

1 SAN FRANCISCO, CALIFORNIA, MARCH 16, 2009 - 1:05 P.M.

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3 COMMISSIONER GRUENEICH: Thank you all for coming.

4 My name is Commissioner Dian Grueneich for the  
5 Public Utilities Commission. I'm the lead Commissioner  
6 in the Energy Efficiency Docket, and specifically the  
7 review of the investor-owned utility portfolios in the  
8 upcoming decision on the next generation of  
9 investor-owned utility programs in California.

10 I have called this all-party meeting, which is  
11 the device we use at the Public Utilities Commission to  
12 have a way to get together with formal parties in our  
13 cases, as well as the public, to discuss the impacts of  
14 the new Federal Economic Stimulus Bill, ARRA. To both  
15 give myself, our staff, other interested parties an  
16 understanding of the provisions of the bill that will be  
17 dealing with energy efficiency, and how this  
18 specifically relates to decisions and programs that this  
19 Commission is overseeing in the world of energy  
20 efficiency.

21 I am absolutely delighted though today that  
22 I'm joined up here by really the two key state agency  
23 officials in California that are direct recipients  
24 responsible for overseeing a portion of ARRA dealing  
25 with energy efficiency. So I'm going to introduce them  
26 and ask each of them to maybe say a few words.

27 The first on my right is Julia Levin. She is  
28 at the Energy Commission. She is a Commissioner there,

1 and she will be with Art Rosenfeld co-chairing their  
2 Energy Efficiency Committee.

3 So Julia, Commissioner Levin, is going to be a  
4 very critical person in terms of the Energy Commission  
5 with regard to the stimulus.

6 Then on her right is Pat Perez, who is  
7 Mr. ARRA at the CEC, as I understand it, who will be I  
8 believe doing a presentation today in terms of how the  
9 CEC is approaching the energy efficiency portion of the  
10 stimulus money.

11 On my left is Jayson Wimbley with the  
12 Community Services Department within the state. And  
13 I've had the honor for the last two, maybe three years  
14 serving with Mr. Wimbley on the Low-Income Oversight  
15 Board. In fact, he is currently the chair of the board.  
16 And his agency is overseeing very critical parts of the  
17 ARRA money and specifically the weatherization  
18 low-income programs.

19 Then last but certainly not least is Jeanne  
20 Clinton, who many of you know is the PUC's liaison in  
21 terms of the stimulus package with regard to the energy  
22 provisions.

23 So with that, if I could ask Commissioner  
24 Levin, and, Mr. Wimbley, if you have any remarks to add.

25 COMMISSIONER LEVIN: Good afternoon. It is great  
26 to see so many people here. Maybe not surprising when  
27 there is hundreds of million of dollars at stake.

28 I just wanted to say hello to everyone. I've

1 worked with some of you in the past on the renewable  
2 energy side more than the energy efficiency side.

3 I spent the last few years traveling around  
4 the country and other states helping them get energy  
5 efficiency and renewable energy and climate change  
6 programs up and running, some of which have modeled what  
7 California did 40 years ago. And I'm so proud of our  
8 leadership and the work of all of you, especially our  
9 utilities, in this field.

10 I think that the economic stimulus, well, for  
11 rather frightening reasons, the economic crisis at its  
12 root, the stimulus itself, really provides enormous  
13 opportunities to continue to push the envelope. And  
14 continue to expand our leadership on these issues for  
15 the rest of the state, and hopefully the rest of the  
16 states, and hopefully many other countries to follow.

17 I want to thank you all for being here. I  
18 hope everyone is ready to roll up our sleeves and really  
19 quickly move forward on this so that we can create the  
20 jobs that we desperately need to create and restore  
21 California, to help our economy, and to make a serious  
22 dent in our climate emissions.

23 I would like to thank Commissioner Grueneich  
24 and the PUC staff for launching this public workshop  
25 very quickly. And that is exactly what we need to do,  
26 is work together, the PUC the CEC, CSD, all the other  
27 acronyms, the IOUs, put it all into one delicious  
28 acronym vegetable soup.

1           Thank you all again. We look forward to  
2 working together with the various agencies and the  
3 public and IOUs.

4           MR. WIMBLEY: Thank you, Commissioner, for  
5 inviting me and offering this opportunity to share with  
6 you today some of the things that the department is  
7 going to be doing related to the Recovery Act and  
8 funding that we are going to be receiving.

9           Our department is very focused in the area of  
10 serving the needs of low income, and primarily our  
11 efforts are going to lead the way for -- working with  
12 the Commission in terms of how the services that we can  
13 offer to make the most impact on the low-income  
14 community. And how we can explore opportunity to work  
15 more collaboratively and collectively to make sure the  
16 resources we have in California are put to the best use  
17 and provide the greatest returns on our investment.

18           As the Commissioner mentioned earlier, I  
19 currently serve on the chair to the Low-Income Oversight  
20 Board. And working collaboratively and collectively is  
21 my passion, it has been part of my mantra for the last  
22 two or three years serving on the board.

23           I think there are real opportunities here  
24 today created by the stimulus that will allow us to  
25 oversee the differences that are out there today, and  
26 help us channel efforts to a single focus and the common  
27 good.

28           So with that, I would like to turn it over to

1 the Commissioner, and I look forward to working  
2 collectively with all of you.

3 COMMISSIONER GRUENEICH: This is one of the rare  
4 instances where they actually have me lead a meeting.  
5 But luckily I have the agenda in front of me, and  
6 hopefully others have it as well.

7 So we are going to start off with an overview  
8 of the American Recovery Reinvestment Act, ARRA funding  
9 for energy efficiency and weatherization. I believe  
10 this is going to be a two-part presentation, first by  
11 Pat Perez, and then Jayson Wimbley, you will be  
12 following with regard to the weatherization portion.

13 STATEMENT OF MR. PEREZ

14 MR. PEREZ: Thank you, Commissioner Grueneich.  
15 Good afternoon to everybody.

16 Can I see a show of hands of those of you that  
17 have copies of the presentation?

18 There we go. Now, can you hear me, first of  
19 all?

20 I was trying to get a show of hands for those  
21 of you who have copies of the presentation. I can see  
22 quite a few people who do not have the presentation.  
23 That will be available on the Energy Commission's  
24 website. It actually went online about 20 minutes ago.  
25 I encourage you to visit [energy.caa.gov](http://energy.caa.gov). And go right  
26 to the economic recovery page, and you can get copies of  
27 the presentation.

28 With that, what I would like to do is, next

1 slide, please, is cover six topics very briefly. Talk a  
2 little bit about the creation of the Interagency Federal  
3 Energy Stimulus Team that is being led by the Governor's  
4 office, provide a little bit of a background on the  
5 American Recovery and Reinvestment Act with respect to  
6 the multiple energy program funding activities that are  
7 there. Talk a little bit about the Energy Commission  
8 administered programs, and also share with you briefly  
9 some of the what we call the nonformula or competitive  
10 grants which is the lion's share of the money being  
11 provided in this economic stimulus package.

12 I'll briefly close by sharing with you a  
13 little bit about the energy-related tax credits and  
14 financial incentives that are targeted toward energy  
15 efficiency, the purpose of today's meeting. And then  
16 close as to where you can get more information.

17 I would like to just let everybody know there  
18 is still a lot to be known about this act and the  
19 implementation. Because for probably 98 percent of the  
20 programs, the US Department of Energy has yet to release  
21 the guidelines. So I just want to point that out, that  
22 you may have a lot of questions that many of us may not  
23 be able to answer, because we do not have those  
24 guidelines yet.

25 With that, moving onto the next page, it has  
26 been several weeks now since the Governor's office  
27 created the Federal Energy Stimulus Team in an effort to  
28 coordinate activities between the different California

1 departments and agencies. We've been given the go-ahead  
2 to work together, and, moreover, develop industry and  
3 organizational stakeholder teams that you will be  
4 hearing more about in the next couple of weeks as we  
5 form these teams.

6 Again, I encourage you to follow daily the  
7 Energy Commission's website so you can sign up for the  
8 list server to get regular updates as to activities as  
9 well as new information that will be flowing in from the  
10 US Department of Energy.

11 As you can see from the chart here, we have a  
12 number of departments and agencies, efforts being led by  
13 Darren Fallon in the Governor's office. We meet on a  
14 weekly basis, involves representatives from the Energy  
15 Commission; Department of Community Services with Jayson  
16 here; the Public Utilities Commission, which Jean  
17 Clinton is representing the Public Utilities Commission;  
18 Air Resources Board; California Environmental Protection  
19 Agency; as well as Natural Resources Agency; and Housing  
20 & Community Development Department.

21 Next slide, please.

22 As I noted, there is a large amount of money  
23 available, roughly \$42 billion. A portion of this is  
24 going to be devoted to formula-based funding, covering  
25 broad areas of energy efficiency, renewables and green  
26 community plans. And then there is another almost  
27 \$31 billion available in competitive and direct grant  
28 and loan guarantee funds for transportation,

1 transmission, renewables, and research development  
2 demonstration and deployment activities.

3 Next slide, please.

4 Of this total, there is about -- in terms of  
5 what the Energy Commission will be administering, there  
6 is three major programs. One is the State Energy  
7 Program where we are estimating to receive about  
8 \$226 million. And then there is also an Energy  
9 Efficiency Conservation and Block Grant Program where we  
10 expect to receive another \$55-\$56 million to support a  
11 number of local efficiency programs and activities.

12 Local government, of which I see there are  
13 representatives from local counties and cities here, we  
14 are expecting hundreds of millions of dollars to flow  
15 directly to local governments and not through the Energy  
16 Commission there.

17 Then also we're anticipating that we will be  
18 working on the \$300 million National Energy Star and  
19 Appliance Rebate Program, of that share we expect to get  
20 about roughly \$30 million. And we look forward to  
21 working with the utility companies, both investor-owned  
22 and municipal utility companies, and the Public  
23 Utilities Commission and others in terms of designing  
24 that program. Currently there is about I think about 15  
25 states that have existing Energy Star appliance programs  
26 throughout the country.

27 We also have -- you will be hearing a lot more  
28 about the Low-Income Home Weatherization Program in a



1 minute when Jayson has an opportunity to speak.

2 Next slide, please.

3 In terms of the State Energy Program, as I  
4 noted earlier, we expect to receive about \$226 million.  
5 Just to put this number in perspective, over the last  
6 five years the Energy Commission typically receives  
7 between \$1 and \$3 million. So this is a major ramping  
8 up of our existing program, which is going to be a real  
9 challenge staff wise, but also provides enormous  
10 opportunities for California.

11 Some of the types of activities allowed under  
12 the State Energy Program include the Building and  
13 Appliance Efficiency Programs, spending, distributed  
14 generation, as well as renewable energy, public  
15 education outreach, and as well as other activities to  
16 improve energy efficiency and renewable energy  
17 throughout California. It is broad based, covering  
18 commercial, residential, transportation, industrial  
19 sectors. So it is a significant program.

20 Next slide, please.

21 In terms of some of the direction from the  
22 American Recovery and Reinvestment Act, the focus has  
23 been on expansion of existing energy efficiency  
24 programs, that is the thrust, as well as supporting  
25 renewable energy projects and deployment activities.  
26 And, again, we are looking at cooperation and joint  
27 activities between states to maximize our ability to  
28 develop effective strategies and programs for the use of

1 this federal money.

2 We are also internally at the Commission  
3 looking at some of the key criteria beyond what the  
4 federal government is looking at in terms of how this  
5 money is spent, and measuring our success based on jobs  
6 created, that is the bottom line. And the single most  
7 important criteria is that we have to demonstrate that  
8 we are creating jobs with each and every one of these  
9 grants or dollars that has been spent.

10 We will also be looking at proposals and  
11 projects with respect to how much energy was saved with  
12 respect to renewable energy, how much generation was  
13 actually built and constructed. And because we are all  
14 very sensitive to meeting the Governor's greenhouse gas  
15 reduction goals, we also would like to know how each of  
16 those programs and activities leads to reductions in  
17 greenhouse gas emissions. And then this other criteria  
18 too that we are also exploring with respect to the  
19 cost-effectiveness of these and the ability to leverage  
20 these individual funds and maximize the output from  
21 that.

22 As you can tell from this slide, we received  
23 the US Department of Energy guidelines just for the  
24 State Energy Program on Thursday. We are currently  
25 reviewing those right now. We have unfortunately a very  
26 short fuse in terms of a deadline of getting our initial  
27 submittal to the US Department of Energy on March 23rd.  
28 And then we will respond with a more comprehensive

1 application on May 12th. I think that is where you are  
2 going to have the greatest opportunity to assist us in  
3 crafting and developing that State Energy Program plan  
4 through our stakeholder groups.

