5 years or Production rate
Initial Severity	5 years or Production rate
Consequence	5 years or Production rate
Loss Factor	5 years or Production rate

### 3.3 CONSEQUENCE UPDATES

R&P will monitor industry experience, as well as PGC&E experience to identify trends in consequence prediction and mitigation effectiveness and adapt the program to new information to keep the program current and robust.

Data bases necessary for making corporate risk evaluations and support Integrity Management activities as required by R&P-98 will be maintained and updated as necessary to ensure consequence information is current. The following Geographical information will also be updated as follows:

Consequence	Update Interval
Ground Fault Generation	10 years
Initial Severity	5 years
Consequence	5 years
Water Crossing (reservoir)	10 years
Watercross	10 years
Land Based	5 years
Plant Level Design Basis	Annual
Assessment Rate (as defined by R&P-98)	Annual
Partial Dose (as required by R&P-98)	Annual
Exposure Rates (as required by PGC&E Seismic Criteria, as required by R&P-98)	Bi-annual

\* Land Based information includes Roads, Highways, Residential, Water Crossings (Other than Majorable Waterways), parks, etc.

### 3.4 ALGORITHM REVIEW

At least once each calendar year, the Integrity Management Group will review the threat and consequence algorithms with the appropriate licensing committees and make changes as necessary to reflect regulatory requirements and best industry practice.



### 3.5 REVISION TO RISK CALCULATIONS

Risk calculations shall be reviewed annually and recalculated as necessary to reflect changes to facility, threat or consequence data, additive changes to the threat or consequence definitions.

### 3.6 RISK FOR INTEGRITY MANAGEMENT

The procedure applies to both covered and non-covered pipe segments as defined in RMF-08. In addition to the requirements specified in this procedure, RMF-08 specifies associated with covered pipeline segments must also comply with the requirements of RMF-08.

In addition to the risk values calculated per the preceding sections of this procedure, HCA-HR, as defined below, will also be calculated for all covered pipeline segments.

$$\text{HCA-Risk} = \text{LOF} \times (\text{PIR}/100) \quad \text{Equation 4}$$

Where, LOF = Likelihood of Failure based on Equation 2 of this procedure.  
PIR = Potential Impact Radius as defined by RMF-08

Relative Risk Ranking is required by RMF-08 for all covered pipeline segments for the purpose of prioritizing assessments. Because the primary focus of RMF-08 and the Integrity Management Rule (covered in 46 CFR Part 123 (Ogden C)) is to provide personnel protection, it is necessary to remove impacts on Reliability (COR) and Impacts on Environment (CIE) used to calculate the Consequence of Failure given in Equation 3 of this procedure. Also, because all covered pipelines are, by definition, at High Consequence Areas, it is not necessary to consider anything more than the radius size of a failure. Therefore focusing in the size of the potential impact radius is sufficient to rank the relative Consequence of Failure for covered pipeline segments.

$$\text{HCA-COF} = 4 \times \text{PIR}/100; \quad \text{Equation 5}$$



PG&E's HCA risk calculation does not address two of the threats existing in a few of its covered pipelines: Internal Corrosion (IC) and External Corrosion Tracking (ECT). The likelihood of failure for these threats were not included because they are currently relevant in less than 2% of the HCA pipelines. Unlined pipelines with these threats were categorized as "high risk" and scheduled for assessment prior to 12/31/2007. The only exceptions are:

- a. 25.8 miles of Sutrope 8 with IC threat that will be API inspected in 2007 and
- b. 64.2' in two OIFs that were installed between 1986 and 1994. One of the OIFs is operating under 20% IDLE and will be DART in 2008. The segment, consisting of 41% Sutrope 8, will be removed prior to 2012.

Future assessments and incidents shall be reviewed to provide the input necessary to determine if these threats are more systemic and should be included in the system-wide risk calculation. The following assessments shall be performed on an on-going basis to validate the current threat assumptions:



**For BDC:**

- All direct examinations performed as part of the integrity management program shall determine, using an appropriate inspection tool, if BDC damage is present; whether the pipe segment was identified as contributing the threat or not.

**For IC:**

- All UL assessments identify the viability/well long due to IC shall determine, using appropriate inspection tool, if IC damage is actually present;
- All direct examinations performed as part of the integrity management program shall determine, using appropriate inspection tool, if IC damage is present.

If future pipeline assessments or incidents show these threats to be relevant, a separate mitigation factor shall be developed to prioritize the pipeline segments and ensure the highest risk segments are addressed first.