5 Next slide, please.

6 There is also a major program here called the  
7 Energy Efficiency and Conservation Block Grant. Roughly  
8 \$3.2 billion will be available nationally. Nearly  
9 two-thirds of that money will be going to local  
10 governments, counties and cities, cities of over 35,000  
11 people and counties over 200,000. 28 percent will be  
12 going directly to state energy offices, which is the  
13 California Energy Commission. And we will be working to  
14 develop the programs as well as the solicitations for  
15 that grant money once we have the guidelines from the  
16 Department of Energy.

17 The Energy Commission's money will actually be  
18 focused on small jurisdictions, not the larger, since  
19 there is large chunk of money going to large counties  
20 and cities.

21 Again, we expect literally hundreds of  
22 millions of dollars to be available to local  
23 governments. We don't have the set allocation at this  
24 point in time, but this is a significant chunk of money.  
25 The Energy Commission we expect will get about  
26 \$56 million for its use.

27 Next slide, please.

28 In terms of the block grants, again, we see

1 this money being used to implement energy efficiency and  
2 conservation strategies. Part of this, some of the key  
3 objectives is to reduce pollution from fossil fuels, all  
4 to reduce total energy use and improve energy efficiency  
5 in transportation as well as our buildings throughout  
6 the state and other sectors. So it is fairly broad  
7 based.

8           Being a fairly new program, we don't have a  
9 lot of information yet on what the expectations will be  
10 from the US Department of Energy. And, again, we hope  
11 to see these guidelines within the next month.

12           Next slide, please.

13           Again, we are encouraging stakeholders  
14 particularly with the largest counties and cities to  
15 begin engaging in dialogue on how they might use this  
16 money in your particular jurisdictions and counties and  
17 cities.

18           And, again, as I noted in my opening remarks,  
19 the Federal Energy Stimulus Team will be announcing here  
20 before too long outreach efforts to bring together the  
21 various public and private stakeholders so that we can  
22 work together in developing these programs, and how to  
23 best respond to this incoming money. ]

24           Next slide, please.

25           The third program that the Energy Commission  
26 will be administering is the energy efficient  
27 appliance rebate program and what we call the Energy  
28 Star recovery program.

1           This is a program that was authorized back  
2 in 2005 as part of the Energy Policy Act but really  
3 was not funded until now with the American Recovery  
4 and Reinvestment Act. So there's a good chunk of  
5 money there, 30 million that will be available to the  
6 Energy Commission. And as I mentioned earlier, we  
7 will be working closely with the Public Utilities  
8 Commission, investor-owned utilities, as well as the  
9 municipal-owned utilities on how to best use and  
10 develop that rebate program that will cover a broad  
11 range of appliances and other equipment.

12           Again, this funding is available to the  
13 states with the existing programs and tailored towards  
14 Energy Star products.

15           Next slide, please.

16           Now in terms of the lion's share of the  
17 funding, I just wanted to take a few minutes of your  
18 time to talk about what we call the nonformula energy  
19 appropriations.

20           One of the things that came out of the  
21 Governor's office last week as part of our federal  
22 energy stimulus team meetings is that the Governor has  
23 declared that California will be the most competitive  
24 state in going after the billions and billions of  
25 federal energy dollars that are available. And that  
26 should be no surprise to you knowing who our Governor  
27 is.

28           We have nearly \$31 billion in competitive

1 and direct grant and loan and loan guarantee programs.  
2 We do not have the details on any of these programs.  
3 We just know the general descriptions. More  
4 information will be coming soon, but a lot of money  
5 targeted towards transmission and to our federal  
6 entities, Bonneville Power Administration, as well as  
7 the Western Area Power Authority.

8 We are very much interested in coordinating  
9 and working with these entities so that we can advance  
10 our own renewable energy goals with respect to remote  
11 generation sources, develop a smarter grid that the  
12 Public Utilities Commission and Energy Commission and  
13 California Independent System Operator and others are  
14 very much working on, and then also the nearly 2  
15 billion just in transportation to support clean cities  
16 and diesel emission reductions which the Air Resources  
17 Board will be taking the lead on and electric drive  
18 vehicles of both the Energy Commission and the Public  
19 Utilities Commission are collaborating on right now.

20 Next slide, please.

21 In terms of this other programs, we also  
22 have 6 billion targeted for energy loan guarantees and  
23 another little over 8 billion for research on clean  
24 fossil projects as well as energy efficiency and  
25 renewable research as well as advanced battery  
26 research, not only for stationary sources, but also  
27 mobile or what we would refer to as transportation  
28 sources.

1           Next slide, please.

2           Then what I wanted to do is close on this  
3 last slide which kind of gives you a quick overview of  
4 the energy efficiency and conservation related tax  
5 credits and financial incentives that are currently  
6 available through the Act which includes qualified  
7 energy conservation bonds, tax credits for energy  
8 efficient improvements to existing homes, and  
9 extension of credit for energy efficiency improvements  
10 to new homes.

11           So there's significant amount of money being  
12 made available on a variety of tax incentives and tax  
13 credits. This is only a subset of a much broader tax  
14 reform and tax incentive package that was passed and  
15 signed into law by the President.

16           If you look at the full menu of tax credits  
17 which are provided on the Energy Commission's website,  
18 you will see that roughly over a 10-year period  
19 there's roughly 20 billion available there in terms of  
20 overall tax incentives just for the energy sector  
21 alone. So it is pretty substantial.

22           We think in tandem with the financial  
23 incentives, tax credits, and then the designated  
24 funding for the overall programs, that these working  
25 in tandem together with you, that we ought to be able  
26 to make a huge difference in terms of developing a  
27 secure long-term energy future here in California.

28           So with that, we will just close on the last

1 slide here.

2 Again, I encourage all of you to review the  
3 Energy Commission's website on a daily basis. It is  
4 being updated literally hourly as we get new  
5 information. And this is going to be our way of best  
6 communicating with the stakeholders, because we are  
7 overwhelmed with the number of phone calls, e-mails,  
8 that are coming in. We simply can't handle all of the  
9 incoming requests for information. This is the best  
10 way to get a quicker response and also to leave  
11 comments and questions you may have as you try to  
12 reach us on our telephones and find out that our voice  
13 mail machines are full because of the inflow of  
14 interest.

15 So with, that I would like to turn it back  
16 to Commissioner Grueneich.

17 Thank you.

18 COMMISSIONER GRUENEICH: Thank you very much.  
19 That was extremely helpful. Given your deadlines, thank  
20 you for taking the time to be here today.

21 So I guess, Jayson, if I could ask you if you  
22 could give us an overview for the weatherization and CSD  
23 portion of the ARRA.

24 STATEMENT OF MR. WIMBLEY

25 MR. WIMBLEY: No problem.

26 The Department of Community Service and  
27 Development serves as the state's anti poverty agency,  
28 and we administer federally funded programs that are



1 intended to offer low-income individuals opportunity to  
2 attain self sufficiency and improve the quality of their  
3 lives.

4 Next slide, please.

5 The two grants I am focusing on specifically  
6 today are going to be on the energy grants which are,  
7 again, federally funded grants that are annual grants  
8 that come to the State of California.

9 The first grant is the U.S. Department of  
10 Health and Human Services, LIHEAP, which is the  
11 low-income home energy assistance block grant which the  
12 department has administered since 1975. And it offers  
13 an array of services that are intended to primarily  
14 reduce the energy burden of low-income households.

15 The first service is cash assistance and  
16 utility assistance, which is also referred to as HEAP,  
17 which is a service that we are probably most recognized  
18 for under that program.

19 In addition, the program offers emergency  
20 heating and cooling services for individuals that are  
21 experiencing an emergency. And typically those services  
22 result in the repair/replacement to residential heating  
23 and cooling appliances.

24 And then thirdly, the weatherization program,  
25 which again offers weatherization assistance and is  
26 limited to 25 percent of the overall total of the grant.

27 Next slide, please.

28 The second grant is the U.S. Department of

1 Energy Weatherization Assistance Program. It's an  
2 annual grant, has been in existence for over 30 years.  
3 It's relatively one of our smaller grants in comparison  
4 to LIHEAP. But the sole focus of that program is  
5 intended to provide weatherization services to improve  
6 the energy efficiency of low-income dwellings and as  
7 part of the national objective, reduce our dependency on  
8 foreign oil and also look for achieving environmental  
9 benefits.

10 Next slide, please.

11 I am going to focus on the weatherization  
12 aspect of both programs.

13 LIHEAP traditionally in the past has been the  
14 primary funder of our weatherization programs just  
15 because it offered the higher level of funding which  
16 allowed us to implement the program statewide.

17 And I will cover the funding pieces in a few  
18 minutes. But our DOE program provided the technical  
19 guidance and the specifications that drive the  
20 weatherization programs that we administer collectively.

21 Weatherization is an energy audit driven  
22 program. It focuses on health and safety and in the  
23 context of energy savings and efficiency. And it  
24 encourages leveraging to maximize resources that may be  
25 available within the state to extend service benefits to  
26 those that are in need.

27 Next slide, please.

28 This chart here is illustration that shows the

1 annual funding for the two grants for 2005.

2 As you can see in 2006 and '9 we have seen  
3 significant increase in funding between the two grants.  
4 In '06 LIHEAP received a significant funding increase  
5 over our annual funding allotment. Also in 2009 both  
6 grants received a significant funding increase which  
7 pushed the total funding to a little over 451 million  
8 for 2009.

9 Next slide.

10 This chart here shows individual breakdown of  
11 the grants in terms of annual funding as well as the  
12 service components under each grant, particularly with  
13 respect to LIHEAP. So, as an example, in 2009 you can  
14 see that DOE weatherization in total is funded at a  
15 little over \$202 million and LIHEAP weatherization is 49  
16 million, which again is limited to 25 percent of the  
17 overall grant. Where in contrast in 2005 you can see  
18 that the LIHEAP weatherization was 24.2 million and DOE  
19 traditionally is roughly around \$6 million.

20 So to put that into some context, the DOE  
21 weatherization as result of Recovery Act, we're seeing  
22 about 30 times over the normal funding levels that we  
23 are accustomed to seeing in California.

24 Next slide.

25 Here is a visual for our projections for  
26 households that we plan to serve statewide in 2009.  
27 Obviously, due to the funding increases to both our core  
28 grants, we are looking at close to 400,000 households

1 statewide. And the green represents the utility  
2 assistance I was referring to earlier, HEAP, which is  
3 the cash assistance component.

4 And then in the beige color you can see that  
5 is the weatherization, just to give you an idea in terms  
6 of scale.

7 Next slide, please.

8 Then here is the separate breakouts and more  
9 accurate figures for what we anticipate to serve by  
10 (inaudible) and service.

11 You can see in comparison to 2005, which is  
12 representative of our normal funding levels as compared  
13 to '09 what we anticipate serving going forward.

14 Next slide.

15 Our services are provided through a network of  
16 community-based organizations that administer these  
17 programs since the inception of these programs.

18 The income eligibility for both programs are  
19 established as 75 percent of the state median income.  
20 For those of you following the Act, you probably have  
21 seen where there's been public announcements and news  
22 releases on DOE increasing the eligibility guidelines to  
23 200 percent of federal poverty, which in California  
24 really is not going to have any impact because our  
25 guidelines have already increased to that level already.  
26 75 percent is the guidelines for LIHEAP and is close to  
27 roughly 200 percent of federal poverty, give or take a  
28 few percentages.

1           Both programs target households with high  
2 energy burdens and members of the vulnerable population  
3 groups which includes households with disabled, young  
4 children and elderly.

5           As Pat mentioned earlier in his presentation,  
6 the FEST team have been meeting regularly, and they are  
7 really taking charge and the lead on the state level  
8 coordinated efforts around the stimulus funds that are  
9 coming into the state.

10           Also, with respect to the Commission, also I  
11 mentioned earlier I serve on the LIOB, which is the low  
12 income oversight board. And the focus of that board is  
13 looking at low-income energy assistance and programs  
14 that are collectively offered through the state, not  
15 just through IOU programs, but also with CSD.

16           And we have been talking for many, many years  
17 now about working together, trying to look at ways that  
18 we can make use of the resources that are here and  
19 intended to be used for low-income needs and looking at  
20 this new opportunity to where we can work together.

21           I am proud to announce that tomorrow we will  
22 be entering into an MOU agreement that is going to be  
23 CSD and the CPUC. That is really going to provide the  
24 framework and the foundation for us to start moving  
25 forward together in this effort of bringing about more  
26 collaboration and coordination around these two  
27 programs.

28           Also, I would imagine that in the coming weeks

1 this would be one of a series of meetings we will  
2 probably have, hold jointly, to solicit inputs and share  
3 with you information about our efforts around the  
4 Recovery Act and implementing these programs in the  
5 state.

6 As Pat had mentioned earlier, it's been really  
7 literally a treadmill for the past month trying to get  
8 your arms around something that evolves daily.  
9 Hopefully, today the guidelines for DOE, for DOE WAP  
10 program, were released last Thursday. And staff and  
11 myself are still trying to get our arms around all the  
12 key changes to the program. Hopefully, over the coming  
13 weeks we will have much more to offer to you.

14 So, if we are unable to answer questions  
15 today, we will be able to answer them in the near  
16 future.

17 But as part of the Act, I think it is  
18 important to touch on some of the key elements of the  
19 Act that are really being stressed and emphasized.  
20 These are things that are really going to lead to  
21 pathway of changes to the program as we know it.

22 First, you may ask your question why  
23 weatherization? Weatherization to the Obama  
24 Administration is the cornerstone to his national  
25 Recovery Act and also his energy strategies. And  
26 bulleted are the reasons why weatherization is one of  
27 the focuses of this Administration, obviously jobs, the  
28 job component. This program has opportunities to create

1 jobs immediately and offers shovel-ready projects.

2 There are requirements for elevated  
3 transparency and accountability. I am sure you have  
4 heard that many times over.

5 Aggressive performance goals. One of the  
6 things we are going to have to struggle and contend with  
7 is that we have to see a significant increase in  
8 funding, which I mentioned is 30 times more than normal  
9 funding levels. DOE is impressing upon the state's  
10 aggressive performance benchmarks to get the money out  
11 and get it implemented as quickly as possible.

12 Emphasis on quality of services, increase  
13 outcome measurements, namely in the areas of jobs and  
14 energy efficiency, and the building of partnerships,  
15 because realizing that in order to achieve all these  
16 objectives, you have to look at expanded partnerships to  
17 enable us to achieve all these objectives and look at  
18 ways that we can employ different strategies and  
19 approaches to do that.

20 So with that, that concludes my presentation.

21 I think Sarita was going to do the last part.

22 COMMISSIONER GRUENEICH: For those of you who  
23 don't know, Sarita Sarvate is the head of our low-income  
24 energy efficiency section at the PUC.

25 MS. SARVATE: Thank you.

26 In the interest of time I am going to keep  
27 this very brief.

28 I just want to briefly explain the low-income

1 energy efficiency program which has been around for more  
2 than a decade. LIEE is a resource program designed to  
3 garner significant energy savings in California while  
4 providing an improved quality of life for the low-income  
5 population. That's been our mission for a long time.

6 And participants generally include single  
7 family, multifamily, nonprofit group living home  
8 customers. So all these customers, we basically provide  
9 them components of the LIEE program. But we provide  
10 these customers free of cost weatherization measures,  
11 energy efficiency measures, minor home repairs, energy  
12 education.

13 And basically the aim is that by installing  
14 these measures the customers will reduce energy  
15 consumption and experience bill savings.

16 Recently the Commission envisioned a new goal  
17 for this program, a very ambitious goal, and stated that  
18 by 2020, 100 percent of the eligible and willing  
19 customers will have received all cost effective  
20 low-income energy efficiency measures.

21 So you can see this is an incredibly ambitious  
22 goal and extraordinary goal.

23 I do want to note we did this before any sort  
24 of -- almost as if we had foreseen the Recovery Plan  
25 because we came up with this in our strategic plan in  
26 the fall of 2008.

27 Next slide.

28 So we issued also a Decision in November that



1 basically said that in order to achieve the goals of our  
2 program, we will need to coordinate with the CSD in a  
3 very large scale. Basically, the Decision stated the  
4 IOUs shall as part of their leveraging strategies  
5 immediately begin the process of trying to close data  
6 gaps that hamper LIHEAP, LIEE leveraging.

7 We expect to see significant progress toward a  
8 goal of 100 percent LIHEAP and LIEE leverage and  
9 coordination in the IOUs' annual reports.

10 And also the Decision states that the  
11 Commission would execute a memorandum of understanding  
12 with CSD in order to facilitate leveraging, and as Jason  
13 explained, we are on the verge of signing that tomorrow.  
14 I didn't actually anticipate that this all would come  
15 about so quickly, but I think Obama's Recovery Act just  
16 has given us added incentive.

17 I should also mention, though, that on a  
18 smaller scale leveraging and coordination with LIHEAP  
19 has been going on for some time, and it's always been  
20 our goal to do more. And this gives us a great  
21 opportunity to achieve that.

22 And this slide sort of gives an overview of  
23 the budgets and the overall programs scope. I only want  
24 to highlight two bullets, which is that the total  
25 expenditure for LIHEAP for the next budget cycle 2009 to  
26 '11, which is 2011, which is a three-year budget cycle,  
27 will be about 900 million dollars, and we will be  
28 reaching about a one million homes, which is a third of

1 what the total scope of the program will be in the first  
2 budget cycle.

3 So I think that should be the takeaway from  
4 this. And I basically look forward to working with CSD  
5 on maybe possibly holding workshops and figuring out the  
6 nuts and bolts of how this coordination will take place  
7 in the field.

8 Thank you.

9 COMMISSIONER GRUENEICH: Thank you very much.

10 We are now going to move into some comments  
11 and presentations.

12 The goal that I have for today's meeting in  
13 addition to having these start of coordination among  
14 these state agencies is to really understand better what  
15 the PUC and investor-owned utility role can be in  
16 facilitating effective implementation of the stimulus  
17 money.

18 So I would like to start off by asking our  
19 investor-owned utilities to give a presentation. I  
20 think that you have coordinated so that there is a  
21 single presentation. And you already did file some  
22 written comments, I am told as well.

23 STATEMENT OF MR. GAINES

24 MR. GAINES: Yes, we did, Commissioner. Thank  
25 you.

26 My name is Marc Gaines. I am with Sempra  
27 Utility, San Diego Gas & Electric and Southern  
28 California Gas.

1 I am here representing all four of the  
2 investor-owned utilities in the state.

3 We have had numerous discussions on this  
4 topic, and we are in complete agreement on at least our  
5 recommendation for moving forward.

6 Just to start off, I will make it clear so  
7 there is no misunderstanding, our view is IOUs are not  
8 here to compete for these funding. We are here to  
9 utilize our expertise, to lend assistance to anyone that  
10 is applying for use of that funding, and for the ones  
11 that are awarded the funding, to lend our expertise to  
12 make them as successful as possible. That is our  
13 overall objective.

14 To achieve that we have got four  
15 recommendations here listed. I will go through each of  
16 those with a little bit of detail.

17 The first one is we believe that the Recovery  
18 Act or ARRA funds should work in conjunction with IOU  
19 programs to minimize potential customer confusion and  
20 leverage the success we have had with the programs.

21 So rather than competing with the programs, we  
22 would like to use ARRA funding to supplement existing  
23 energy efficiency, demand response and distributed  
24 generation programs that the utilities are implementing  
25 to achieve not only greater results, but faster results  
26 on their objectives.

27 Secondly, to utilize our existing facilities  
28 and expertise in terms of outreach, contractor workforce

1 and retail network contacts that we have to again  
2 implement the programs as quickly as possible.

3           Secondly, the CPUC should specifically allow  
4 IOUs to leverage their energy efficiency programs to  
5 support the ARRA activities. Our funding for energy  
6 efficiency is not designated for this purpose. So we  
7 want to make sure we are consistent with the PUC's  
8 objectives for that money.

9           We don't believe it would be a lot of effort  
10 on our part, but we believe there will be some  
11 administrative activities that we have to implement to  
12 make sure that we are coordinating, facilitating. We  
13 think that is an appropriate action because of the  
14 experience that we have, working with local agencies and  
15 state agencies, but also all the other stakeholders that  
16 we have been working with on our programs over time.

17           We also think it supports the PUC's strategic  
18 plan in moving forward with energy efficiency in a  
19 cooperative, collaborative effort.

20           Third area recommendation is that IOUs should  
21 leverage the existing workforce education and training  
22 programs to ensure adequate resources to support ARRA.

23           We have existing programs in place at each of  
24 the four IOUs at our energy resource centers. We are  
25 providing training to contractors and certainly  
26 leveraging that training with others providing it under  
27 the ARRA funding. We would like to bring that up to  
28 speed as quickly as possible to support the additional

1 contractors that we will need for this effort.

2 The fourth area is the IOUs have identified  
3 specific areas where ARRA will directly affect the  
4 energy efficiency programs.

5 In our current portfolios we want to make sure  
6 we take advantage of that and leverage those  
7 opportunities. First, I want to say for the compliance  
8 programs where we have existing relationship with the  
9 (inaudible) stores and other retailers, that we can  
10 utilize and facilitate any additional incentives that  
11 might come out of the ARRA.

12 Secondly, the weatherization programs, the  
13 low-income programs, we have contractor networks. We  
14 have customer data. They can all be utilized to  
15 leverage these efforts quickly and efficiently.

16 Third, IOUs have program experience with  
17 federal and state agencies that we can also leverage to  
18 move their projects along quickly.

19 We also have financing that is available to  
20 supplement the ARRA funding and move the projects as  
21 quickly as possible.

22 And lastly, the local partnerships that we  
23 have with cities and counties throughout the state, we  
24 would like to leverage that activity and utilize ARRA  
25 funding to bring even more cities into the fold on that.

26 So in conclusion, we are here to assist  
27 wherever possible. We can provide value to ensure the  
28 success of ARRA in California, achieve the results as

1 efficiently and effectively as possible.

2 Thank you.

3 COMMISSIONER GRUENEICH: I do have a few  
4 questions.

5 Let me also encourage any of my other  
6 colleagues up here on the dais.

7 What efforts are being made to be bringing in  
8 the municipal utilities? I bring this up because there  
9 may be a role for the state agencies to help with that.  
10 But the investor-owned utilities are serving, depending  
11 on how we calculate, 75 to 80 percent of the population  
12 demand in this state.

13 While that is the significant majority,  
14 obviously on municipal utilities play an important role  
15 as well. And have you had an opportunity to begin  
16 discussions with them? Because if we are going to think  
17 about the utilities playing a role in terms of  
18 leveraging or outreach to customers, certainly my  
19 viewpoint is we want to be doing this using all of the  
20 utilities in the state and not just selecting the  
21 investor-owned utilities, because then we are going to  
22 get customer confusion as to what's going on.

23 So have you had a chance to start any efforts  
24 coordinating with municipal utilities?

25 MR. GAINES: We have. I can speak on behalf of  
26 Sempra. I think it is similar in other utilities'  
27 cases.

28 We have had preliminary discussions with SMUD

1 just because they are leader in the state for the  
2 municipalities. But also have ongoing partnerships with  
3 DWP in Southern California as well as the SCAPPA  
4 utilities down south. So, preliminary discussions at  
5 this point just because the rules haven't been set out  
6 yet, but we have had conversations and there seems to be  
7 interest in all of us working together.

8 COMMISSIONER GRUENEICH: And when you are talking  
9 about leveraging the programs, I am wondering if you can  
10 be a little bit more specific. We have funded a number,  
11 obviously, of existing programs that are hopefully  
12 successful in terms of workforce training. We have a  
13 whole array of programs. Can you give any details when  
14 you are talking about leveraging that, what that means  
15 in terms of working with the stimulus money?

16 MR. GAINES: Probably not a lot of details yet.  
17 We are still watching how things develop to see how best  
18 we can leverage that money. But certainly we have  
19 talked about making sure that we don't have competing  
20 programs. So, say there is appliances incentives, that  
21 we combine those incentives and work some way to make  
22 sure that it is presented to the customer as one program  
23 rather than multiple competing programs.

24 We have talked about utilizing our outreach  
25 network and material to go to customers with account  
26 execs and other outreach to make sure we spread the  
27 information of the programs that are available.

28 But specifics beyond that, I think we are

1 waiting to see where we can best provide assistance.

2 COMMISSIONER GRUENEICH: My initial reaction is  
3 that one of the areas that probably is going to be very  
4 important is the utility interface with the customers,  
5 that we now have a host of different funds available,  
6 different levels to customers through tax incentives,  
7 through utility programs, through the programs that are  
8 going to be available under the stimulus package. And I  
9 think getting that message to customers, look, there are  
10 a wide variety of programs available and here is how  
11 they can interact.

12 And maybe I will ask, I don't know if this is  
13 a fair question or not, has the Energy Commission been  
14 able, have you started thinking about this whole  
15 education outreach effort? Because, again, it seems to  
16 me this may be an area where we can have some good  
17 coordination and utilize the networks that the utilities  
18 have in place with their customers.

19 MR. PEREZ: As part of the state energy program  
20 there is a component that we have used in the past for  
21 outreach, and that will continue and hopefully get  
22 magnified significantly with this inflow of additional  
23 funding. But we are also going to be doing full court  
24 press on the website to get information out and develop  
25 comprehensive list servers so that we can get more and  
26 more information out on a realtime quick basis. So that  
27 is pretty much the strategy we are pursuing right now. ]

28 COMMISSIONER GRUENEICH: And let me also ask, do



1 you envision the utilities are going to come in and ask  
2 for additional funding for their efforts on ARRA?  
3 Certainly my strong hope is the existing funding is  
4 going to be able to provide for your efforts. Again,  
5 this is preliminary. But have you given any thought to  
6 whether they are going to seek additional money?

7 MR. GAINES: We have. We always talk about money.

8 We think that under most circumstances the  
9 existing funding would be adequate. Certainly we leave  
10 a door open if something unanticipated comes along and  
11 requires significant cost, we might come back for that.  
12 That is not anticipated.

13 COMMISSIONER GRUENEICH: Then I guess finally in  
14 terms of the coordination with CSD and the  
15 weatherization, I'm not familiar with the specific  
16 details. But as I understand it, there are some  
17 significant differences at least now between how the  
18 investor-owned utilities are authorized or directed to  
19 approach low-income energy efficiency programs, and how  
20 the federal funding at least historically have been  
21 given and may even under ARRA. One example, as I  
22 understand, there may be authorization under the federal  
23 money to spend significantly more money per household  
24 that we have authorized.

25 How should we approach this whole area? In  
26 that, again, for the audience, if it isn't clear, in the  
27 low-income energy efficiency we had a major decision in  
28 December where we provided funding for three years going

1 forward in program direction. So do we need to think  
2 about revisiting that? Is there flexibility if we have  
3 a strong working group, maybe some public workshops? Do  
4 you have any thinking about the extent there may be some  
5 differences between the two programs, how we should be  
6 thinking about better leverage and integration?

7 MR. GAINES: Unfortunately, I'm not the expert to  
8 talk about that. Maybe someone can help us. I don't  
9 have low-income programs at Sempra. We certainly have  
10 talked about that issue. Essentially, we headed -- the  
11 nature of the two programs, since one pays more than the  
12 other, and just analyzing our program. So it is  
13 certainly an issue we talked about. I don't have an  
14 answer at this point.

15 I don't know if Roland has anything to add to  
16 that?

17 MR. RISSER: Thanks, Marc.

18 Great question, we actually talked about this  
19 a lot.

20 COMMISSIONER GRUENEICH: Why don't you make sure  
21 you identify yourself.

22 MR. RISSER: Roland Risser with Pacific Gas and  
23 Electric Company.

24 I think that is great question. It is  
25 something I think we are trying to work through right  
26 now. The options are -- there are several options.  
27 I'll give you a couple of examples. One is Jayson and I  
28 actually talked about intake mechanism. When you have a

1 common mechanism across the IOUs and CSD's program, you  
2 might direct a customer to federal program if it  
3 required the higher level of investment than maybe the  
4 utility/CPUC authorized program would allow. If it was  
5 a straightforward home that needed just the type of  
6 investment the utilities were authorized to provide,  
7 those homes would go into the utility program. That is  
8 one model.

9 Another model is that if a home needed the  
10 higher level of investment, that we might then, after  
11 the utilities finished their work, they could then call  
12 CSD and say this home actually could benefit from some  
13 greater investment that is beyond what we are able to  
14 do. Turn it over, and CSD through their own process  
15 could provide that second level of higher investment in  
16 energy efficiency.

17 Those are two models. I don't think we've  
18 quite figured out which the optimal way is. There are  
19 advantages and disadvantages to both. And so, in fact,  
20 Jayson and I are going to meet tomorrow and talk about  
21 this a little more.

22 COMMISSIONER GRUENEICH: One last item then, and  
23 let me ask my colleagues if there is anything. An area  
24 that certainly I'm starting to think about is  
25 measurement and verification.

26 To those in the audience, we have  
27 traditionally in the world of energy efficiency in my  
28 mind thought about it as it is a discrete world

1 primarily occupied by the utility programs, certainly  
2 also occupied by the building standards and appliance,  
3 but that one can essentially measure these discrete  
4 programs and activities.

5           And what strikes me is that we are going to  
6 quickly enter into a world in which there are multiple  
7 funders, I mean a 30 fold increase in funding, where you  
8 could literally have the same home we just heard where  
9 one moment in time you have an investor-owned utility  
10 funded program, and then in a later period of time you  
11 have the CSD funded programs. Or you may have,  
12 depending upon the intake, some get some programs from  
13 one group and some from another group. And then we have  
14 whatever they are going to be, the Block Grant Programs,  
15 the appliance programs, and the host of local government  
16 programs, some of which are funded through ratepayer  
17 money, some of which are going to be funded through  
18 ARRA, some in fact funded by local government.

19           Have the utilities started to think through  
20 what this could mean in terms of how this Commission is  
21 approaching what we call evaluation measurement and  
22 verification going forward?

23           MR. GAINES: Certainly at a high level I'm sure  
24 much more detail needs to be discussed. We have similar  
25 concern about double counting, triple counting of  
26 results, making sure that whatever recording  
27 requirements are put in place by the federal government  
28 that we could meet those so we can maximize the money.

1 I think there is a lot of issues with MMB that need to  
2 be addressed.

3 We think part of that is facilitation,  
4 cooperation, collaboration we are talking back with our  
5 programs so that we are involved with those  
6 organizations that are developing new programs to make  
7 sure that we work out an arrangement where we can share  
8 information where we are going with our results, to make  
9 sure we are not double counting, share the expertise  
10 that we have on MMB so that their programs can be  
11 designed to be as effective as possible.

12 Beyond that, it probably comes down to what  
13 programs are specifically rolled out in terms of how we  
14 might adjust the MMB activities, I believe.

15 COMMISSIONER GRUENEICH: I just throw this out to  
16 think about it, that we may want to have a measurement  
17 subgroup, some group of people who are thinking about  
18 this. Because to the extent that everybody is going to  
19 want to be able to count attribution. Because on some  
20 level that is where the money flows from, even though it  
21 may the jobs, it is also the savings and then the  
22 greenhouse gases. Maybe getting a little jump start on  
23 thinking about this so that we don't have everybody  
24 fighting or saying actually these are my programs and my  
25 savings. Because I worry that the science of MMB is not  
26 quite at the level that we may need to have accurate  
27 attribution.

28 Let me ask my colleagues if you have any

1 comments or questions?

2 Jeanne.

3 MS. CLINTON: Just one question. In the context  
4 of ongoing financing, how much latitude to each of the  
5 utilities have to expand your OBF Programs if there is  
6 better awareness and bigger demand for it, just sort of  
7 round out the rest of the cost for these measures?

8 So if a customer has access to tax credits and  
9 incentives, but is lacking the capital to pay for the  
10 remainder of the measure and your offer on the financing  
11 and it becomes known widely, do you have fairly flexible  
12 latitude to expand that activity?

13 MR. GAINES: I can speak for Sempra. Certainly  
14 our systems are able to expand to I think any level that  
15 we would anticipate from this. Funding actually would  
16 become a question depending on how far it rose. I would  
17 hope that we've got adequate funding in the proposed  
18 programs to cover that, but I guess it took off  
19 dramatically there may be some issues there to come up  
20 with that seed money for the programs. But as far as  
21 the system standpoint, there is no limitation there.

22 MS. CLINTON: So if there were a positive, desired  
23 run on the banks, so to speak, you would be able to come  
24 back to us and tell us that demand in your resources,  
25 and you might need to revisit that?

26 MR. GAINES: We could certainly do that.

27 COMMISSIONER GRUENEICH: Something else came to  
28 mind. Is there the option for the utility,

1 investor-owned utility, as I said, hopefully all the  
2 utilities, to apply directly to the Energy Commission  
3 for the \$30 million of the Energy Star Appliance Program  
4 in California? I mean, in other words, is there an  
5 option that the Energy Commission would say after it  
6 reviewed the request that we will just have the  
7 utilities in California run this whole program?

8 MR. PEREZ: It is a good question. We have not  
9 yet seen the program guidelines for that. We hope that  
10 that will be one of the options that is being considered  
11 by the US Department of Energy, but we are awaiting the  
12 guidelines.

13 COMMISSIONER GRUENEICH: And then did I understand  
14 it that is one of the options the utilities are thinking  
15 about, to say just we have got experience running the  
16 Energy Star Appliance Rebate Program, just let us run  
17 the whole thing?

18 MR. GAINES: Actually, the way I tried to put it  
19 was that we would rather help facilitate it to make sure  
20 it is done properly. I don't think we've reached  
21 agreement, since we haven't seen guidelines yet on  
22 whether that is something that would be appropriate for  
23 us to absorb entirely within the utilities. I guess it  
24 is an open question. At this point we are looking at  
25 whoever does run it, we are going to be willing to make  
26 sure that we are operating cooperatively.

27 MS. CLINTON: Just a footnote, getting back to the  
28 one aspect of the stimulus funds that we know is the

1 case, is that all the funds are supposed to supplement  
2 and not supplant funds that have already been committed  
3 by state and ratepayer funding as well.

4 So I think the question is if you were to get  
5 infusion, for example, \$30 million for Energy Star  
6 Rebates, how would you prove or demonstrate that that  
7 was being used as additional funds instead of, you know,  
8 displacing ratepayer funds? That is just a rhetorical  
9 question.

10 And I think the kinds of options that we in  
11 the Energy Commission would have to be looking at is,  
12 well, do those funds get used to provide incentives for  
13 measures that are not already covered by the utility  
14 programs? Do the funds get used to, you know, supply  
15 funds in the event that the utilities run out of money  
16 in a given year for their incentive money? Which would  
17 be a risky strategy, because you wouldn't know if you  
18 are committing the funds or not. Or, thirdly, do you  
19 pay a bigger incentive? Do you bump up the incentive or  
20 give the bonus in order to spur out.

21 I think those are the kinds of questions that  
22 perhaps the DOE guidelines would shed some light on. If  
23 not, those are some of the questions I think the Energy  
24 Commission needs to think about.

25 MR. PEREZ: We are certainly wrestling with many  
26 of those various questions you raised, Jeanne. And one  
27 is things that we will be considering is perhaps  
28 programs and activities that have not previously been



1 funded and received money, is taking a second look at  
2 what those programs and activities might be for the use  
3 of this money. That will be one of the criteria that  
4 will be listed on the menu of options to look at in  
5 deciding how this money is going to be used.

6 But, again, it is also going to be dictated by  
7 the parameters as established by the federal guidelines  
8 as to how much leverage we have in terms of shaving, you  
9 know, our own internal criteria and evaluation.

10 COMMISSIONER GRUENEICH: One of the areas that  
11 Marc mentioned that is obviously going to be a huge --  
12 one of the areas that mark mentioned that is a huge  
13 issue is workforce training. Now that we have all this  
14 money, how are we going to make sure there are qualified  
15 people to actually undertake these activities?

16 Do you know, can the CEC spend any of the  
17 money you are getting on funding workforce training  
18 programs?

19 MR. PEREZ: I'm not sure about that. I know that  
20 there is I believe a training aspect under the existing  
21 State Energy Program. But in terms of -- I'm not  
22 familiar enough with the latest guidelines on there.

23 MS. CLINTON: If I could add a footnote from my  
24 quick skimming of the guidelines. I think there is a  
25 broad swath of activities that are eligible but similar  
26 to how we oversee utility efficiency programs. It takes  
27 a portfolio approach, and it talks about the portfolio  
28 of SEP money being cost-effective and generating jobs.

1 And not each activity itself has to meet all the  
2 criteria, but I think it is a question of on balance.

3 One of the more interesting parameters is the  
4 SEP portfolio as a whole leverage. See if I have the  
5 math right, it was 10,000 source -- no, 1 million source  
6 BTUs. I'm forgetting the right number. It was  
7 something like a thousand -- forget the math.

8 (Laughter)

9 MS. CLINTON: It was something like a dollar per  
10 kilowatt-hour is the way I figured it out. It didn't  
11 define whether that kilowatt-hour was lifecycle or first  
12 year.

13 But the point was it had a cost-effectiveness  
14 ratio in mind for the SEP funds. So I think it is going  
15 to be a challenge as you start getting all these ideas.  
16 To the extent you have something that is information,  
17 education and outreach that may not generate direct  
18 savings, you have to balance with other things that do  
19 generate savings.

20 COMMISSIONER GRUENEICH: That sounds familiar.

21 (Laughter)

22 COMMISSIONER GRUENEICH: So everyone is going to  
23 point to the other program and say you fund the  
24 nonresource savings component of this.

25 Thank you very much, Marc.

26 Then we are quickly I think going to go  
27 through, I'm just going to list off who I have here in  
28 order. So if you can all get ready. I think we had

1 requested about 3 minutes per speaker.

2 James, if you are there, am I right, three  
3 minutes?

4 MR. FORDYCE: That is right.

5 COMMISSIONER GRUENEICH: Three minutes per  
6 speaker.

7 Jody London for The Local Government  
8 Sustainable Energy Coalition; and Cal Broomhead, City  
9 and County of San Francisco; Eathan Sprague, ConSol;  
10 Hank Ryan, Small Business CA; Rocky Bacchus, Efficiency  
11 Power; Eric Emblem, California SMACNA; Patrick Couch,  
12 The California Conservation Corps; and Michael Wheeler  
13 CPUC. And we are letting him have a little bit extra  
14 time.

15 So, Jamie, if you can also play timekeeper as  
16 well, that would be great.

17 MR. FORDYCE: Sure.

18 COMMISSIONER GRUENEICH: Maybe everybody else  
19 whose name I called, if you want to just, to the extent  
20 there are seats up here, come forward so we can move  
21 through quickly.

22 STATEMENT OF MS. LONDON

23 MS. LONDON: Good afternoon. My name is Jody  
24 London. I'm here today on behalf of The Local  
25 Government Sustainable Energy Coalition. We are a group  
26 of cities and counties and regional government  
27 organizations across the state.

28 I also in a different piece of my life am an

1 elected director to the school board in Oakland. Some  
2 of my remarks are going to be informed by my experience  
3 there.

4 Local governments are extremely busy right now  
5 analyzing not only the stimulus package, but the state  
6 budget as you all know has been devastating to local  
7 government.

8 The short answer to the question whether the  
9 stimulus package makes it all better because of the  
10 state budget is no. It is helpful, but we are not there  
11 yet. So the stimulus package is great, but it is not  
12 everything.

13 I want to talk briefly -- most of the energy  
14 opportunities for local governments have already been  
15 discussed by Mr. Perez from the CEC, which I appreciate.  
16 Something that hasn't been discussed yet today are  
17 interest-free bonds. Local governments and school  
18 districts both have opportunities to take advantage of  
19 interest-free bonding opportunity.

20 In California, I list down there that 22  
21 billion in interest-free bonding authority for school  
22 construction, renovation, repair and land acquisition.  
23 40 percent of that money is going to the 100 largest  
24 school districts in the country. Many of those  
25 districts are in California. So there is a lot of  
26 bonding opportunity out there. We don't have a lot of  
27 information yet, wondering if the CEC can help us get  
28 more information on how we access that. Do we have to

1 go to the voters? That is a big question for us.

2 Next slide.

3 This is just an example of all of the many  
4 sources that a local government looks at when we start  
5 to think about how we are going to implement an energy  
6 efficiency sustainability Climate Action Plan. We have  
7 our own general fund. I don't want to go through each  
8 of these. But you can see we are looking from lots of  
9 different sources than -- if you are looking at the far  
10 wall, the public goods charge got cut off. But those  
11 funds are one piece of the pie that we look at.

12 The next slide is a similar example for how  
13 this works in San Francisco's environment energy  
14 program. They are pulling funds from lots of different  
15 places, including energy efficiency audits that are part  
16 of the public goods charge.

17 I really want to focus on my last slide which  
18 is talking about some of the timing issues. The really  
19 key issue for us is the policy issues. The key issue is  
20 timing. We as local governments don't get access to  
21 this money unless we've got it all accounted for, and  
22 figure out how we are going to spend it in 2010, next  
23 year, about 18 months basically. So we really want to  
24 work with everybody, but we also feel a need if we are  
25 going to take advantage of this money for our community  
26 to move very, very quickly.

27 I want to touch a little more on the program  
28 effectiveness criteria as has been discussed already.

1 They are very different between the federal programs and  
2 the programs that we are used to here at the CPUC. So  
3 the jobs piece in particular is one that I want to hit  
4 on.

5 I want to submit to everyone in this room,  
6 particularly those of you on the dais, if you want to  
7 get to goals in the Energy Efficiency Strategic Plan of  
8 market transformation and change how organizations,  
9 including large bureaucratic government organizations  
10 think about energy efficiency, you will be well advised  
11 to take a small amount of the money that you are  
12 spending and fund an energy manager position within  
13 groups of small local governments or school districts.  
14 Or if it is a larger entity like Oakland, which has 113  
15 facility sites that we are managing, help us develop our  
16 own infrastructure. Teach us to fish, don't just give  
17 us a fish.

18 We really, you know, I can't emphasize enough  
19 how important this is. I have great policies in Oakland  
20 Unified School District, but I can't implement them,  
21 because I don't have a person on board to do it, to be  
22 the change engine. And I think many local governments  
23 are in the same boat.

24 The attribution energy savings, all I want to  
25 say on that is that is a huge issue for us. We  
26 submitted some comments on this. We would love to be  
27 part of any subgroup that you develop there.

28 We are also particularly mindful that under

1 the cap-and-trade policies that are being developed for  
2 AB 32, there are opportunities for local government, and  
3 we don't want to preclude our opportunity to participate  
4 in those types of programs.

5 We really appreciate the calls that we've  
6 heard today for greater collaboration, coordination  
7 between state agencies. That is always something that  
8 we are hopeful will happen. And we are glad to see  
9 working together integrating the renewable projects with  
10 low-income programs, because these are all things that  
11 we were forced to do at the local level. We appreciate  
12 the opportunity and leadership from the state in helping  
13 us do that.

14 Then there are barriers to implementation that  
15 we talked about in our comments, like the CEC Title 24  
16 Standards are already so far ahead of the rest of the  
17 country. How do we credit that with the feds, those  
18 types of things?

19 I'll leave it at that. I'm probably over  
20 three minutes. Thank you your time. I'm happy to  
21 answer questions now or later, and I'm sure the comments  
22 will be put on the website.

23 COMMISSIONER GRUENEICH: Thanks. I'm going to  
24 plan on going through, everybody.

25 Cal Broomhead.

26 STATEMENT OF MR. BROOMHEAD

27 MR. BROOMHEAD: Cal Broomhead, City and County of  
28 San Francisco.

1           Just briefly go over what our goals are, and I  
2 don't think I'm going to show the whole slide. Notice  
3 the parts in blue, the most interesting parts here.

4           I want to point out the one key issue, we are  
5 going to try to make our ARRA funds programs sustainable  
6 so that after the stimulus package money is gone. We  
7 need this market to continue.

8           A couple of these strategies that we will be  
9 using, should I get funding to actually do this stuff,  
10 is our city's tax and financing program. I think a lot  
11 of local governments are under AB 811 authorization.  
12 Also creating local policies that follow up with  
13 incentive sorts of programs with requirements that  
14 actually keep the market going afterwards.

15           Next slide.

16           So as I mentioned, it is quite possible that  
17 not all of this money will go for energy efficiency, the  
18 bike lanes are not even relevant to what we are talking  
19 about here.

20           Three other strategies that we are going to be  
21 following, one is accelerating the local market by  
22 leveraging PGC funds. So we will be stacking ARRA funds  
23 on top of PGC funds. For example, it will allow us to  
24 maybe retire old refrigeration that is in a lot of the  
25 small businesses around San Francisco. Second is making  
26 programs more comprehensive, go more deeply with the  
27 savings into the buildings that we are going into. Some  
28 of these things that are either not allowed under



1 funding, or so poorly funded, like windows, for example,  
2 windows are a great thing to do in an old Victorian  
3 house, but it is really different to fund under the  
4 existing rules.

5 Then also nonresource types of activities  
6 which now seem to be coming into our program cycle this  
7 year, but I think there is a lot of opportunity for  
8 this -- for additional funding in that area.

9 In terms of the things that the CPUC can do,  
10 first thing is ask. We would like you to fund the  
11 2009-2011 Local Government Partnerships now, as soon as  
12 you possibly can, so we can all get going. We need to,  
13 as Jody mentioned, we need the timing. We want to put  
14 the ARRA funds together with our Public Goods Charge  
15 Program. But if we are not going to be able to get that  
16 started for a year, but I've got my ARRA money now, or  
17 very shortly, then I've got a real-time problem.

18 Also, you might think about requiring that in  
19 the contracts of local government partnerships that  
20 there be a real intended purpose of building the local  
21 capacity at the local government level in order to do  
22 more programs, as what Jody was mentioning.

23 Skip the next one.

24 Then assist with relocating the LIHEAP  
25 funds. If we are seeing a big uptake in our LIHEAP and  
26 DOE funded programs, after that is gone, after the  
27 stimulus package goes down, we would like to see that  
28 backfilled with LIHEAP money. I know that PG&E operates

1 those under several contracts that serve communities,  
2 and they are rolling trucks out from Modesto or Fresno  
3 coming into the City do that work. We would like to see  
4 that money localized in local LIHEAP contractor.

5 It better connects with our workforce  
6 development program. The City is already investing  
7 large amounts of money in workforce development, about  
8 \$7 million a year. All kinds of workforce development.  
9 We are in the process of greening every single one of  
10 those trainings. We want to link the low-income  
11 weatherization with the other weatherization providers  
12 that hit the middle and upper income brackets. And in  
13 order to create that chain, we need to have those jobs  
14 here.

15 As far as the IOUs go, we would like to see  
16 usage data and quick response on data requests. This  
17 came up in the workshop last December. The IOUs agreed  
18 they want a template. They know here is the kinds of  
19 data that we are going to be asking for. We totally  
20 agree with that approach.

21 We also would ask them whatever they can do to  
22 accelerate any internal processes and approvals rebates,  
23 et cetera.

24 Next slide.

25 I'm only going to spend half a minute on this  
26 one, is that one of the things that is really important  
27 to cities is the future money. After the stimulus  
28 package is gone, there is going to be more money from

1 the DOE from the next Energy Policy Act, et cetera.

2 So we need to be thinking about being able to,  
3 exactly what you said Commissioner Grueneich, about  
4 being very careful of how we attribute savings. We  
5 don't want to be reporting twice the same kilowatt-hour,  
6 the same therm saved. We also have a contract with  
7 PG&E. It is according to the DEER Database, that is how  
8 money will be acquired into our program on our  
9 PGC-funded program side. On the DOE side, anything that  
10 we stack in on those funds, that is going to get  
11 attributed to that program.

12 Just as an aside, I'm not going to go through  
13 all these bullets, is that we will be separately  
14 branding our program. Currently contractors are putting  
15 two or three different things together and presenting  
16 those to customers. They get 15 percent discount here,  
17 tax credit, you've got this and that. And we are going  
18 so be having our San Francisco Stimulus Package Energy  
19 Program. We want transparency. We want the public to  
20 be able to see that here is your stimulus dollar at  
21 work. They need to see we are doing that.

22 Thank you.

23 COMMISSIONER GRUENEICH: Excuse me, Cal, on that  
24 last side, I'm just confused. Is there something that  
25 you are saying in that slide that we should change how  
26 the PUC is doing things now? Or are you just helping us  
27 understand how the City and County of San Francisco is  
28 proposing to account for savings?

1           MR. BROOMHEAD: The first and possibly the second.  
2 The first, excuse me, the second I'm very clear about,  
3 is that I know this is how we are thinking about  
4 applying the savings. I'm not certain if it means that  
5 you do anything differently. As far as I can see, it  
6 doesn't appear to me that you need do anything  
7 differently, but that may change. Or I may discover  
8 some nuance to this that we haven't seen yet, or they  
9 haven't become aware of.

10           COMMISSIONER GRUENEICH: Okay, next up we have  
11 Ethan Ryan, and then -- I'm sorry, Ethan Sprague, and  
12 then after that Hank Ryan.

13                           STATEMENT OF MR. SPRAGUE

14           MR. SPRAGUE: Good afternoon. My name is Ethan  
15 Sprague. I'm from ConSol an energy and engineering  
16 consulting firm in the Central Valley. If you are  
17 looking for trained workers, that is a good place to  
18 start, especially in energy efficiency.

19                       We've done some work with the Department of  
20 Energy on their Building America Team for lead  
21 construction. They've asked us as part of the ARRA to  
22 look at existing homes. And so that research informs  
23 this presentation.

24                       Essentially, the ARRA has a different loading  
25 order than California does. It is jobs first. We all  
26 recognize that.

27                       This is not a picture of the earth. It is a  
28 picture of an eclipse. We are using this to show that

1 the negative economic environment is like an eclipse  
2 that has been lost. No one is going to do energy  
3 efficiency unless it gets paid for. They just don't  
4 have extra money in their pockets.

5 And so looking at IOU portfolio programs as  
6 opposed to ARRA funds, the primary thing is jobs. And I  
7 see the ARRA as trying to give someone a job to save  
8 someone else money. I think that is the link between  
9 the two. Next slide.

10 I'll go over this really quickly. This is  
11 energy efficiency makes economic sense. A billion  
12 dollars spent on energy efficiency results in nearly 400  
13 jobs. ]

14 So, next slide.

15 In looking at existing programs, we think that  
16 they are basically done independently or a one home at a  
17 time approach. There is diverse interest in goals. And  
18 from a consumer's perspective, you may not be interested  
19 because it is hard to understand.

20 If you look at the two presentations preceding  
21 mine, you look at the funding sources, the different  
22 goals, From a consumer perspective, you got a bunch of  
23 different people knocking on your home trying to sell  
24 you things. It is not well delivered.

25 And funding is a critical component,  
26 especially now. And there are some funding options.

27 So we thought that scale and collaboration  
28 would equal more value. And the idea would be to bundle

1 different programs under one core delivery mechanism so  
2 there is not the confusion, you don't have competing  
3 programs.

4 This will lower the cost of providing  
5 programs. It will create more jobs. It will facilitate  
6 the transaction.

7 We used to all buy phone coverage and you got  
8 your cellular and internet from someone else. The model  
9 is you bundle it all together, you pass on some of that  
10 savings in administrative and sales cost directly to the  
11 consumer. That is the goal of ARRA.

12 So it is an integrative program. There are  
13 some benefits associated with that, particularly for  
14 cities who have AB 32 requirements. They can  
15 potentially create a sustainable program. If there was  
16 a city run program, for example, under the energy  
17 efficiency and conservation block grants, the reduction  
18 in savings that is associated with that could go to fund  
19 additional work. So it creates the market pool you have  
20 been looking for in the strategic plan.

21 So what are the barriers? I don't know. I  
22 don't operate in the public regulatory world. So I know  
23 combining funds, which I think is the way to go from  
24 different sources, might be problematic.

25 I see the biggest opportunity to design  
26 programs and funding on a community level instead of on  
27 an individual widget or programmatic level in order to  
28 increase efficiency.

1           So I think there are probably questions before  
2 you could take public good funds, give them to a city,  
3 combine them with low income weatherization money from  
4 DOE and for the consumer perspective, present one  
5 program with a series of options. That makes it very  
6 simple for the consumer. And all the back end confusion  
7 doesn't affect the consumer's purchasing choice, which  
8 is I think the primary driver to getting this funding  
9 out.

10           The last thing I will say is we need to build  
11 a bigger shovel because 2010 money has got to be spent  
12 and that's not a lot of time.

13           Thank you.

14           COMMISSIONER GRUENEICH: Thank you.

15           Hank Ryan.

16                           STATEMENT OF MR. RYAN

17           MR. RYAN: Good afternoon.

18           My name is Hank Ryan. I serve on the board of  
19 trustees for the National Small Business Association, as  
20 well as on the Economic and Technology Advancement panel  
21 reporting to CARB for AB 32 as well as for Small  
22 Business California.

23           What I am going to say tries to tie these  
24 things together. This is a lot of money. And it's  
25 scary, frankly. It is not our money. And the idea that  
26 we are trying to bring forward is to use the money and  
27 then ostensibly give it back. Can we possibly do that?  
28 This goes to on bill financing. I want to mention the

1 2007 federal legislation included on bill financing. So  
2 we have a precedent in that sense.

3 We also have existing on bill financing  
4 programs fully up and operational in California with  
5 Sempra that provide for both taxpayer funded entities  
6 and business and I'm going to speak to mainly taxpayer  
7 funded.

8 What I am also going to suggest is we try not  
9 to reinvent the wheel. With on bill financing and the  
10 Department of General Services or the green building  
11 initiative which is for state buildings, (inaudible) has  
12 said he believes that perhaps 70 percent of the  
13 buildings that exist in the state can utilize on bill  
14 financing very well.

15 They cannot borrow the funds. They need a pot  
16 to pull money from. If they have that pot to pull money  
17 from, they can replenish it once the installations are  
18 fully completed with on bill financing funds and do it  
19 over and over again.

20 It is a simple idea that says to feed these  
21 programs where existing entities can't use it. That is  
22 the idea.

23 Next slide.

24 The same may be applied -- this hopefully goes  
25 to your question regarding public owned utilities -- to  
26 Palo Alto. There is current interest there for on bill  
27 financing.

28 One of the problems that comes up is where do



1 we get the money. So again, the issue of having it to  
2 draw from and then pay back.

3 For cities and counties, what we are starting  
4 to see in the Sempra area is perhaps the same  
5 (inaudible) is the difficulty of being able to borrow  
6 from OBF.

7 The last caveat is that stimulus funds for OBF  
8 I believe should not be used to address defaults. The  
9 programs should operate as they do. Defaults are very  
10 important design concept that you want to avoid. You  
11 have to have them as a threat to design the programs  
12 correctly.

13 Thank you.

14 COMMISSIONER GRUENEICH: Thank you.

15 Mr. Rocky Bacchus, and then Eric Emblem.

16 STATEMENT OF MR. BACCHUS

17 MR. BACCHUS: Thank you, Commission, ladies and  
18 gentlemen.

19 I am here to talk about the air conditioning  
20 opportunity. They talked about the tax credits for  
21 residential and about 500,000 air conditioners per year  
22 for two years. It is limited to 2009 and 2010 only.  
23 That is \$1.5 billion to the State of California alone  
24 that is available.

25 Looking at the numbers, if we could launch an  
26 air conditioning program quickly, which may mean  
27 modifying part of the current funding, 93 percent of the  
28 air conditioning units in recent years have been less

1 than 15 SEER. We can greatly increase the amount of  
2 efficiency achieved in the air conditioning area.

3 Next slide.

4 A program budget to do this which we have  
5 submitted to the utilities as a recommendation would be  
6 \$463 million for a three-year program.

7 Next slide.

8 It would achieve up to 31 percent of the  
9 entire goal. That is under the mandated procedures.  
10 This is not under the preferred program but under the  
11 mandated alone, up to 31 percent of the goals could be  
12 achieved by this.

13 Next slide.

14 The big question has been what is the TRC in  
15 air conditioning? Typically, it's been .3 or not cost  
16 effective. What we are showing is 3.6 to 4.24, which is  
17 very cost effective, and so what has changed?

18 Number one, an upstream program in air  
19 conditioning within the industry itself cuts the  
20 incremental cost by 62 percent. In other words, an  
21 upstream 570 accomplishes the same thing as 1,500  
22 downstream.

23 The federal tax credit is up to \$1,500 now.  
24 That is a huge incentive to get the work done. And it  
25 reduces the cost under the current Commission rules.

26 The nonincentive cost can be reduced to  
27 15 percent instead of 50 percent. This means using the  
28 existing contractors that have the upstream commercial

1 programs do a down -- an upstream residential program  
2 and by getting the industry's cooperation, dramatically  
3 reducing the administration cost.

4 HVAC industry participation: We have talked  
5 with all the major manufacturers of residential air  
6 conditioners. 95 percent of the air conditioners are  
7 built by seven companies. All seven of them have said  
8 we will participate at these funding levels.

9 And if you look at this company you may not  
10 know who they are. They are 30 billion in sales world  
11 wide. They supply all the conditioning to the Home  
12 Depots. You probably recognize the downstream name  
13 better.

14 They are talking about 70 percent  
15 transformation of the air conditioning market the first  
16 year. That's about the same as what happened when they  
17 changed the minimum standard federally. The first year  
18 it changed in 2006.

19 The second recommendation that we have made is  
20 that the DOE and LIHEAP funds be used for deep energy  
21 efficiency.

22 The slide you see here is a CHEERS rating  
23 report. CHEERS is California Home Energy Efficiency  
24 Rating System.

25 There are two systems approved, programs I am  
26 talking, two systems approved under the California  
27 Energy Commission for rating of homes. This was done  
28 for new construction.

1           The ACM manual from CEC is very broad and all  
2 inclusive. There is the capability right now with  
3 existing raters that have been out rating new homes for  
4 years to go out and rate existing homes. So employ the  
5 people that have been unemployed by the lack of new  
6 construction to do the rating. Then a separate  
7 contractor comes in and does the work.

8           If you look at some of the detailing there,  
9 what you will see is that they have the ability to say  
10 this money came from the federal funds, this money came  
11 from the utility funds, and this is the energy savings  
12 from each.

13           So it can be readily designated to have the  
14 proper attributions and get it where it should be.

15           So we are recommending two things: Number  
16 one, immediately implement an upstream residential air  
17 conditioning program because it is so huge and because  
18 in 2011 the Department of Energy is supposed to set the  
19 new federal standard. So if we don't get it soon, we  
20 are going to lose that transformation. We can transform  
21 the market in three years.

22           Secondly, use the existing people in  
23 California that came out of new construction and are  
24 unemployed to go back to work. I have asked Rick why  
25 did he come here, his company alone laid off 1,700  
26 people in the last two years. They are good people.  
27 And they are good people that can go back to work right  
28 here in California.

1                   Thank you very much.

2                   COMMISSIONER GRUENEICH: Mr. Bacchus, and Pat,  
3 this may involve you as well. For the second item,  
4 which is to use the people who have been rated under the  
5 Energy Commission as home raters, how would that work in  
6 the sense of -- I think about pots of money that are out  
7 there, that the investor-owned utilities with the  
8 programs that we oversee, the CEC with the different  
9 pots, that they will have, and CSD with the pot of money  
10 that they will have, are you talking about that within  
11 any of those three different pots of money there will be  
12 a program that would require use of these raters or pay  
13 these people who are certified raters and that would  
14 then draw them into the market?

15                   Can you help me understand how you go from the  
16 fact that we have programs that ensure there are trained  
17 people who, I assume you are correct, are no longer  
18 being able to be rating new homes because we are not  
19 building them, and how do we use those skills and those  
20 people with regard to existing homes?

21                   MR. BACCHUS: Yes, ma'am. A simple example would  
22 be that if there are DOE weatherization funds that are,  
23 as I understand it, up to \$6,500 now and the existing  
24 home was improved and the air conditioner was replaced  
25 with a 13 SEER, which is the minimum, which is much  
26 better than the 6 SEER that may be there now, if that  
27 energy cost and savings would be attributed to that  
28 program. But the same software that we have got

1 exhibited on the screen right now would then say if you  
2 went to a 16 SEER air conditioner, that additional  
3 savings that came from the utility program would be  
4 attributed to that program, and the cost of that and the  
5 efficiency increase of that energy savings of that would  
6 be attributed to that program, and the software can  
7 break out which is which.

8           So that that can all be done in an automated  
9 fashion. So the same rater that goes into the home  
10 would have all the work done, not have to have multiple  
11 people coming to the house, but all of the work could be  
12 done by one contractor, but the auditor, so to speak,  
13 that does the rating at the beginning and then verifies  
14 it at the end says, okay, here is what was done, here is  
15 what was the utility program's part, here was the DOE  
16 part. That can all be done automated right now.

17           COMMISSIONER GRUENEICH: My other question was on  
18 the upstream air conditioning program, my understanding  
19 is that this is a proposal that you presented to the  
20 investor-owned utilities that would be implemented in  
21 the upcoming cycle.

22           Do you have any thoughts on how it could fit  
23 in with either the Energy Commission or with the CSD on  
24 their economic stimulus money programs?

25           MR. BACCHUS: Yes, ma'am. We have also contacted  
26 the POUs and the CEC to ask how can we coordinate this  
27 and make this truly statewide, because that is what the  
28 air conditioning manufacturers are looking for. We have

1 had meetings with SMUD and some other utilities. And  
2 they have generally said they need to look at their own  
3 budgets and what they can afford, but they are very  
4 interested in a coordinated program, primarily because  
5 it costs so much less. It is like 62 percent less cost  
6 to get the same amount of efficiency savings.

7 COMMISSIONER GRUENEICH: Thank you.

8 MR. BACCHUS: Thank you very much.

9 COMMISSIONER GRUENEICH: We now have Mr. Emblem  
10 and then Pat Couch.

11 STATEMENT OF MR. EMBLEM

12 MR. EMBLEM: Good afternoon.

13 I want to thank Commissioner Grueneich for  
14 this opportunity to speak at this all-party meeting. I  
15 will do my best to move along quickly.

16 I am Eric Emblem. I am working as a  
17 consultant for the joint committee on energy  
18 environmental policy. This is a joint committee between  
19 SMACNA, California Sheet Metal and Air Conditioning  
20 Contractors National Association and the Sheet Metal  
21 Workers International Association. They have formed  
22 this joint committee to work collaboratively with the  
23 state agencies and other stakeholders on energy  
24 efficiency.

25 We know that the challenge is how do we take  
26 these cross funding mechanisms, whether it be through  
27 the investor-owned utilities and the public goods charge  
28 and the stimulus money, and also marry that to

1 regulations and standards like the Energy Commission has  
2 published and tie all this into the building standards  
3 Commission and green buildings and help implement the  
4 policies of AB 32.

5 All of these tie back to something that is  
6 very near and dear in what our industry delivers, and  
7 that is heating, ventilating and air conditioning.

8 Mr. Bacchus talked about the upstream piece of  
9 this. Obviously, the equipment manufacturers are a big  
10 piece of our industry. We work with them very closely.  
11 We think that is one way to do it.

12 But what was identified back when we started  
13 the BBs, the big and bold initiatives in 2006 and 2007,  
14 when we started looking at why peak load demand was  
15 going up and why demand was going up in air  
16 conditioning, we found there was poor quality  
17 installation. And we tied this back to we had high  
18 efficiency equipment but the installations weren't being  
19 accomplished like they should have been.

20 When we look at the standards we need to  
21 identify particular things that may not have been  
22 addressed in the past and look at them more focused as  
23 we do now.

24 There is no sense talking about how much air  
25 conditioning causes peak load demand to go up in the  
26 State of California. I think everybody is very much  
27 aware of that.

28 But I think one thing that we need to call



1 attention to and we would like you to consider, and that  
2 is duct leakage. Duct leakage is a big consumer of  
3 energy in buildings, and it is something that when you  
4 do energy audits isn't typically assessed.

5 We would like for that to become a focus in  
6 energy audits. Both in commercial buildings and in the  
7 weatherization process and our other programs, duct  
8 leakage is big. We think there is a lot of energy that  
9 could be saved and we can also create a lot of jobs by  
10 going through and doing this duct leakage evaluation.

11 Next slide.

12 Our members all are sponsors of apprentice  
13 training programs. In 2006 across the United States  
14 there were 422,000 active participants in registered  
15 apprentice programs. Currently, in our apprentice  
16 programs in the State of California we have 3,000  
17 apprentices in HVAC related programs today.

18 We have found that the federal government has  
19 found that investment in the apprenticeship is well  
20 worth its money. And it is a way of leveraging.

21 We talked about leveraging funds and  
22 leveraging goods. I am working with the task force on  
23 the energy workforce education and training. And we are  
24 big advocates of apprenticeship training.

25 One of the things the Obama Administration has  
26 talked about is the career path to the middle class. We  
27 are not talking about certificate jobs and going out and  
28 calking a few buildings and going to WalMart to push out

1 carts.

2 Apprenticeship has been identified time and  
3 time again to be the way to move people into the middle  
4 class and into good paying jobs.

5 We would like that to be considered as one of  
6 the lynchpins and one of the benchmarks when we look at  
7 providers for energy efficiency, whether it be through  
8 IOU public goods funds or through the stimulus funds.

9 So what we would like to talk to you today  
10 about is prequalification of responsible energy  
11 providers.

12 One thing we would like to do -- there are  
13 three things. We are talking a problem and a crisis in  
14 health care. We think that responsible providers should  
15 provide family health coverage to their employees. We  
16 think that should be one of the requirements and  
17 benchmarks as we look at providers moving forward.

18 We think that providers should be sponsors of  
19 apprenticeship and training. Apprenticeship and  
20 training sets some certain benchmarks and requirements  
21 of classroom hours coupled with on the job training,  
22 coupled with minimum benchmarks on employment and wages  
23 and ways to career paths to the middle class.

24 The other thing we would like to see is  
25 require to hire local. We know that is in a lot of the  
26 stimulus plan. We know it is talked about a lot by  
27 community development and community groups. We support  
28 that. We would like that to be tied to local hiring

1 halls.

2 The next thing I think is to allocate these  
3 funds proportionately to where we can realize energy  
4 savings.

5 I mentioned that duct leakage is a big problem  
6 in buildings. There have been studies done by Berkeley,  
7 Utility Commissions, studies done by the Energy  
8 Commission. It is something I think we are not focusing  
9 on as we move forward. So we would like to put that  
10 into the mix and talk about that when we are working  
11 with the investor-owned utilities and talking about  
12 programs moving forward for the 2009 through 2010 energy  
13 portfolio.

14 And that's my comments.

15 COMMISSIONER GRUENEICH: Thank you.

16 My understanding is that Mr. Couch will not be  
17 speaking. So Michael Wheeler of the Commission staff is  
18 going to give the presentation on potential program.

19 STATEMENT OF MR. WHEELER

20 MR. WHEELER: Thank you, Commissioner, for giving  
21 me this opportunity.

22 Greetings everybody.

23 You are familiar with me if you have been  
24 present at some of these energy efficiency proceedings  
25 before. My name is Michael Wheeler. I have been the  
26 lead analyst for the residential sector strategic  
27 planning, the residential sector voluntary programs,  
28 lead analyst for the statewide energy efficiency

1 potential and goals. I have been reviewing the  
2 utilities' residential energy efficiency filings since  
3 July and the new one just recently filed.

4 Over that period of time what I have been able  
5 to identify is that what we have is a customer gap here  
6 in California. And what I am offering today is mostly a  
7 conceptual proposal sort of based on a quick analysis of  
8 this policy landscape and then sort of addressing our  
9 short term goals and also our long term priorities.

10 This kind of gets to the issues that Roland  
11 was speaking about earlier with coordination between  
12 programs.

13 So can we run quickly through this.

14 Moderate income households are a significantly  
15 neglected segment of the market and are in need of  
16 assistance. These customers typically don't apply, they  
17 don't qualify for low-income assistance, yet they don't  
18 have the cash flow on hand to provide assistance for  
19 themselves.

20 These customers are typically the core  
21 component of the secondhand appliance market, and they  
22 trade low up-front costs for higher energy use over  
23 time.

24 According to the U.S. Census, this moderate  
25 income segment represents roughly 15 percent of  
26 California's population or about 2 million households.  
27 Because this population cannot be helped by themselves  
28 or by the state under current programs, I am referring

1 to this segment as the customer gap. Maybe we know some  
2 of these people. Maybe I am one of these people.

3 But as we have already heard today, the  
4 increased resources for low-income weatherization and  
5 efficiency are appropriate given that customer segment's  
6 needs. And in addition, as assessment districts emerge  
7 as authorized by AB 811 and possibly other legislation,  
8 customers with incomes great enough to consider home  
9 renovations will enjoy a second vehicle to reduced  
10 energy consumption, in addition to the successful IOU  
11 programs currently out there.

12 However, neither of these efforts will reduce  
13 the barriers to energy efficiency that are not -- I'm  
14 sorry. These efforts to reduce the barriers of energy  
15 efficiency are neither directed at or effective for  
16 households within this customer gap.

17 So again, conceptual. The objectives of this  
18 moderate income weatherization efficiency program are --  
19 they really have been evolving over the past six months  
20 as we have been reviewing the portfolios and looking at  
21 the policy landscape.

22 As staff here began asking the questions, we  
23 learned more about this customer gap and about  
24 innovative program designs and cooperative efforts that  
25 were emerging to serve qualifying low-income households.

26 We built the objectives of this pilot proposal  
27 on the need to test such program innovations and on the  
28 potential benefit of expanding innovation to moderate

1 income customers.

2 The result is the proposal that is not  
3 entirely unique. In fact, it is a patchwork of  
4 approaches staff feels can strongly support the goals  
5 and intentions of the California Energy Efficiency  
6 Strategic Plan, the ARB scoping plan and this new  
7 Administration's efforts to address the nation's  
8 long-standing energy issues.

9 Next slide.

10 So the image you are looking at is my attempt  
11 to kind of look from above at a neighborhood. You  
12 imagine the gray is streets and the orange and green are  
13 households. I am just attempting to try to break down a  
14 neighborhood into low income and nonqualifying homes.

15 The MIWEP model will borrow on the low income  
16 energy efficiency program's whole neighborhood approach.  
17 In general, the whole neighborhood approach means  
18 targeting a neighborhood through comprehensive outreach  
19 to a specific geographic area.

20 In 2009 through '11 the utility low-income  
21 programs will be targeting many neighborhood, some  
22 comprised of as much as 80 percent of low-income  
23 households.

24 So in this proposal the design rests on the  
25 unscientific assumption that in neighborhoods with  
26 greater than 50 percent low-income households there is a  
27 high likelihood that their neighbors, their  
28 nonlow-income neighbors probably reside within this

1 customer gap. Again, unscientific but if we walked  
2 around the neighborhoods of our respective cities, maybe  
3 we could make that leap of faith.

4 The MIWEP proposal is to target neighborhoods  
5 representing 60 percent low income, according to U.S.  
6 Census records, and in these neighborhoods the program  
7 administrator in an effort to build capacity would work  
8 with local government and other community groups to  
9 deliver comprehensive outreach. Then this program  
10 administrator would coordinate the delivery of services  
11 from efficiency and weatherization contractors.

12 The outreach process would determine which  
13 participants qualified for low-income payment of service  
14 and all other moderate income participants would receive  
15 equivalent service that would instead be funded through  
16 other sources.

17 This service provided to moderate income  
18 participants could be paid for entirely in a direct  
19 install manner or through another structure such as  
20 50 percent cost sharing. But the basic goal here is in  
21 creating a test bed for coordinating utilities'  
22 low-income programs and weatherization programs, the  
23 neighbors perhaps next door who don't qualify as low  
24 income should still be able to receive the same  
25 services. And coming up with a way to do that in a  
26 targeted neighborhood approach would make a lot of  
27 sense.

28 I am throwing out a suggestion for a

1 participation goal of this pilot to treat up to 40,000  
2 homes within the customer gap throughout the state.

3 And the funding opportunity, I call it an  
4 opportunity because it is really not certain. We don't  
5 know exactly how funds could possibly flow. But the  
6 idea basically here is that depending on how much funds  
7 on average were received by low-income customers, the  
8 equivalent would need to be provided for those customers  
9 within the customer gap. Only the services provided to  
10 the customer gap and the cost to manage this  
11 coordination effort are a part of this funding  
12 opportunity.

13 And, of course, the final program design would  
14 have to ensure that the household and community benefits  
15 greatly outweigh the cost.

16 The actual funding needed to implement this  
17 MIWEP model is truly program variable dependent. As our  
18 utility program designers know, it is all the devil is  
19 in the details.

20 So the two major program variables I am seeing  
21 are the average total cost per household of the package  
22 of weatherization and efficiency measures inclusive of  
23 administrative costs and the number of households  
24 targeted statewide.

25 Also important for determining the program  
26 cost estimates are possible funding scenarios where  
27 participating local governments use perhaps their energy  
28 efficiency and block grant conservation dollars to



1 further the program goals.

2 A round number cost estimate, since that is  
3 probably what people are interested in, is let's say  
4 40,000 households participating with 50 percent cost  
5 sharing of the average \$4,000 package here represents  
6 \$80 million, which typically, that is a lot of money,  
7 but we are talking about lots of money right now.

8 And so I just throw it out there. That 40,000  
9 homes to start with would also be balanced by, in those  
10 same neighborhoods, 60,000 low-income homes upgraded by  
11 the low-income energy efficiency and weatherization  
12 program dollars coordinated and leveraged.

13 Of course, the pilot community should be  
14 spread across the state so a variety of climate zones  
15 and urban densities will be tested. If something like  
16 this were to be scaled up, you would want to be starting  
17 in specific communities so that you could identify  
18 barriers that needed to be addressed. ]

19 Of course, communities in those service  
20 territories are municipal utilities could be included if  
21 those utilities were a part, too, as essentially filling  
22 the role of the IOU low-income programs.

23 And the final list of participating  
24 communities would have to be identified through an  
25 application process to pilot the new level approach.  
26 And you would need to probably have the presence of  
27 community-based organizations or other implementers that  
28 are currently part of CSD Weatherization Assistance

1 Program, and equally a utility or muni, Low-Income  
2 Energy Efficiency Program to work together there.

3 Finally, this is just a quick -- this is what  
4 I usually do, I usually put graphs up there. This is a  
5 quick schematic of the California Energy Efficiency  
6 Strategic Plan target for the existing residential  
7 sector.

8 And the bars are homes participating at some  
9 level of efficiency, getting out to 2020 where all 13  
10 million homes have participated resulting in an average  
11 energy reduction or energy consumption reduction of  
12 40 percent. That is the strategic plan goal.

13 Here we are in 2008. The first line here is 2  
14 million homes. And I took down some numbers from Jayson  
15 Wimbley's presentation and then from Sarita's  
16 presentation. We are talking about 100,000 homes  
17 through CSD, and 300,000 homes a year through the  
18 Low-Income Energy Efficiency Programs. 400,000 homes,  
19 very ambitious, but it is not going to get us to 13  
20 million homes in 12 years.

21 So just as a suggestion to jump start this  
22 activity, we certainly can't rely only on low-income  
23 programs to reach those types of numbers. And moving  
24 into the moderate income segment creates a market both  
25 for the contractors of those programs as well as  
26 introduce those services to that customer segment, and  
27 provide jobs for hopefully a large number of currently  
28 out-of-work contractors.

1                   That is it. Thanks.

2                   COMMISSIONER GRUENEICH: Thank you very much,  
3 Michael.

4                   That concludes the list of people and parties  
5 that had asked to speak at this all-party meeting. I  
6 believe that we have now reached the end of the time  
7 that I had allotted for the meeting.

8                   Let me just thank everybody for coming, and I  
9 will say that I will be conferring with our  
10 Administrative Law Judge, David Gamson, in terms of the  
11 specific energy efficiency portfolio docket that we had  
12 the prehearing conference this morning with regard to  
13 any specific items that we may feel that we need to get  
14 additional comment on or give direction on.

15                   I see that -- is there a request for another  
16 speaker?

17                   MS. GEORGE: Yes, I thought there was an open time  
18 on the agenda.

19                   COMMISSIONER GRUENEICH: Why don't we have two  
20 minutes then.

21                   Is there anybody else that is going to request  
22 speaking time?

23                   (No response)

24                   COMMISSIONER GRUENEICH: Let me ask my colleagues,  
25 what is your time frame, do you need to depart now? I  
26 can stay.

27                   COMMISSIONER LEVIN: I can stay. I have a couple  
28 of questions of the previous speakers.

1           COMMISSIONER GRUENEICH: Before we take additional  
2 comments, actually, let me make sure I can -- if you can  
3 hold off for a minute, Ms. George. Let me be sure and  
4 ask if you would like to ask comments of any speakers,  
5 Jayson. We will take that first.

6           COMMISSIONER LEVIN: I want to thank all of the  
7 speakers. I think all of you have contributed some  
8 really important ideas and options. I think probably we  
9 all have an overriding reaction of my God, what am I  
10 going to do with all of this quickly, and meet all of  
11 the goals of the stimulus package. I was going to say a  
12 couple of things really seemed to have emerged from all  
13 of the speakers. In addition to oh my God, be careful  
14 what you ask for that I think that we all share.

15           The sustainability issue I think is absolutely  
16 critical. Moving toward middle class jobs I think is  
17 really important. But I'm going to focus in particular  
18 on something that Ms. London said, and I agree, and  
19 Mr. Ryan mentioned, that interest-free loans and  
20 revolving fund idea. I think those are really critical.  
21 Going back to the last presentation, how are we going to  
22 get to the overall goals of AB 32 of a clean energy  
23 economy. Clearly, this is going to be a down payment as  
24 large as a down payment as it is.

25           So I'm curious to hear, and maybe this needs  
26 to be in written comments given time constraints, I know  
27 of the revolving fund program in Berkeley. It has been  
28 way oversubscribed. I'm very curious to find out where

1 else in the state we have existing revolving funds that  
2 we could -- to potentially put some of this money into.  
3 There is a longer term paybacks. It is building the  
4 longer term infrastructure that we need in California  
5 that, as Ms. London said, it teaches people to fish  
6 rather than just handing them the one-time only fish. I  
7 think it is a really important idea that we could use  
8 some more concrete suggestions to flesh out.

9 COMMISSIONER GRUENEICH: Jayson, did you want to  
10 offer anything?

11 MR. GEORGE: No.

12 COMMISSIONER GRUENEICH: Ms. George.

13 STATEMENT OF MS. GEORGE

14 MS. GEORGE: Thank you. My name is Barbara  
15 George, and I'm with Women's Energy Matters. We've been  
16 intervenors at the PUC on energy efficiency proceedings  
17 since 2001.

18 And we've seen the utilities in action for  
19 many years. We also saw some independent programs 49  
20 out of 50 of them save more energy per dollar than the  
21 utilities. And I think we all need to keep that in mind  
22 today.

23 Cities and counties are very interested in  
24 getting these funds. I think what you heard in a very  
25 polite way was there was a jail break going on from the  
26 utility control, monopoly control, of these programs. I  
27 was really happy to hear Mr. Gaines say the utilities  
28 don't plan to compete with these funds. I kind of doubt

1 that. I think they tend to be very competitive. I do  
2 hope the Energy Commission does not award any of these  
3 funds to the utilities.

4 I don't believe they fit with -- the federal  
5 guidelines in the memo said a number of issues that the  
6 utilities really do not comport with most of these on  
7 the list.

8 Something -- the recipients and users  
9 transparent to the public, public benefits of these  
10 funds report fairly accurately and in a timely manner.  
11 The utilities just submitted false reports for 2006/2007  
12 programs. They have used outdated criteria the CPUC had  
13 forbidden. The CPUC gave them \$82 million projects on  
14 those funds. We have to worry about if these funds are  
15 commingled with current programs are the utilities going  
16 to rake off 12 percent profits for them?

17 These funds need to be used for authorized  
18 purposes and not for fraud, waste, error and abuse. The  
19 energy efficiency programs have been used to fight  
20 public power and community choice efforts. Again, the  
21 competition is brutal when it comes to the utilities.

22 Funds were awarded in a prompt, fair and  
23 reasonable manner. The utilities' present cycle took 16  
24 months before they would sign their contracts for the  
25 local governments. And then they said, here, we will  
26 give you half of the money, and you are under our  
27 control. I think what the cities can see now they have  
28 the first opportunity that they've had in years to get

1 money directly from the government. And I don't think  
2 they are going to hand it over to the utilities if they  
3 have -- if they know what their opportunities are.

4 I think the time frame -- and this is moving  
5 so fast that that is the biggest fear I have, the  
6 utilities would be able to grab all the money just  
7 because the local governments and the other parties who  
8 could be using it much better will not have an  
9 opportunity to even know about it until it is all over.

10 But I want to point out on the residential  
11 programs that we just saw that PG&E's residential  
12 program is only 13 percent of the funds, even though  
13 residential customers contribute 38 percent of public  
14 goods charged funds. Most of the utility programs are  
15 going to landlords, not to the tenants. And most of  
16 what they did of course was just, you know, throwing  
17 compact fluorescent lights to the masses instead of  
18 doing the kinds of things that would really cut down on  
19 the need for new power plants and other resources which  
20 make -- the utilities made 12 percent profit.

21 So I think that as Californians we really need  
22 to be watchful, and make sure the federal funds are used  
23 as they are intended. And I think for -- this means  
24 that the CEC is going to be a very important in this  
25 issue. I know that the Energy Commission was originally  
26 set up in 1974.

27 COMMISSIONER GRUENEICH: Excuse me, Ms. George if  
28 I can ask you to wrap it up.

1 MS. GEORGE: I hope you will be considering how to  
2 assist, provide assistance and oversight in this  
3 process.

4 COMMISSIONER GRUENEICH: Thank you.

5 Would everybody who would like to speak try to  
6 move down towards the front of the room, given the  
7 lateness of the hour. Thank you.

8 Again, I ask if you can try to keep it under a  
9 couple of minutes.

10 STATEMENT OF MR. COUCH

11 MR. COUCH: Commissioner Grueneich, ladies and  
12 gentlemen, thank you. I'm Patrick Couch, California  
13 Conservation Corps.

14 As Mark Twain would say, my inability to be  
15 here was greatly exaggerated.

16 I just want to say I want to talk about  
17 another opportunity, that is the opportunity to have an  
18 impact on the 170,000 young people dropping out of high  
19 school every year. The California Conservation Corps in  
20 combination with local corps hire about 3,000 young  
21 people. We are positioned to grow.

22 We have a memorandum of understanding with the  
23 Chancellor's Office to provide training. And I would  
24 just ask that the utilities consider giving their  
25 ratepayers another advantage as both training and  
26 employing their young people. That our population,  
27 50 percent do not have high school diplomas; but  
28 qualified supervision, meaningful work, and you turn



1 young lives around. I think this is a huge opportunity  
2 to not only benefit the country on one level but every  
3 level.

4 As Van Jones said, the Conversation Corps may  
5 very well be the "first rung of the ladder."

6 Thank you very much.

7 COMMISSIONER LEVIN: Mr. Couch, I want to say that  
8 my first job was in the Youth Conservation Corps, and I  
9 wholeheartedly agree with you. It is very important  
10 steppingstone. Look where I ended up.

11 MR. COUCH: Thank you.

12 STATEMENT OF MS. ETTENSON

13 MS. ETTENSON: Hi, my name is Lara Ettenson with  
14 the Natural Resources Defense Council. Thank you for  
15 this opportunity. I do want to note I did RSVP, but I  
16 didn't have a presentation. Perhaps I fell through the  
17 cracks.

18 I'm encouraged to hear all the coordination  
19 efforts, and we look forward to participating in  
20 whatever possible.

21 My main goal today is to introduce the  
22 Coalition. A coalition that is named the California  
23 Green Stimulus Coalition. For any of you that have not  
24 yet encountered our team, we are a coalition of dozens  
25 of California's influential and respected organizations  
26 that advocate the environment, the economic justice,  
27 organized labor, community health, a strong workforce  
28 system, among other things.

1           We are coordinated by the Ella Baker Center.  
2 We advocated for the greenest, most equitable use of the  
3 funds coming to us. We have a number of overarching  
4 principles that include, among other things, investing  
5 in projects that are environmentally sound, that  
6 maximize environmental health and also mitigate any  
7 environmental health risks, the disadvantaged community.

8           We also want to ensure that the stimulus funds  
9 go to creating high-quality jobs that are linked to  
10 strong apprenticeship and workforce education programs  
11 to those that most need those jobs.

12           We have additional principles that I would be  
13 happy to e-mail to anyone that is interested.

14           We also have a number of subgroups, including  
15 transportation, energy, water, conservation, parks and  
16 open space, and green job training. I'm leading up our  
17 energy team, and this coalition that we have also has  
18 about 15 people on the energy team alone. Our coalition  
19 comes up with energy-specific goals, in particular,  
20 those include that insured coordination among all the  
21 different agencies, different funds, and also the  
22 existing implementation structures.

23           We also see a high potential for energy  
24 efficiency in existing buildings in addition to new  
25 construction, and want to increase the enforcement. All  
26 the while we also have noted in an overarching coalition  
27 principles, we want to ensure that these are creating  
28 energy jobs that are quality and linked to the

1 appropriate programs currently existing.

2 The next step for the coalition includes  
3 developing actual recommendations and projects on the  
4 project, focus and implementation strategies that would  
5 hopefully be a guidance and can help for those of you  
6 that are utilizing and also deploying funds.

7 We plan to have these available to provide  
8 guidance during the May 12th date that you noted. We  
9 offer our coalition as a resource and encourage other  
10 organizations to join.

11 Feel free to contact me. I know many of you  
12 have my contact information. If you call the NRDC  
13 office you can ask for Lara, L-a-r-a.

14 COMMISSIONER LEVIN: Repeat your name, you said it  
15 very quickly.

16 MR. ETTENSON: It is Lara, L-a-r-a, Ettenson at  
17 NRDC. Thank you.

18 COMMISSIONER LEVIN: Thank you.

19 STATEMENT OF MR. BERT

20 MR. BERT: Bob Bert, Installation Contractors  
21 Association.

22 I promise to be extremely brief.

23 In answer to Commissioner Grueneich's earlier  
24 question about the possibility of qualified people, I  
25 can assure you that the collapse of the housing boom  
26 means that you are going to have qualified contractors  
27 all over California eagerly wanting to join this program  
28 so they can bring back some of the people they've laid

1 off.

2 My other comment is I want to support the  
3 comment by Mr. Wheeler on the use of neighborhood  
4 qualification. That has been done briefly in the LIHEAP  
5 Program I believe with great success. It is a splendid  
6 way to, one, reduce overhead, and, two, greatly increase  
7 contractor efficiency.

8 And I would add that considering how great  
9 energy hogs much of our commercial sector is, you could  
10 expand that way past residential and consider doing some  
11 downtown areas in the same way.

12 With that, I conclude.

13 COMMISSIONER GRUENEICH: Thank you.

14 Do we have any other speakers?

15 (No response)

16 COMMISSIONER GRUENEICH: If not, thank you very  
17 much for your participation this afternoon.

18 (Whereupon, at the hour of 3:15, this  
19 all-party hearing concluded.)

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